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## EXECUTIVE COUNCIL MEETING

February 21, 2023

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**Jeffrey R. Smith, CPA, CGMA**  
INDIAN RIVER COUNTY  
EXECUTIVE COUNCIL CHAIR

**Tiffany Moore Russell, ESQ.**  
ORANGE COUNTY  
VICE-CHAIR

**Laura E. Roth, ESQ.**  
VOLUSIA COUNTY  
SECRETARY/TREASURER

NIKKI ALVAREZ-SOWLES, ESQ.  
PASCO COUNTY  
SENATE APPOINTEE

KEN BURKE, CPA  
PINELLAS COUNTY  
HOUSE APPOINTEE

RON FICARROTTA  
13TH JUDICIAL CIRCUIT JUDGE  
SUPREME COURT APPOINTEE

JD PEACOCK, II  
OKALOOSA COUNTY

HARVEY RUVIN, ESQ.  
MIAMI-DADE COUNTY

JOHN DEW  
EXECUTIVE DIRECTOR

TODD NEWTON  
GILCHRIST COUNTY

JOHN CRAWFORD  
NASSAU COUNTY  
STACY BUTTERFIELD, CPA  
POLK COUNTY

FIRM OF BOYD AND DURANT  
GENERAL COUNSEL

2560-102 BARRINGTON CIRCLE | TALLAHASSEE, FLORIDA 32308 | PHONE 850.386.2224 | WWW.FLCCOC.ORG

## EXECUTIVE COUNCIL MEETING

**February 21, 2023**

**Meeting: 2:30 PM – 5:00 PM**

**Hard Rock Hotel Daytona Beach**

**918 N Atlantic Ave, Daytona Beach, FL 32118**

**WebEx Link:** <https://flclerks.webex.com/flclerks/j.php?MTID=m80cb4710beaf9f3c099ac188d80e9c34>

**Meeting Code: 2303 324 4818, Password: CCOC**

**Conference Call: 1-866-469-3239, Access Code: 2303 324 4818**

Call to Order ..... Hon. Jeffrey R. Smith  
Invocation..... Hon. John Crawford  
Roll Call ..... Hon. Laura E. Roth

- 1) Introduction and Agenda Approval ..... Hon. Jeffrey R. Smith
- 2) Approve Minutes from 12/14/22 & 1/20/23 Meetings..... Hon. Laura E. Roth
- 3) 2023 Executive Council Special Election..... Hon. Jeffrey R. Smith  
Swear in Member for Population Group IV
- 4) CCOC Office Treasurer's Report ..... Hon. Laura E. Roth
- 5) Update on Hiring of CCOC General Counsel ..... Hon. Jeffrey R. Smith
- 6) Guardianship Update ..... Hon. Ken Burke
- 7) Annual Evaluation of Executive Director ..... Hon. Jeffrey R. Smith
- 8) Committee Updates  
a) Budget Committee ..... Hon. Tiffany Moore Russell  
b) PIE Committee..... Hon. Laura E. Roth  
c) Legislative Committee..... Hon. Tara Green
- 9) TCBC Report..... Hon. Judge Ron Ficarrotta
- 10) Other Business ..... Hon. Jeffrey R. Smith

**Our Mission:** As a governmental organization created by the Legislature, we evaluate Clerks' court-related budgetary needs, and recommend the fair and equitable allocation of resources needed to sustain court operations.

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## Minutes of December 14, 2022, Executive Council Meeting

The Executive Council of the Clerk of Courts Operation Corporation (CCOC) held a meeting via WebEx on December 14, 2022. An agenda and materials were distributed before the meeting and posted on the CCOC website.

### Call to Order, Invocation, and Roll Call

The meeting was called to order by Chair Jeffrey Smith at 10:00 AM Eastern Standard Time. Clerk Crawford provided an invocation, and CCOC Performance, Policy, and Education Director, Marleni Bruner called the roll upon the request of the Chair.

Present for meeting [WebEx]: Chair Jeffrey Smith, Vice-Chair Tiffany Moore Russell, Secretary/Treasurer Laura Roth, Clerk Nikki Alvarez-Sowles, Clerk Ken Burke, Clerk Stacy Butterfield, Clerk John Crawford, Clerk Todd Newton, Clerk JD Peacock, and Judge Ficarrotta.

Absent from meeting [WebEx]: Clerk Harvey Ruvin

### Agenda Item 1 – Approve Agenda

Clerk Newton motioned to approve the agenda, and Clerk Butterfield seconded the motion. The motion was adopted by consent with no discussion.

### Agenda Item 2 – Approve Minutes from the 11/01/2022 Meeting

Clerk Newton motioned to approve the minutes, and Clerk Butterfield seconded the motion. The minutes passed unanimously.

### Agenda Item 3 – Contracts

#### a) CCOC Contract Extensions

CCOC Executive Director, John Dew noted that we currently have seven contracts that expire at the end of December; however, CCOC can extend the contracts for another year if approved by the Council. He pointed out that all the vendors agreed to keep the same rate of pay except for the CIS contract vendor. Reasons for suggesting an increase in the contract amount for CIS is due to the CCOC participating with the FCCC this coming year in conducting a Compliance Summit and if there is a need for additional Clerks training. The last summit was held several years ago and there has been interest from Clerks on having another one. CIS

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would be instrumental in helping set up and participate in this summit. The CIS contract extension would provide an additional \$14,000 increase over the current year's budget of \$59,500. Clerk Alvarez-Sowles asked for more information on the difference in the \$14,000.00 request since material in the meeting packet shows just a \$7,700 increase due to the summit. Mr. Dew and Chair Smith explained that the vendor is also suggesting a need for additional hours to increase the number of site visits to Clerks during 2023. The current contract allows 850 hours of service and the recommendation is to increase this to 1,050 hours.

**Clerk Alvarez-Sowles motioned to extend the contracts as presented for one year and to include increasing the contract amount for CIS. Clerk Butterfield seconded the motion. The motion passed unanimously.**

**b) CCOC Contract for Human Resources**

Mr. Dew informed the Council that the CCOC contract for HR services expires at the end of December and both annual extensions have been used; however, he requested that the Council approve signing a contract again with the Krizner Group for \$5,700 annually, which would begin January 1, 2023, and allow the potential for two additional one-year extensions. The contract amount being recommended is the same we have paid annually for the previous contract so there is no increase. The Krizner Group provides CCOC with unlimited access to all HR concerns, audits, and training.

