

LEGISLATIVE COMMITTEE MEETING

November 16, 2026

CCOC LEGISLATIVE COMMITTEE MEETING

November 16, 2026
Meeting: 11:00 AM – 12:00 PM, Eastern
Location: Virtual through Zoom

The Duties of the Corporation shall include: *"Recommending to the Legislature changes in the amounts and distribution of the various court-related fines, fees, service charges, and costs established by law to ensure reasonable and adequate funding of the clerks of the court in the performance of their court-related functions."* Section 28.35(2)(c)1., F.S.

1) Call to Order and Introduction ..... Hon. Carolyn Timmann
2) Public Comment ..... Hon. Carolyn Timmann
3) Approve Minutes of 8/19/25 Meeting ..... Jason L. Welty
4) CCOC Legislative Budget Request (LBR) Issues ..... Jason L. Welty
5) 2027 Legislative Agenda ..... Hon. Carolyn Timmann
6) Discuss Fiscal Analysis Workgroup ..... Jason L. Welty
7) Other Business ..... Hon. Carolyn Timmann
    a) Legislative Session begins March 2, 2027

Attendance Legislative Committee November 16, 2026

Committee Member	Present (via Zoom)	Absent
Honorable Carolyn Timmann, Chair		
Honorable Barry Baker		
Honorable Matt Brooks		
Honorable Ken Burke		
Honorable Pam Childers		
Honorable Angel Colonneso		
Honorable Gary Cooney		
Honorable Brenda Forman		
Honorable Greg James		
Honorable Crystal Kinzel		
Honorable Michelle Miller		
Honorable Erin Munz		
Honorable Brandon Patty		
Honorable Jody Phillips		
Honorable Laura Roth		

Minutes of August 19, 2025, CCOC Legislative Committee Meeting (virtual via Zoom)

Agenda Item 1 – Call to Order and Introduction

Clerk Carolyn Timmann, Legislative Committee Chair, called the meeting to order at 1:00 PM.

Jason L. Welty, CCOC Executive Director, conducted the roll call.

Present via Zoom: Chair Timmann, Clerk Baker, Clerk Butterfield, Clerk James, Clerk Kinzel, Clerk Miller, Clerk Phillips, Clerk Roth

Absent from meeting:
Clerk Brooks, Clerk Burke (informed of absence), Clerk Colonneso, Clerk Cooney

Agenda Item 2 – Public Comment

Chair Timmann opened the floor for public comment; there was none.

Agenda Item 3 – Approve Minutes from 10/31/24 Meeting

Minutes from the October 31, 2024, meeting were presented. No changes or corrections were proposed. Minutes were adopted without objection.

Agenda Item 4 – CCOC Legislative Budget Request (LBR) Issue

CCOC is submitting a $2.4 million request to the Justice Administrative Commission for reimbursement of the Baker Act, Marchman Act, and violent predator petitions; Exploring adding a $4 million request for injunctions for protection reimbursements; and Total reimbursement request around $6.3-6.4 million.

Agenda Item 5 – 2026 CCOC Legislative Agenda Update

The current gap between clerk budget requests ($619.3 million) and available revenue ($544.2 million) is $ 75.1 million. The committee discussed whether to pursue specific funding mechanisms versus an overall dollar goal, as well as the need for long-term funding solutions, not just annual requests. Other ideas discussed include redirecting existing clerk-collected revenues currently going elsewhere, increasing court fees/fines that have remained static for years, securing additional General Revenue (GR) funds, eliminating 50% of Cumulative Excess going to General Revenue each year, and reallocating Unspent Budgeted Funds.

Clerk Butterfield moved to adopt the $75.1 million difference as the legislative funding goal with a sustainable funding model. The motion was seconded by Clerk Miller. The motion was adopted with one nay vote.

CCOC will continue to monitor early legislative committee meetings and bill filings, will develop specific funding proposals in partnership with FCCC, and will adapt strategy based on legislative priorities/preferences.

Agenda Item 6 – Other Business

Chair Timmann requested that clerks and staff volunteer for rapid fiscal analysis of bills/amendments during the legislative process.

The meeting was adjourned.

AGENDA ITEM 4

SUBJECT: CCOC Legislative Budget Request (LBR) Issue
COMMITTEE ACTION: Information Only

OVERVIEW:
Subsection 28.35(2)(i), F.S., requires the CCOC to prepare an annual budget request for the amount needed to reimburse clerks for Baker Act, Marchman Act, and Sexually Violent Predator petitions and orders.