**Clerk JD Peacock motioned to approve the HR Contract with Krizner Group, and Clerk Alvarez-Sowles seconded. The motion passed unanimously.**

**c) General Counsel**

Mr. Dew announced that CCOC General Counsel, Mr. Rob Boyd, would resign due to other work and personal commitments. Mr. Dew stated that CCOC has had the same general counsel firm since 2003. Attorney Joe Boyd held the contract until his passing in 2020. Mr. Joe Boyd's son and attorney, Mr. Rob Boyd fulfilled the CCOC's needs after his father's death. Mr. Boyd stated that Mr. Dew was doing a wonderful job and that he was committed to standing by Mr. Dew until a new general counsel could be found. Chair Smith thanked Mr. Boyd for his service and appreciated his willingness to assist with finding new legal counsel. Mr. Boyd expressed that he was humbled by the opportunity to serve the CCOC.

Chair Smith called for a Council member to volunteer to work with the CCOC staff to find new legal services. Clerk Burke volunteered and stated that this was an opportunity to find legal counsel that has credentials in government areas, in purchasing policies, and regulatory issues. He recommended that the CCOC Executive Officers also be involved in the selection process as well. He expressed how valuable a general counsel is to CCOC operations.

**Clerk Burke motioned to have the CCOC Executive Committee, and himself as an at-large member, search for a new CCOC General Counsel and bring recommendations back to the Executive Council. Clerk Peacock seconded. Motion carried.**

**Agenda Item 4 – Guardianship Project**

**a) Contract for Vendor to Develop Database**

Clerk Burke expressed his gratitude to the Council for giving the latitude to push this legislation mandate forward and be compliant with the deadlines. Clerk Burke stated that Canopy Consultants was engaged to advise and oversee compliance with the mandate. Canopy has great experience with state purchasing policies and came up with an RFP that was appropriate. Weekly meetings were held to advise and keep everything going at a proper pace. Clerk Burke stated that many more contacts with Canopy were made with Mr. Dew and CCOC Business Analyst/Project Manager, Nicole Taylor, to deal with all of the intricacies involved in the RFP. Clerk Burke also mentioned that there were many rules and regulations because the JAC viewed this as a Grant-in-Aid program.

Clerk Burke reminded the Council that it was deliberating on the outcome of the process of selecting a vendor and not the vendor itself. Canopy Consultants were very deliberate with developing and advising the RFP with the technical workgroup that was headed by Clerk Peacock. A fair scoring system was developed with five people scoring that were not a part of the Council, nor an elected Clerk. The scoring involved CCOC staff members and technology experts from Clerk's offices. Cloud Navigator scored the highest of any of the vendors using the process developed. Clerk Burke requested a motion to begin the negotiations with Cloud Navigator as the primary vendor to develop the Guardianship Database.

**Clerk Burke motioned to begin negotiating a contract with Cloud Navigator. The motion also included that staff would move forward with the second-highest-scoring vendor if things did not go well. Clerk Alvarez-Sowles seconded the motion. Motion passed unanimously.**

**b) Approve Full-Time Employee (FTE) Project Manager**

Clerk Burke gave Mr. Dew credit for hiring Ms. Taylor to lead the Guardianship. He said Ms. Taylor had a tremendous resume and that she was a great fit for this project. Mr. Dew added that we were very fortunate to have Ms. Taylor. Mr. Dew recommended that Ms. Taylor become a full-time employee for CCOC. Mr. Dew noted that the funding for her employment would be from the Grant-in-Aid agreement provided by JAC and not the already approved CCOC budget. Clerk Peacock added that Ms. Taylor has been very productive when working with contractors and understands processes at the state level. Clerk Burke said that he believed that Ms. Taylor has the skills to lead the development of an overall data management system that would be able to provide Judges and the public with the guardianship data and reports required. Also, she has the skills to lead us in the future with the overall data management of the CCOC. Chair Smith stated that he would be in favor of also retaining Ms. Taylor after the JAC contract is complete since she could also have the skills to help us develop a CCOC database for capturing budget and performance data we collect.

**Clerk Burke motioned to offer Ms. Taylor a full-time position at CCOC with the annual salary of \$84,000. Clerk Butterfield seconded the motion. Motion carried unanimously.**



**c) Draft Grant-in-Aid Agreement with JAC for Funding**

Mr. Dew informed the Council that he is working with the JAC toward developing a Grant-in-Aid agreement for the CCOC to receive funding for the Guardianship Project. The CCOC is waiting until the signed contract with the vendor for development of the guardianship database to complete the draft because specific deliverables that a vendor would provide through the contract is needed. The CCOC is expected to have a Grant-in-Aid agreement within a few weeks of signing the contract with the vendor that will develop the database.

**Agenda Item 5 – Committee Updates**

**a) PIE Committee**

Clerk Roth informed the Council that CCOC's completed the CFY 2021-22 4<sup>th</sup> quarter Performance Measures and Action Plans Report and posted it to the CCOC website. She noted that the Legislature is informed by CCOC staff as soon as we post the report. Clerk Roth said that the report highlights 50 counties that needed to provide a corrective action plan for not meeting collection standards and 12 counties providing an action plan because they did not meet the timeliness standards.

**Clerk Alvarez-Sowles motioned to approve the PIE Committee's CFY 2021-22 4<sup>th</sup> quarter report. Clerk Todd Newton seconded the motion. Motion passed unanimously.**

Clerk Roth also informed the Council that the PIE Committee adjusted the Uniform Payment Plan at their last meeting. As a result, the PIE Committee is seeking approval of a 1-page payment plan version.

**Clerk Alvarez-Sowles motioned to approve the PIE Committee's simplified Uniform Payment Plan. Clerk Peacock seconded the motion. Motion carried unanimously.**

**b) Budget Committee**

Clerk Moore Russell reported that the Budget Committee met December 5, 2022 to approve the new judge's calculation and set the committee calendar and workplan for the upcoming year. She is asking the Council to approve the Budget Committee's proposed FTE calculation for supporting newly established judges. Clerk Moore Russell stated that the Budget Committee still needed to determine the amount of funding to be received for these FTEs at a later date. Clerk Moore Russell informed the Council that the Supreme Court had not published their certification of new judges, but it is expected in early 2023. Judge Ficarrotta encouraged the important partnership between Clerks and Judges. He understood that there was a fiscal impact on Clerks when a new judge was placed in the county.

Clerk Burke wanted to make sure the minutes reflected that this funding for new FTEs to support judges will not come out of the CCOC Trust Fund. It would be a new state general revenue to come to the Clerks that would be allocated with the position of a new judge should the legislature agree.

Clerk Crystal Kinzel said that she still had concerns with the formula being presented to the Council. She did not think the workgroup considered in the formula such factors as sick leave.

Further she was concerned that the workgroup was recommending an average FTE be provided for each new judge instead of accounting for the uniqueness of the individual county. Clerk Kinzel stated that she finds the formula problematic and suggests that sick leave become a component of the formula. Clerk Moore Russell reminded Clerk Kinzel that her comments were noted in the Budget Committee meeting; however, the motion was made by Clerk Burke to present the current FTE calculations while her other concerns would go back to the Committee concerning the formula for determining the funding for FTEs.

Palm Beach Chief Deputy Clerk, Shannon Ramsey-Chessman, clarified that the calculation took into account 20 days/160 hours of sick leave. Ms. Ramsey-Chessman said the workgroup utilized the National Center for State Courts Report that was regarding the calculation of judicial need regardless of sick or vacation days is 20 days. The Legislature had accepted a lot of those guidance points in the judicial calculation. The workgroup felt it would be difficult to look back at the Clerks and say that we accepted these calculations to determine judicial need, but we do not accept the same philosophy to determine the support from the Clerks. Ms. Ramsey-Chessman said that the workgroup would be willing to review some of her suggestions concerning the amount to fund each new FTE. Clerk Moore Russell requested that CCOC Budget and Communications Director, Griffin Kolchakian, circle back with Clerk Abruzzo to go over the items and the amount that is going to apply to the FTEs. Clerk Kinzel said she appreciated the clarifications.

**Clerk Moore-Russell made a motion to approve the FTE calculations for the new judges. Clerk Butterfield seconded the motion. Motion carried unanimously.**

#### **Agenda Item 6 – CCOC Annual Report**

Mr. Kolchakian provided an overview of the draft CCOC Annual Report and noted that a section was added to the reserve fund and that there is now an ability to do a section highlighting the needs-based budget. He mentioned that this report is statutorily required. He also noted updated numbers, charts, and data throughout the report. Mr. Kolchakian said, if approved, a copy of the report would be sent to the House, Senate, and Governor's Office and published on the CCOC website. Chair Smith thanked Mr. Kolchakian and the CCOC staff. Clerk Smith added that the report was worth the read and that it included great information. Clerk Kinzel noted that she has concerns that the report paints maybe too good of a financial picture for the Clerks. She does not see it portraying the dire information that has been received when she has gone over the budgets and Budget Committee workshops. She believes that clerks need to advise the legislature that the amount of money still does not adequately fund all the Clerks.

Clerk Burke asked Mr. Kolchakian if there was a deadline. Mr. Kolchakian replied that the report is due January 1, 2023. Clerk Burke asked if the approval could be tabled until the next meeting. Clerk Burke said that Clerk Kinzel made good points, and he would like to reflect more on the annual report to see if he could offer suggestions on wording to show the great need and how 8% inflation has impacted the Clerks. Mr. Kolchakian said he would welcome comments to make revisions. Clerk Burke suggested a strict deadline for Clerks to submit comments to Mr. Kolchakian. Clerk Smith agreed. Clerk Burke suggested the Annual Report

be approved and then hold a separate meeting with the executive officers to approve the revision to the report. Chair Smith set a deadline of December 21, 2022, for clerks to get their comments to Mr. Kolchakian. Mr. Kolchakian was tasked to present a final draft for the Executive Committee to approve.

Clerk Burke made the motion to approve the current Annual Report with a week-long comment period for Clerks to provide comments to end December 21, 2022. Mr. Kolchakian will revise the Annual Report based on comments. The Council will give the Executive Committee authority for final approval of the revised Report. Clerk Butterfield seconded the motion. Motion carried.

**Agenda Item 7 – TCBC Report**

Honorable Judge Ficarrota announced that the Trial Court Budget Commission (TCBC) met virtually in November and December to discuss and approve recommendations for the allocation of the remaining non-recurring and recurring monies from the SFY 2022-23 technical support for remote and in-person proceeding post pandemic appropriation. He anticipates the Commission will meet early in the new year to gain insight on the outlook for the upcoming legislative session and to determine if we have any year-end spending plans that need to be developed. Honorable Judge Ficarrota said he was happy to answer any questions. Chair Smith thanked him for being on the Council and updating the members. There were no questions.

**Agenda Item 8 – Other Business**

Chair Smith asked Council members and then non-Council members that were Clerks if there was any other business that needed to be brought up at this time. He also asked anyone else on the call if they had any questions or comments. There were none.

Clerk Butterfield made a motion to adjourn the meeting. Clerk Newton seconded. The motion was approved.

The meeting adjourned at 11:15 AM.



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## Minutes of January 20, 2023, Emergency Executive Council Meeting

The Executive Council of the Clerks of Court Operations Corporation (CCOC) met via WebEx on January 20, 2023. An agenda and materials were distributed before the meeting and posted on the CCOC website.

### Call to Order and Roll Call

Chair Jeffrey Smith called the meeting to order at 2:30 PM, Eastern Standard Time. Secretary/Treasurer Laura Roth called the roll, and Clerk John Crawford provided the invocation.

Council members present via Webex: Chair Jeffrey Smith, Vice-Chair Tiffany Moore Russell, Secretary/Treasurer Laura Roth, Clerk Nikki Alvarez-Sowles, Clerk Ken Burke, Clerk Stacy Butterfield, Clerk John Crawford, Clerk Todd Newton, Clerk JD Peacock, and Judge Ronald Ficarrotta.

### Agenda Item 1 – Introduction and Agenda Approval

Clerk Russell motioned to approve the agenda and Clerk Alvarez-Sowles seconded the motion. The motion passed unanimously.

### Agenda Item 2 – Update on the Guardianship Project

Clerk Burke first thanked the Executive Council for delegating the authority to him for making many of the necessary decisions to move this project through. He also acknowledged Clerk Peacock for his involvement with the task force and his efforts with the technical committee. Clerk Burke stated that the CCOC was tasked and funded by the Legislature to build the Guardianship database, and it was something the CCOC did not seek; however, the CCOC accepted the responsibility. Clerk Burke praised CCOC Executive Director, John Dew, and CCOC Business Analyst/Project Manager, Nicole Taylor, for moving the project along. Finally, he spoke about the numerous administrative guidelines to be followed for a state project of this nature and the significant dollar amount.