CCOC submitted a $5,332,680 recurring General Revenue request to the Justice Administrative Commission (JAC) for inclusion in JAC's official Legislative Budget Request (LBR) for Fiscal Year 2027-28. The request covers 133,317 CFY 2024-25 cases at $40 per case. It includes injunctions for protection, which are also filed without a fee.

Case Type	CFY 2024-25 Cases	Reimbursement ($40/case)
Baker Act	51,667	$2,066,680
Marchman Act	6,628	$265,120
Sexually Violent Predator	43	$1,720
Injunctions for Protection	74,979	$2,999,160
Total	**133,317**	**$5,332,680**

CCOC pulled case counts from the monthly Outputs Report, so clerks did not submit new data. CCOC has submitted similar requests on behalf of clerks for the last three years. The Legislature provided $1.8 million in nonrecurring funds for Fiscal Year 2026-27 for clerks' work on cases without a filing fee.

If the Legislature funds this issue during the 2027 Legislative Session, each county will receive a quarterly distribution.

COMMITTEE ACTION: Information Only

LEAD STAFF: Jason L. Welty, Executive Director

	COL A03 AGY REQUEST FY 2027-28 POS	COL A03 AGY REQUEST FY 2027-28 AMOUNT	COL A04 AGY REQ N/R FY 2027-28 POS	COL A04 AGY REQ N/R FY 2027-28 AMOUNT	COL A05 AG REQ ANZ FY 2027-28 POS	COL A05 AG REQ ANZ FY 2027-28 AMOUNT	CODES
JUSTICE ADMINISTRATION							21000000
PGM: JUSTICE ADMIN COMM							21300000
EXECUTIVE DIR/SUPPORT SVCS							21300800
STATE COURTS							15
STATE COURT SYSTEM							1501.00.00.00
ESTIMATED EXPENDITURES							1000000
ESTIMATED EXPENDITURES - OPERATIONS							1001000
SPECIAL CATEGORIES							100000
JURY EXPENDITURES							101889
GENERAL REVENUE FUND -STATE		16,500,000					1000 1
PROGRAM OR SERVICE-LEVEL							
INFORMATION TECHNOLOGY							3630000
GUARDIANSHIP TRANSPARENCY DATABASE							36321C0
AID TO LOCAL GOVERNMENTS							050000
G/A-DISTRIB/CLERKS/COURT							050105
GENERAL REVENUE FUND -STATE		400,000					1000 1

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AGENCY ISSUE NARRATIVE:
2027-2028 BUDGET YEAR NARRATIVE: IT COMPONENT? YES

The Clerks of Court Operations Corporation (CCOC) requests $400,000 in recurring General Revenue Grant and Aid funding within the Executive Direction and Support Services budget entity (21300800). The Justice Administrative Commission (JAC) will distribute these funds to the CCOC to operate, maintain, and enhance the statewide Guardianship Transparency Database required by section 744.2112, Florida Statutes.

Guardianship oversight in Florida is fragmented across 67 counties. Each Clerk of the Circuit Court maintains guardianship records in its own case maintenance system. In the current system, judges cannot reliably see a guardian’s caseload, compliance history, or activity in other counties. Risks often go undetected until a ward is harmed.

Section 744.2112, Florida Statutes (chapter 2022-218, Laws of Florida), directs CCOC and the clerks of court to establish a statewide database of guardian and guardianship case information. The database must include each professional guardian’s registration status, substantiated disciplinary history, compliance with statutory qualifications, and status of required reports. CCOC must also publish limited public data on professional guardians.

The Legislature has funded the database with $400,000 in non-recurring General Revenue in each of Fiscal Years 2025-26 and 2026-27, appropriated to JAC for distribution to CCOC. The statutory duty is permanent. The funding is not. Each year the non-recurring appropriation is backed out of JAC’s base budget, leaving an ongoing statutory requirement without an ongoing funding source.

	COL A03 AGY REQUEST FY 2027-28 POS	COL A03 AGY REQUEST FY 2027-28 AMOUNT	COL A04 AGY REQ N/R FY 2027-28 POS	COL A04 AGY REQ N/R FY 2027-28 AMOUNT	COL A05 AG REQ ANZ FY 2027-28 POS	COL A05 AG REQ ANZ FY 2027-28 AMOUNT	CODES
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STATE COURT SYSTEM							1501.00.00.00
PROGRAM OR SERVICE-LEVEL							
INFORMATION TECHNOLOGY							3630000
GUARDIANSHIP TRANSPARENCY DATABASE							36321C0

CCOC used these funds to build and operate the statewide platform. Accomplishments to date include:

1. Database platform built and operational;
2. Data standards clarified with the Clerks and the vendor;
3. System uptime monitored, averaging 95 percent or better each month;
4. Judicial user experience and access controls enhanced; and
5. Funding agreement with JAC executed to support continued improvements.

The database provides a Judicial Guardian Profile Search showing registration status, counties of practice, and caseload indicators. It gives judges cross-county visibility into guardian activity for the first time. Limited public transparency builds confidence in the system without exposing ward data.

This request provides recurring funding to continue system updates and operate the database permanently. The funds will:

1. Fund CCOC personnel who administer and direct system enhancements to the database and provide training and education to judges ($109,000 in salary costs);

2. Fund hosting, security, vendor support, enhancements, and ward/guardian name matching to ensure database accuracy ($291,000 in expenses); and

3. Ensure long-term data accuracy and judicial usability.

Guardianship failures are rarely isolated to one case or one county. Centralized, standardized data allows courts to intervene earlier. Recurring funding matches a permanent statutory duty with a permanent funding source and ends the annual cycle of nonrecurring requests.

Impact If Not Funded

Without recurring funding, CCOC’s duty under s. 744.2112, F.S., will continue to depend on annual nonrecurring appropriations. A lapse in any year would halt a database the Legislature requires by law. Judges would lose cross-county visibility into guardian caseloads and compliance, and the statewide guardian unique identifier would not be completed. The State’s FY 2025-26 and FY 2026-27 investments would lose value, and guardianship risks would continue to surface only after harm occurs.

Total Request:

	COL A03 AGY REQUEST FY 2027-28 POS	COL A03 AGY REQUEST FY 2027-28 AMOUNT	COL A04 AGY REQ N/R FY 2027-28 POS	COL A04 AGY REQ N/R FY 2027-28 AMOUNT	COL A05 AG REQ ANZ FY 2027-28 POS	COL A05 AG REQ ANZ FY 2027-28 AMOUNT	CODES
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PROGRAM OR SERVICE-LEVEL INFORMATION TECHNOLOGY							3630000
GUARDIANSHIP TRANSPARENCY DATABASE							36321C0

Grant and Aid Needed - $400,000, of which $0 is nonrecurring

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OTHER PROGRAMS							4200000
REIMBURSEMENT FOR STATUTORILY REQUIRED DUTIES							4207010
SPECIAL CATEGORIES							100000
G/A - CLERKS OF COURT							103010
GENERAL REVENUE FUND -STATE		5,332,680					1000 1

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AGENCY ISSUE NARRATIVE:
2027-2028 BUDGET YEAR NARRATIVE: IT COMPONENT? NO
REIMBURSEMENT FOR STATUTORILY REQUIRED DUTIES

Public safety is not optional it is the government’s paramount purpose. When a loved one suffers a mental health crisis, battles addiction, or when the community faces threats from sexually violent predators, Florida’s Baker Act, Marchman Act, and Sexually Violent Predators Act provide the legal framework to protect vulnerable individuals. Additionally, domestic violence injunctions, dating violence restraining orders, and stalking protective orders serve as crucial legal shields, empowering courts to intervene swiftly and establish protective barriers between victims and their potential harm. But laws are only as strong as the ability to execute them.

THE CRITICAL ROLE OF CLERKS

These cases create a significant addition to the clerk’s workload. With almost 60,000 Baker, Marchman, and Sexually Violent Predator cases handled last year, necessitating adequate funding to maintain efficiency and safety is imperative. In addition, there were nearly 80,000 Injunctions for Protection filed statewide. When families desperately need emergency mental health services, when individuals require immediate substance abuse interventions, or when public safety demands the civil commitment of dangerous sexual predators, Florida’s clerks of court execute these statutes, processing petitions, orders, notices, and hearings that keep people safe and ensure due process. Clerks process these cases without charging petitioners.