### Agenda Item 3 – Guardianship Contracts

#### a) Contract for Developing Database

Clerk Burke stated that the hiring of the consulting firm to assist with the RFP was successful. He reminded the Council that the vote in the previous meeting awarded the bid to Cloud

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Navigator Firm, and the negotiations have started. Clerk Burke noted that they relied on the experts for the 44-page contract and 72-page RFP to be done correctly. He believed the contractor had come through with flying colors. Clerk Burke informed the Council that the contract was drafted. He noted that we were somewhat behind schedule, but it was due to the complexity of the RFP process. He said there were administrative guidelines we were unaware of previously; however, Clerk Burke believes that the vendor is very capable of delivering what is needed. He informed the Council that there was a Guardianship Operations Workgroup within CCOC to make sure they work hand in hand with the Guardianship Technology Committee and the vendor to ensure a database dictionary and other processes are in place to ensure the database is effective. He assured the Council that we were handling all the topics. A meeting with House and Senate staff was held in Tallahassee for updates in early January. Clerk Burke said the legislative staff continue to show that they have tremendous interest in the database statute and are interested in our progress.

Clerk Crawford asked if the contract had been vetted by our legal counsel. Clerk Burke responded that it had been vetted. Clerk Roth asked if CCOC technology staff or clerk staff technology experts had been involved in a review. Clerk Burke said there was no elected Clerk on the proposal review, but a technology expert from Clerk Peacock's office and a representative from the Pinellas Technology Office assisted. He added that the Guardianship Technology Workgroup helped put the RFP together. Clerk Newton asked when the project was to be completed. Clerk Burke pointed out that the statute states that the project cannot be completed before July 1, 2023. Ms. Taylor added that the funding end date is June 30, 2023. Still, there is an expectation that the dollars to fund the contract will be available beyond that date if the Legislature reverts and reappropriates unspent funds for this state fiscal year. Ms. Taylor said that there are a lot of unknowns that could impact the schedule, but she expects completion to be in the August/September timeframe.

Clerk Burke stated that legislation requires the Department of Elder Affairs to share Guardian registration and disciplinary action information, which would become part of the database. Clerk Burke said the Department of Elder Affairs needed technology improvements to comply with the statute. He also noted that they were working with legislative staff, and he feels protected in that area. Clerk Crystal Kinzel asked who the project manager was for the Guardianship Project and what information Clerks would be asked to provide. Clerk Burke informed Clerk Kinzel that Ms. Taylor was the project manager. He stressed that the project would rely on the information extracted from CCIS and Elder Affairs, not individual Clerk offices. He said the goal is to keep the work as minimal as possible for local Clerks. Chair Smith added that Mr. Dew and Ms. Taylor will spearhead the project and keep everyone updated. He also said that Clerk Burke was given the authority to make operational decisions and inform everyone at regular meetings. Clerk Kinzel had a question about the audit requirements on page 36 of the proposed contract. She suggested changing the language of generally accepted auditing standards to generally accepted accounting principles. Clerk Kinzel asked to speak to Ms. Taylor separately to review her concerns. Ms. Taylor introduced the Cloud Navigator CEO, Mr. Mark Alexander, to be available for any questions. Clerk Burke thanked Mr. Dew and Ms. Taylor. Chair Smith thanked Clerk Burke and Clerk Peacock.

Clerk Burke motioned to approve the contract as submitted. Clerk Butterfield seconded the motion. The motion passed unanimously.

b) Contracting for Consulting, Integrating of building Websites, and IT support

Mr. Dew requested the authority to develop additional contracts with current CCOC vendors to help develop the Guardianship Database Project. The contracts would be with eGroupTech for IT support, Understory for helping brand and build the Guardianship website, and Canopy for working with us to help oversee the Project. The cost for all three would be less than \$80,000. He asked for the ability to work directly with Chair Smith to execute these contracts. These contracts would be paid with General Revenue dollars. Clerk Newton asked if there were any maximum amounts. Mr. Dew informed him that there is a maximum amount of \$25,000 for each vendor until June 2023.

Clerk Butterfield motioned to approve Mr. Dew and Chair Smith to work with vendors, with contracts maxing at \$25,000 each. Clerk Peacock seconded the motion. The motion passed unanimously.

c) Contract with JAC for Funding CCOC

Mr. Dew informed the Council that JAC required deliverables for their contract. Mr. Dew stated they were very close to completing a contract soon. He offered to bring the contract to Chair Smith or wait until the 21<sup>st</sup> to bring it to the Council. Mr. Dew thanked Clerk Burke for being so involved in the project. Clerk Burke explained that the motion was a mechanism to receive money from the JAC.

Clerk Burke motioned to give Chair Smith and Mr. Dew the authority to sign the administrative contract to release General Revenue funding through JAC. Clerk Peacock seconded the motion. The motion passed unanimously.

**Agenda Item 4 – Other Business**

Clerk Burke announced that three awards were presented to three legislators during Clerk Days at the Capitol. Senator Jennifer Bradley, Representative Linda Cheney, and Senator Burton. Chair Smith reminded everyone about the upcoming Council meeting in Daytona Beach on February 21, 2023.

Clerk Newton motioned to adjourn the meeting. Clerk Butterfield seconded the motion.

The meeting was adjourned at 3:15 PM, Eastern Standard Time.



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### AGENDA ITEM 3

**DATE:** February 21, 2023  
**SUBJECT:** 2023 Executive Council Special Election  
**COUNCIL ACTION:** Swear in new member

#### OVERVIEW:

#### **2023 Executive Council Special Election**

With the passing of Clerk Ruvin, a vacancy was left on the Executive Council. The CCOC Plan of Operations requires a special election in instances where there is a vacancy and the member's term does not expire in less than six months. Clerk Ruvin was elected for a two-year term which does not end until June 2025; therefore, the person elected to fill the vacancy will serve out the remainder of the term.

An email was sent to all elected Clerks regarding the process on January 13, 2023. The Interest Survey was sent on January 17 to members of Population Group IV and returned by January 27. Ballots were emailed on January 30 and were due back by February 10. On February 14, ballots were opened at the CPA firm and the results certified (**Attachment 1**).