	COL A03 AGY REQUEST FY 2027-28 POS	COL A03 AGY REQUEST FY 2027-28 AMOUNT	COL A04 AGY REQ N/R FY 2027-28 POS	COL A04 AGY REQ N/R FY 2027-28 AMOUNT	COL A05 AG REQ ANZ FY 2027-28 POS	COL A05 AG REQ ANZ FY 2027-28 AMOUNT	CODES
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OTHER PROGRAMS							4200000
REIMBURSEMENT FOR STATUTORILY REQUIRED DUTIES							4207010

THE ROLE OF THE ACTS

Baker Act: Provides emergency mental health services, ensuring individuals in crisis receive timely intervention, preventing harm to themselves and others. Last year, it helped over 50,000 individuals.

Marchman Act: Offers emergency assistance for substance abuse, crucial for those struggling with addiction. It served over 6,000 individuals last year.

Sexually Violent Predators Act (SVP): Protects the public from individuals likely to commit sexual violence, with forty-three cases processed last year.

Injunctions for Protection: Enables courts to issue immediate no-contact orders and other restrictions to safeguard victims of domestic, dating, repeat, and sexual violence, as well as stalking; orders can require firearm surrender and other safety measures, with nearly 80,000 petitions filed statewide last year.

THE WORKLOAD AND REIMBURSEMENT COSTS

In FY 2024-25, Florida clerks processed:

Baker Act cases: 51,667 emergency mental health interventions

Substance Abuse cases: 6,628 critical addiction interventions

Sexually Violent Predator commitments: forty-three cases protecting communities

Injunctions for Protection: 74,979 victims of violence protected

Current state reimbursement per case: Only $40

Total Reimbursement Amount: $5,332,680

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OTHER PROGRAMS							4200000
REIMBURSEMENT FOR STATUTORILY REQUIRED DUTIES							4207010

CONSTITUTIONAL AND STATUTORY REIMBURSEMENT AUTHORITY

Baker Act (Ch. 394, F.S.), Marchman Act (Ch. 397, F.S.), and SVP Act (Ch. 394, part V, F.S.) are fee-exempt proceedings. Domestic Violence (s. 741.30, F.S.), stalking, repeat violence, sexual violence, or dating violence (s. 784.046, F.S.), stalking (s. 784.0485, F.S.), and vulnerable adults (s. 825.1035, F.S.) are also exempt from filing fees.

Article V, section 14(b), Florida Constitution, and s. 28.37, F.S., require the state to provide adequate and appropriate supplemental funding when filing fees cannot lawfully be imposed for court-related functions. Baker, Marchman, and SVP Act matters are fee exempt.

Clerks currently receive no filing fee revenue and absorb costs that exceed the $40 statutory reimbursement per case for these complex and time-sensitive cases.

MANDATED REIMBURSEMENT REQUEST

To fulfill the Legislature’s public safety mandate and constitutional funding obligation, clerks request $5,332,680 in recurring General Revenue as a supplemental appropriation for injunctions for protection, Baker, Marchman, and Sexually Violent Predators Act matters.

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TOTAL: STATE COURT SYSTEM							1501.00.00.00
BY FUND TYPE							
GENERAL REVENUE FUND.....		22,232,680					1000

AGENDA ITEM 5

SUBJECT: 2027 Legislative Agenda
COMMITTEE ACTION: Recommend the CCOC 2027 Legislative Agenda

OVERVIEW:

The Clerks of Court Operations Corporation (CCOC) receives budget requests from each clerk, analyzes them, and ultimately provides each clerk with a budget that conforms to available statewide revenue. As such, the 2027 CCOC Legislative Agenda should focus on the gap between the clerks' requested budget and available revenue and advocate for a budget that ensures reasonable and adequate funding for the clerks of the court to perform their court-related functions. Last year, the funding gap was over $75 million. Through the advocacy of the CCOC and FCCC Legislative Team, the Legislature provided $26.3 million to address the funding gap for clerks. The clerks' continued collection efforts helped close this gap by an additional $7.8 million.