Duval Clerk Jody Phillips will be sworn in as the newest member of the CCOC Executive Council.

**COUNCIL ACTION:** Swear in new member

**LEAD STAFF:** John Dew, Executive Director

#### **ATTACHMENTS:**

1. Election Results Certification

**BILL SITTIG CPA, LLC**  
**CERTIFIED PUBLIC ACCOUNTANTS & ADVISORS**  
**1695-7 Metropolitan Circle**  
**Tallahassee, Florida 32308**  
www.TallahasseeAccountant.NET

William P. Sittig, CPA/PFS\*  
Lou Ann Cartright  
Lauren N. Sittig

Telephone (850) 386-2639  
Facsimile (850) 386-2637

February 14, 2023

**Members of the Florida Clerks of Court Operations Corporation**  
**President of the Florida Senate**  
**Speaker of the Florida House of Representatives**

In accordance with the Plan of Operations for the Florida Clerks of Court Operations Corporation, we are providing this written notification to serve as notice of our certification of the election results for the most recent CCOC Council Group IV Special Election.

The voting procedures outlined in the Plan of Operations were followed as per the prescribed method. Our firm controlled the receipt and counting of the ballots. We will continue to maintain an electronic copy of all ballots submitted for this election. The ballot counting was completed on this date with the following individuals in attendance:

John Dew, Executive Director CCOC  
Jason Welty, Deputy Executive Director CCOC  
Bill Sittig, CPA, - Internal Auditor for CCOC

The ballots were tallied and as a result, the following member has been elected to the CCOC Council Group IV:

Group IV: – Jody Phillips Duval County

Feel free to contact me with any questions.

Respectfully Submitted,



W. P. Sittig, CPA

\*PFS is the AICPA's Personal Financial Specialist certification for members who have fulfilled established requirements and by demonstrating necessary qualifications for advisors.

Members

Florida Institute of Certified Public Accountants • American Institute of Certified Public Accountants





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POLK COUNTY

FIRM OF BOYD AND DURANT  
GENERAL COUNSEL

2560-102 BARRINGTON CIRCLE | TALLAHASSEE, FLORIDA 32308 | PHONE 850.386.2224 | WWW.FLCCOC.ORG

## AGENDA ITEM 4

**DATE:** February 21, 2023  
**SUBJECT:** Treasurer's Report  
**COUNCIL ACTION:** Accept Treasurer's Report

### OVERVIEW:

The CCOC Executive Council and Corporation set the Office budget at \$1,778,928 dollars for CFY 2022-23. The expenditure numbers through December 2022 show the CCOC has expended \$326,113 dollars. Through 25% of the budget-cycle we have expended 18.33% of our budget.

**COUNCIL ACTION:** Accept Treasurer's Report

**LEAD STAFF:** John Dew, CCOC Executive Director

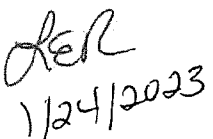
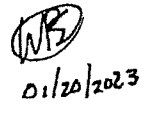
### ATTACHMENTS:

1. CCOC Office Budget Report for CFY 2021-22

**CCOC Budgetary Report**  
**County Fiscal Year 2022 - 2023**  
**(October 1, 2022 - September 30, 2023)**

	Budget Category Amount	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Year to Date Expenditures	(%) of Budget Expended
<b>CCOC STAFF:</b>	\$898,565.14	\$73,226.93	\$80,713.72	\$77,289.22	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$231,229.87	25.73%
Total Salaries	\$602,234.14	\$57,863.46	\$56,685.71	\$55,731.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$170,280.88	28.27%
Executive Director	\$153,336.63	\$12,778.05	\$12,778.05	\$12,778.05										\$38,334.15	25.00%
Deputy Executive Director	\$107,064.96	\$8,922.09	\$8,922.09	\$8,922.09										\$26,766.27	25.00%
Budget & Communications Director	\$89,003.91	\$7,417.00	\$7,417.00	\$7,417.00										\$22,251.00	25.00%
Actuarial and Performance Analyst	\$52,902.61	\$4,408.55	\$4,408.55	\$4,408.55										\$13,225.65	25.00%
Budget Manager I - Rafael	\$40,160.28	\$3,345.82	\$3,345.82	\$3,345.82										\$10,037.46	24.99%
Data Quality Officer	\$44,843.53	\$3,740.29	\$3,740.29	\$3,740.29										\$11,220.87	25.02%
Prf Policy and Education Director	\$79,103.54	\$6,591.96	\$6,591.96	\$6,591.96										\$19,775.88	25.00%
Executive Assistant/Human Resources	\$35,818.66	\$2,897.95	\$2,897.95	\$2,897.95										\$8,693.85	24.27%
Internal Revenue(Corporation Responsibility)	\$75,000.00	\$4,292.01	\$4,202.79	\$4,130.68										\$12,625.48	16.83%
Retirement, Benefits, Workers' Comp and Other	\$221,331.00	\$18,833.21	\$26,409.22	\$23,056.83										\$68,289.26	30.86%
<b>OPS STAFF:</b>	\$34,000.00	\$7,761.75	\$6,584.00	\$5,630.00										\$19,975.75	58.75%
<b>GENERAL EXPENSES:</b>	\$85,200.00	\$4,994.39	\$3,692.95	\$8,587.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$17,275.24	20.28%
Rent (including Utilities)	\$45,200.00	\$3,370.15	\$3,353.52	\$3,270.27										\$9,993.94	22.11%
Communications (+ Internet and Phone)	\$5,000.00	\$547.15	\$278.30	\$284.24										\$1,108.69	22.19%
Equipment, Supplies and Other	\$35,000.00	\$1,077.09	\$61.13	\$5,035.39										\$6,171.61	17.63%
<b>TRAVEL:</b>	\$60,400.00	\$581.21	\$1,070.63	\$485.93										\$2,137.97	3.54%
<b>STAFF TRAINING:</b>	\$10,000.00	\$0.00	\$0.00	\$0.00										\$0.00	0.00%
<b>CONTRACTUAL EXPENSES:</b>	\$293,563.00	\$12,971.61	\$25,426.00	\$17,096.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$55,493.61	18.90%
General Counsel	\$74,000.00	\$0.00	\$0.00	\$0.00										\$0.00	0.00%
FY 22-23 Survey, Reporting, and Other Services	\$203,563.00	\$12,971.61	\$25,426.00	\$17,096.00									\$0.00	\$55,493.61	27.26%
Audit Services	\$16,000.00	\$0.00	\$0.00	\$0.00										\$0.00	0.00%
<b>EDUCATION SERVICES</b>	\$397,200.00	\$0.00	\$0.00	\$0.00										\$0.00	0.00%
<b>TOTALS:</b>	\$1,778,928.14	\$99,535.89	\$117,487.50	\$109,089.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$326,112.44	18.33%

\*CCOC Staff has the authority to spend beyond category amounts as long as they stay within the total Annual Budget Authority.