CLERKS' FUNDING GAP

Based on 2025-26 Data	2026 Clerks' Budget Request	$ (75,000,000)
HB 925 (2026)	Retain 100% of Cumulative Excess (instead of 50%)	$ 13,300,000
	Revenue redirect - Uniform Traffic Citations/School Bus	$ 100,000
	Revenue redirect - civil traffic fees	$ 8,100,000
		$ 21,500,000
GAA Line Item	Increase State GR for Jury Reimbursement (recurring)	$ 4,800,000
		$ 26,300,000

Remaining Identified Funding Gap: **$ (48,700,000)**

	Clerks' increased collections closed the gap further	$ 7,767,193
Based on 2026-27 Data	2027 Clerks' Funding Need	$ (40,932,807)

The total requested budget for the CFY 2026-27 is $649.4 million, and the Revenue-Limited Budget is $608.4 million (both numbers include the $16.5 million for jury costs). The $40.9 million gap ($40,932,807 unrounded) is 6.7 percent of the Revenue-Limited Budget.

In the past, this committee has recommended specific budget proposals to close the funding request gap. The committee could also adopt a total funding request and submit it to the Legislature to decide how to fund the request. With all recommendations, the CCOC will provide analyses to support the Legislature's decision-making process and will work with the FCCC Legislative Team to advocate for and support the request.

OPTIONS FOR CONSIDERATION:

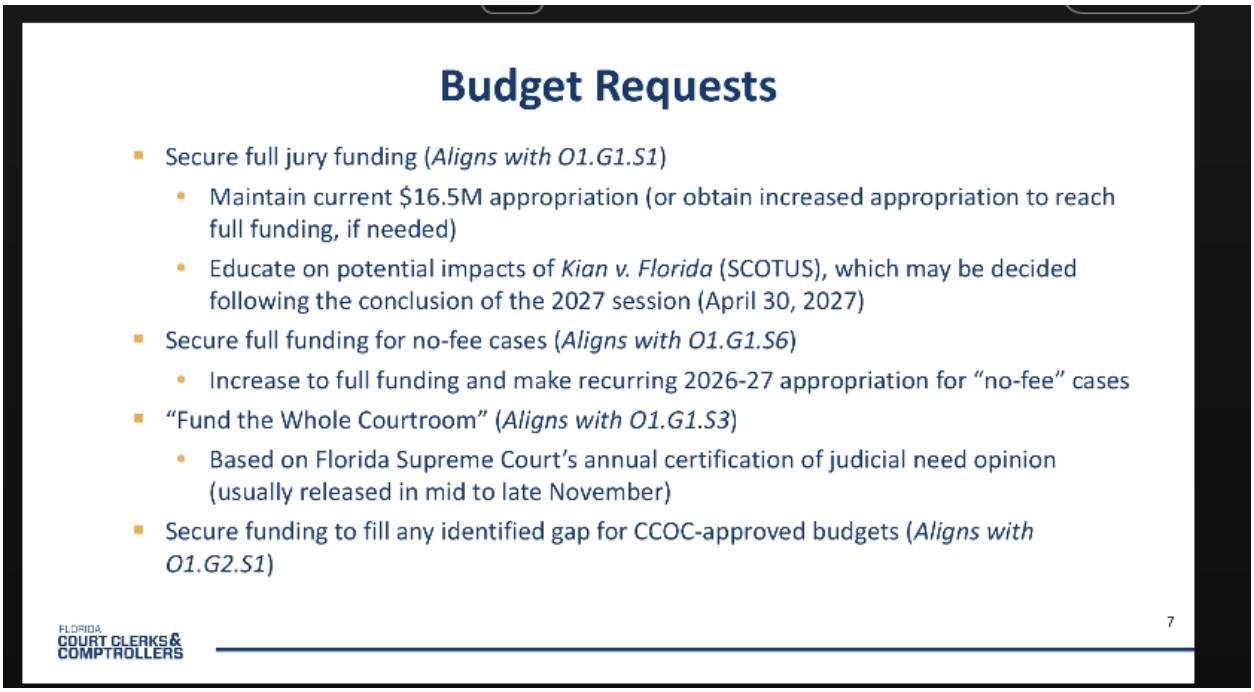
- Option 1: Adopt the difference between the Revenue-Limited Budget and the Clerks' CFY 2026-27 budget request – $40.9 million – as the 2027 Legislative Agenda.
- Option 2: Adopt a lower funding target, as a percent or dollar amount, as the 2027 Legislative Agenda.
- Option 3: Adopt individual proposals or options for the Legislature's consideration.

Discuss and provide an initial recommendation on the policy direction for CCOC to work with the FCCC to implement the 2027 Legislative Agenda.

ADDITIONAL CONSIDERATIONS:

In addition to the annual budget consideration, the Committee could consider additional items for the 2027 Legislative Agenda.