  
 1/24/2023  
  
 01/26/2023



**Jeffrey R. Smith, CPA, CGMA**  
INDIAN RIVER COUNTY  
EXECUTIVE COUNCIL CHAIR

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## AGENDA ITEM 5

**DATE:** February 21, 2023  
**SUBJECT:** Update on Hiring of CCOC General Counsel  
**COUNCIL ACTION:** Approve New General Counsel

### OVERVIEW:

At the December Executive Council meeting, Mr. Rob Boyd announced that he would step down from the role of General Counsel for CCOC. As a result, the Council appointed a workgroup of Chair Smith, Vice-Chair Russell, Treasurer Roth, and Council member Burke to help CCOC identify and find a new General Counsel. The General Counsel Workgroup met on February 6, 2023, and recommended that CCOC begin negotiations with Mr. Rob Bradley of Bradley, Garrison & Komando, P.A., to serve the role.

Mr. Bradley is a well-rounded and experienced attorney with unique skills that make him an excellent fit for the role of General Counsel for CCOC. Throughout his career, he has proven his ability to think critically and supply strategic guidance, as well as his deep understanding of budgeting and the judicial system.

In addition, Mr. Bradley has a strong background in government, having served in the Legislature, on the Board of Trustees for a state college, and on a county board of commissioners. During his time in the legislature, he worked with many of our judicial system partners, receiving legislative accolades from the Prosecutors, Sheriffs, Police Chiefs, Public Defenders, and the Conference of County Court Judges. As a result of his career experience and legislative service, Mr. Bradley has seen the judicial system from many different perspectives. In 2013, he was the Florida Clerks and Comptrollers Association, Legislator of the Year.

He also has extensive experience working with local government, having served as a County Commissioner, a city Special Magistrate, General Counsel for a Council on Aging, and the General Counsel to the Town of Orange Park, the City of Keystone Heights, The Crossings Community Development District (Eagle Harbor), the City of Atlantic Beach and Baker County. In addition, as a board-certified City, County, and Local Government Law expert, Mr. Bradley is intimately familiar with issues affecting local elected officials.

*Our Mission: As a governmental organization created by the Legislature, we evaluate Clerks' court-related budgetary needs, and recommend the fair and equitable allocation of resources needed to sustain court operations.*

---

## AGENDA ITEM 5 – UPDATE ON HIRING OF CCOC GENERAL COUNSEL

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With this experience and qualifications, Mr. Bradley is well suited to supply expert guidance and support to the Clerks of Court Operations Corporation.

**COUNCIL ACTION:**     Approve Mr. Rob Bradley of Bradley, Garrison & Komando, P.A. as the new General Counsel and allow the Chair to negotiate the contract to stay within the current CCOC budget.

**LEAD STAFF:**         John Dew, Executive Director  
                                Jason L. Welty, Deputy Executive Director

**ATTACHMENTS:**     None



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## AGENDA ITEM 6

**DATE:** February 21, 2023  
**SUBJECT:** Guardianship Update  
**COUNCIL ACTION:** Informational Only

### OVERVIEW:

On January 23<sup>rd</sup>, CCOC and our vendor Cloud Navigator began work on the Statewide Guardianship Database and website. The project is progressing according to schedule.

### Deliverable 1: Project Kick-Off Meeting (COMPLETE)

The meeting was held on January 26<sup>th</sup>.

### Deliverable 2: Project Plan (COMPLETE)

The Plan was submitted on February 10<sup>th</sup>.

### Deliverable 3: System Design Documentation (IN PROGRESS, ON SCHEDULE)

This deliverable, which has multiple critical components, is approximately 50% complete and ahead of schedule.

**Areas of Concern:** Office of Professional and Public Guardians (OPPG)  
1. Transitions (Personnel)  
2. Status of System Updates/Migrations – Uncertain Timeline  
3. Access to Data (Maybe Late March/Early April), Unknowns with Data

The CCOC and Cloud Navigator will continue efforts to work with OPPG in light of a change in their leadership in order to mitigate risks to the guardianship project given the interdependency on OPPG data.

**COUNCIL ACTION:** Informational Only

**COUNCIL LEAD:** The Honorable Ken Burke  
**LEAD STAFF:** John Dew, CCOC Executive Director  
Nicole Taylor, CCOC Project Manager

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## AGENDA ITEM 7

**DATE:** February 21, 2023  
**SUBJECT:** Annual Evaluation of Executive Director  
**COUNCIL ACTION:** Informational Only

### OVERVIEW:

The CCOC Plan of Operations under Section 3-2(A) requires that a “performance evaluation be conducted annually of the Executive Director by July 1.” The Council a few years ago clarified that the annual period to be evaluated was the calendar year January through December and not the state fiscal year July through June. The Plan states that the “Chair shall request from each Council member an evaluation which shall be submitted directly to the Chair. The Chair shall go over the evaluations with the Director. The Chair will provide the compilation of the evaluations to the Council members.”

The evaluation forms for the Council have been provided to each Council member.

*If the summary compilation evaluation is available at the time of the meeting it will be available for your review.*

**COUNCIL ACTION:** Informational Only

**LEAD STAFF:** John Dew, Executive Director

**ATTACHMENTS:** None at the time the packet was completed. If the summary compilation evaluation is available at the time of the meeting it will be presented at the meeting.



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## AGENDA ITEM 8A

**DATE:** February 21, 2023  
**SUBJECT:** Budget Committee Update  
**COUNCIL ACTION:** Approve CFY 2023-24 Budget Forms

### OVERVIEW:

The Budget Committee has met twice this budget development cycle. The next meeting is scheduled for Monday, April 24, in Tampa. In addition, the committee created the Statutory Compliance Review Workgroup, chaired by Clerk Abruzzo, to review related statutes and to ensure compliance with these laws.