- Reserve fund: adopt the Reserve Fund Policy Workgroup's recommendation to clean up the scenarios for using the reserve.
- Florida Retirement System (FRS): state funding for future FRS increases.
- Prisoner appeal copies: seek Justice Administrative Commission (JAC) reimbursement for copies clerks provide to prisoners in appeals. Each prison sets its own format rules. One clerk recently mailed 11,000 pages in size-restricted boxes and absorbed the cost. JAC already reimburses similar hard costs for public defenders, state attorneys, and transcriptionists.
- Repeal the report required by s. 318.18(14), F.S.
- Similarly situated counties: base the comparison on population adjusted for cost of living and on weighted cases.
- Revenue redirects: identify additional clerk-collected revenue to redirect, building on the 2026 traffic redirects in HB 925.
- Injunction reimbursements: move injunction-for-protection reimbursements into s. 40.29, F.S., with other JAC reimbursements.
- Inmate canteen accounts: recover money from inmates' canteen accounts.
- Ability to amend court-related budgets throughout the fiscal year.



COMMITTEE ACTION: Recommend the CCOC 2027 Legislative Agenda

LEAD STAFF: Jason L. Welty, CCOC Executive Director

AGENDA ITEM 6

SUBJECT: Fiscal Analysis Workgroup
COMMITTEE ACTION: Information Only

OVERVIEW

Each year, CCOC receives dozens of fiscal impact bill analysis requests from the Legislature. CCOC also provides fiscal impacts for clerk funding bills and other legislation of interest to clerks.

The fiscal impact depends on one question: what will this new policy cost your office? Your answers become the fiscal impact the Legislature sees.

THE PROCESS

1. The Florida Court Clerks & Comptrollers (FCCC) distributes bill analysis requests to clerks.
2. Clerks respond to FCCC.
3. FCCC sends the responses to CCOC.
4. When the responses do not provide enough to estimate the cost, CCOC contacts Fiscal Analysis Workgroup members directly for additional information.
5. CCOC uses the responses to develop fiscal analysis.
6. CCOC coordinates with the FCCC to submit the final bill analysis to the Legislature.

WHAT WE NEED FROM YOU

- Respond to FCCC's bill analysis requests.
- Be prepared for CCOC to contact you when a bill needs additional cost information.
- Respond by the deadline FCCC sets. During session, turnaround is often short.
- Volunteer. If you or a staff member can serve on the workgroup, contact CCOC.

WHAT A USEFUL RESPONSE INCLUDES

- Describe the current process in a sentence or two.
- Explain how the bill changes that process. Be specific.
- Identify confusing language.

    - For instance, is an “electronic option for payment” an online payment portal, or does it mean a clerk will accept electronic payment such as a credit card or ACH?
- Provide data where you have it: annual volume (cases, filings, notices) and staff time per task.
- If the bill requires additional FTE, give the position level (entry-level or supervisory) and the average salary and benefits for that position.
- Separate one-time costs (programming, forms, equipment) from recurring costs.
- If the bill costs your office nothing, say so. That is an answer too.
- Be realistic. These estimates go to the Legislature under CCOC’s name. One inflated number weakens every analysis that follows.

LEAD STAFF: Jason L. Welty, Executive Director

The Florida House of Representatives

Office of the Speaker

MEMORANDUM

To: Members of the Florida House of Representatives
From: Sam Garrison, Speaker-designate
Date: November 9, 2026
Re: 2026-2028 House Leadership Team

At the conclusion of Organization Session, the following Members will serve on my Leadership Team for the 2026–2028 term.

• Representative Adam Botana	Rules & Calendar Committee Chair
• Representative Demi Busatta	Speaker *pro tempore* Health & Human Services Committee Chair
• Representative Jennifer Canady	Policy & Strategy Committee Chair
• Representative Traci Koster	Appropriations Committee Chair
• Representative Randy Maggard	Majority Leader
• Representative Fiona McFarland	Education & Employment Committee Chair
• Representative Mike Redondo	Health Care Appropriations Subcommittee Chair
• Representative Jason Shoaf	Commerce Committee Chair
• Representative John Snyder	State Affairs Committee Chair
• Representative Kaylee Tuck	Judiciary Committee Chair