The committee will build the CFY 2023-24 clerks' court-related budget in the coming months. Based on current revenue projections, this budget will be almost \$7 million higher than the current year's Revenue-Limited Budget; however, this number will likely change at this summer's REC meeting. In February, the committee established the use of the reserve fund at the statutorily required 10%. In April, the committee plans to establish the Base Budget to set the starting place, which will be built during the budget development process. Any funding requests a clerk has may be submitted to the CCOC by the statutory deadline of June 1. The committee will then review these issue requests and determine how to allocate any funding available over the Base Budget.

### BUDGET FORMS:

At the February Budget Committee meeting, the committee approved the CFY 2023-24 budget issue request forms to be submitted by each clerk's office by June 1 (Meeting materials can be found here: <https://flccoc.org/committees/budget/>). These forms include the Budget Issues Form, the Revenue Projections Form, and the Clerk Certification Letter. CCOC staff has updated these forms from last year, which are substantially similar. The forms are also included in the meeting packet.

**COUNCIL ACTION:** Approve CFY 2023-24 Budget Forms

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## AGENDA ITEM 8A – BUDGET COMMITTEE UPDATE

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**LEAD STAFF:** Griffin Kolchakian, Budget and Communications Director  
Rafael Ali-Lozano, Budget Manager

**ATTACHMENTS:**

1. CFY 2023-24 Budget Issues Form
2. CFY 2023-24 Revenue Projections Form
3. CFY 2023-24 Clerk Certification Letter

**Issue Type:**


**Issue Category:**

CCOC Form Version 1  
Created 1/5/2023

### ISSUE REQUEST DETAIL

[illegible]

Florida CCOC Revenue Projection  
County Fiscal Year 2023-24



FLORIDA CLERKS OF COURT  
OPERATIONS CORPORATION

CCOC Form Version 1  
Revised 1/3/2023

County:

Projection as of Date:

Contact:

Version:

E-Mail Address:

CFY 2023-24 Fine and Forfeiture Trust Fund Projection

	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	YTD Total
Fines, Fees, Service Charges, Court Costs, etc. (Not Including Redirected 10% Fines)													\$ -
Redirected 10% Fines													\$ -
TOTAL FINE AND FORFEITURE TRUST FUND PROJECTION:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Fine and Forfeiture Trust Fund Projection  
Additional Notes:

CFY 2023-24 Chapter 2008-111 Projection

	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	Jun-24	Jul-24	Aug-24	YTD Total
Driving Under the Influence s. 316.193, F.S.													\$ -
Issuance of a Summons s. 28.241(1)(d), F.S.													\$ -
Traffic Administration Fees s. 318.18(18), F.S.													\$ -
All Other Line 47 Additional Revenues All Other													\$ -
TOTAL 2008-111 PROJECTION	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Chapter 2008-111 Projection  
Additional Notes:



**FLORIDA CLERKS OF COURT OPERATIONS CORPORATION**  
**BUDGET ISSUE CERTIFICATION**  
**COUNTY FISCAL YEAR 2023-24**

I, the undersigned Clerk of Court, do herein attest to the following:

1. Budget Issues requested for October 1, 2023 through September 30, 2024 as herein submitted represent, to the best of my knowledge and belief, pursuant to s. 28.35(3)(a), F.S., the salaries, benefits, and costs for all (the **gross budgeted expenditures**) of the following court-related functions of the office:
  - Case maintenance
  - Records management (all costs associated with storage, redaction, retrieval and maintenance not included under Chapter 29)
  - Court preparation and attendance
  - Processing the assignment, reopening, and reassignment of cases
  - Processing of appeals
  - Collection and distribution of fines, fees, service charges, and court costs
  - Processing of bond forfeiture payments
  - Payment of jurors and witnesses and all Juror related costs including their payments
  - Payment of expenses for meals and lodging provided to jurors
  - Data collection and reporting
  - Determinations of indigent status
  - Paying reasonable administrative support costs to enable the Clerk of the Court to carry out above court-related functions

(Note: Certification of this provision will allow for compliance with numerous provisions under s. 28.35, F.S., in which these court-related functions are referenced.)

2. Budget Issues submitted, to the best of my knowledge and belief, **do not** include expenditures associated with local requirements deemed the responsibility of the county pursuant to s. 29.008, F.S., nor do the Budget Issues include expenditures for any non-court-related function of the office. Local requirements include the following as defined by applicable statute:
  - Facility Expenses (s. 29.008(1)(a), F.S.)
  - Construction or Lease Expenses (s. 29.008(1)(b), F.S.)
  - Maintenance (s. 29.008(1)(c), F.S.)
  - Utilities (s. 29.008(1)(d), F.S.)
  - Security (s. 29.008(1)(e), F.S.)
  - Communications (s. 29.008(1)(f), F.S.)
  - Radio Systems, existing (s. 29.008(1)(g), F.S.)
  - Multi-agency criminal justice information systems, existing (s. 29.008(1)(h), F.S.)
  - Specialized Programs (s. 29.008(2), F.S.)
3. Revenues used to support court-related operations are included within the Revenue Projections submitted. As per s. 28.35(2)(f)3, F.S., court-related revenues projected in this budget will not be used for non-court related purposes.

\_\_\_\_\_  
DATE

\_\_\_\_\_  
CLERK OF COURT SIGNATURE

\_\_\_\_\_  
COUNTY



**Jeffrey R. Smith, CPA, CGMA**  
INDIAN RIVER COUNTY  
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## AGENDA ITEM 8B

**DATE:** February 21, 2023  
**SUBJECT:** PIE Committee Update  
**COUNCIL ACTION:** Approve PIE Committee Actions

### OVERVIEW:

#### Item 1 – Performance Measures and Action Plans (PMAP) report

The CFY 2022-23 Quarter 1 Performance Measures and Action Plans (PMAP) report is in progress and will be reviewed at the March 3, 2023 PIE Committee meeting. Meeting information can be found on the CCOC website: <https://flccoc.org/event/pie-committee-meeting-10/>.

Meetings for the remainder of the calendar year have also been scheduled for 10 AM – 12 PM on June 2, September 1, and December 1.