House Senior Staff for the 2026-2028 Term

Speaker's Office

Chief of Staff	Brian Logan
Deputy Chief of Staff, Budget	Ryan Larson
Deputy Chief of Staff, Policy	Tom Hamby
Deputy Chief of Staff, Administration	Michelle Voran
Deputy Chief of Staff, Local Affairs & Appointments	Courtney Hoard
Policy Advisor, Advanced Technology & Digital Security	Zack Nations
Policy Advisor, Commerce & State Affairs	Kimberly Renspie
Policy Advisor, Health & Education	Jennifer Guy
Policy Advisor, Judiciary & Public Integrity	Heather DiGiacomo
Director, Process	Amy Gregory
Director, Special Projects	Charlie Sanders
Press Secretary	Delaney Lento
Special Assistant to the Speaker	Maddie Payne
Spouse Program Coordinator	Alyssa Beaubien
Administrative Lead	Angie Wiggins
Administrative Support	Conor Ruffin

Administrative Offices

Clerk of the House	Jeff Takacs
Deputy Clerk	Debbie Barley
Sergeant at Arms	Jeremy Vaughan
Deputy Sergeant at Arms	Corey Clark
Deputy Sergeant at Arms	Mike Peters
General Counsel	Adam Brink
Director, Open Government; ADA Coordinator	Jenna Sarkissian
Director of Public Information	Tom Yu
Deputy Staff Director	Sarah Hartle
Administration & Professional Development Staff Director	Pam Davis Greene
Bill Drafting Staff Director	Bill Welge
Deputy Staff Director	Jeanette Alsup
Chief Information Technology Officer	Kerri McEwen
Deputy Chief Information Officer, Support Services	Michelle Singletary
Deputy Chief Information Officer, Applications	Roger Foutch
Deputy Chief Information Officer, Infrastructure	Eric Faris

Partisan Offices

Majority Office Staff Director	Samantha Rosenberg
Deputy Staff Director	Logan Flowers
Deputy Staff Director	Jahvin Gordon
Minority Office Staff Director	Grant Golin
Deputy Staff Director	Mitchell Allen

Advanced Technology & Digital Security Committee

Staff Director	Michelle Davila

Appropriations Committee

Staff Director	Eric Pridgeon
Deputy Staff Director	Alicia Trexler
Deputy Staff Director	Denise Potvin
Deputy Staff Director	Bruce Topp
Deputy Staff Director	Sarah Biehl
Agriculture & Natural Resources Budget Chief	Grady Smith
Health Care Budget Chief	Sean Smith
Higher Education Budget Chief	Billy Fontaine
Justice Budget Chief	Caleb Helpling
PreK-12 Budget Chief	Ryan Bailey
State Administration Budget Chief	Adam Keith
Transportation & Economic Development Budget Chief	Greg Davis

Commerce Committee

Staff Director	Tiffany Harrington
Deputy Staff Director	Lance Toliver
Agriculture & Community Affairs Policy Chief	Jeanne Curtin
Economic Infrastructure Policy Chief	Cochran Keating
Insurance & Banking Policy Chief	Daniel Brackett
Regulated Industries & Professions Policy Chief	Laura Anstead

Education & Employment Committee

Staff Director	Joanna Hassell
Deputy Staff Director	Jason Fudge
Education Administration Policy Chief	Naomi Sleap
Higher Education & Workforce Policy Chief	Kerrington Kiner
Student Academic Success Policy Chief	Chris Sanchez

Finance & Tax Committee

Staff Director	Vince Aldridge
Deputy Staff Director	Kimberly Berg

Health & Human Services Committee

Staff Director	Christa Calamas
Children, Families & Seniors Policy Chief	*tbd*
Health Care Finance & Facilities Policy Chief	Eric Lloyd
Health Professions & Public Health Policy Chief	Chris McElroy

Judiciary Committee

Staff Director	Trina Kramer
Civil Justice & Claims Policy Chief	Jordan Jones
Criminal Justice Policy Chief	Whitney Hall

Policy & Strategy Committee

Staff Director	Kurt Hamon

Public Integrity Committee

Staff Director	*tbd*

Rules & Calendar Committee

Staff Director	Randy Havlicak
Deputy Staff Director	Janna Thomas

State Affairs Committee

Staff Director	Heather Williamson
Government Operations Policy Chief	Chris Villa
Municipal, County & Federal Administration Policy Chief	Jonathan Darden
Water Management & Environment Policy Chief	Roberta Skinner