**COUNCIL ACTION:** Informational Only

#### Item 2 – CFY 2021-22 Annual Collection Agent Report

The CFY 2021-22 Collection Agent Report has been completed (**Attachment 1**) and reviewed by the PIE Committee chair. Upon approval, the report will be available on the CCOC website: <https://flccoc.org/ccoc-reports/#acar>.

**COUNCIL ACTION:** Approve CFY 2021-22 Annual Collection Agent Report

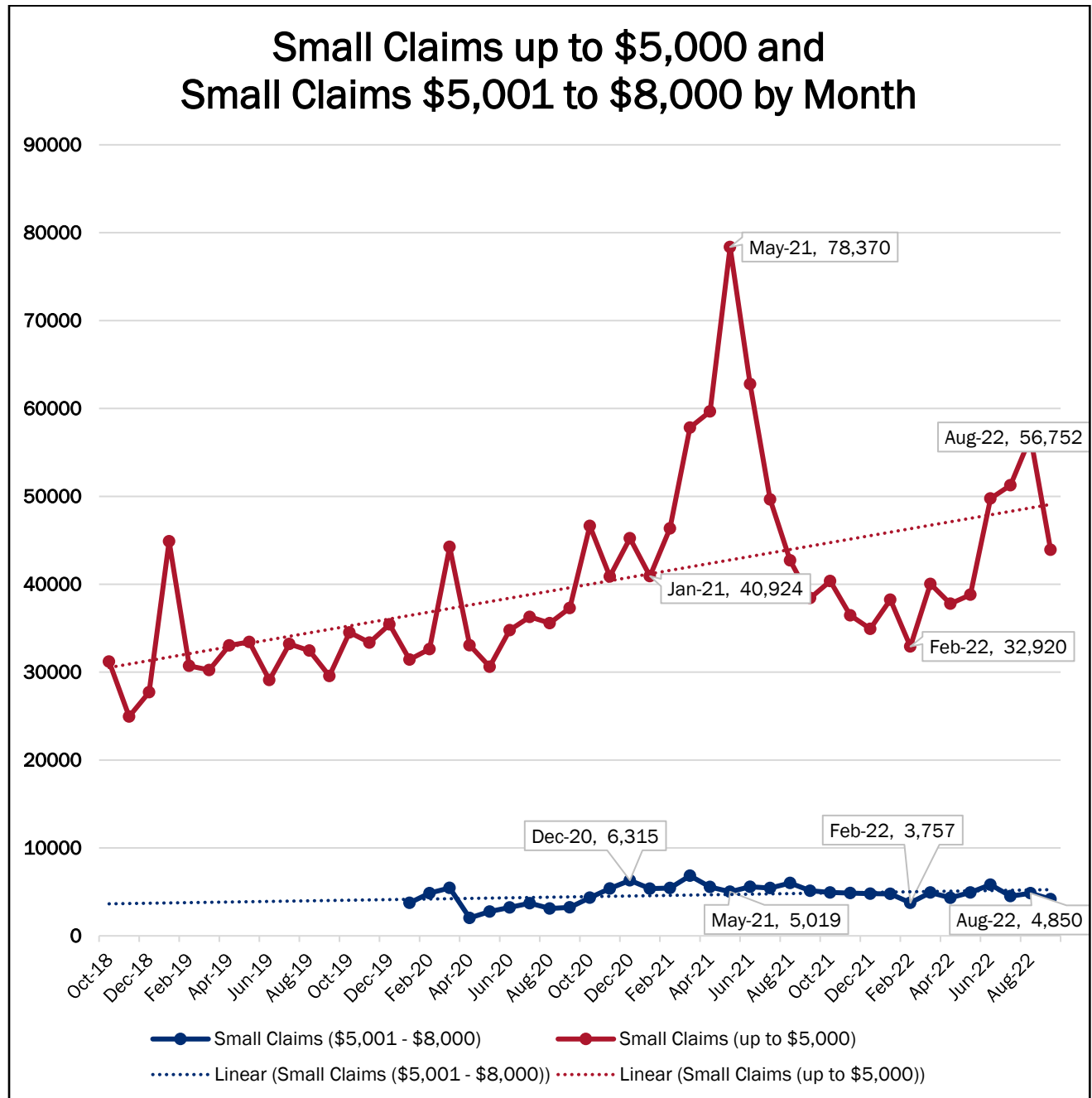
#### Item 3 – Jurisdiction Thresholds and CCOC Data Collection

The new threshold for county civil cases changed on January 1, 2023, and now requires county civil courts to hear cases between \$30,001-\$50,000. The Case Counting Workgroup met last summer and recommended to the PIE Committee that, like the change in 2020, CCOC should create a new category for the new threshold amount. The PIE Committee adopted this new category in June and presented it to the Executive Council in August. The Executive

## AGENDA ITEM 8A – PIE COMMITTEE UPDATE

Council adopted the new category and its case weight, and Clerk Roth sent a memo to all clerks in September outlining the changes beginning January 1, 2023.

A few clerks have had questions about the reasoning behind creating a new subcase type. The simple answer is better data. Below is a line graph showing the two categories of Small Claims, up to \$5,000 and \$5,001 to \$8,000.



Essentially, the argument for creating two categories for county civil cases boils down to the ability to analyze case trends. If we were to combine the lines, CCOC could not compare new case data with the old case data, which is especially important to the statewide revenue projections.

For example, in the graph above, when the new small claims threshold went into effect, CCOC created a new small claims category. So, as a result, the total number of new cases by year can be compared. However, more importantly, we can see the increase in cases in the old category and not have the noise of the new cases impacting that trendline.

This analysis is essential because by isolating the less than \$5,000 cases for two Revenue Estimating Conference (REC) meetings, CCOC argued that clerk revenue is increasing faster than the other entities in this category. That's because, for claims under \$2,500, the clerk retains most of the revenue. So, because these smaller cases increased more dramatically, clerks were able to retain more revenue, which was a factor in the REC increasing the clerk's revenue estimate, increasing the potential budget authority.

And while the filing fee for \$30,000 to \$50,000 cases won't change, it differs from other County Civil cases. So having it separated gives a more accurate picture of how much revenue clerks retain from each threshold category. Again, when building projections having the most detailed information is critical to the accuracy of the forecast.

**COUNCIL ACTION:**     Informational Only

**LEAD STAFF:**             Jason L. Welty, Deputy Executive Director  
                                 Marleni Bruner, Performance, Policy, & Education Director

**ATTACHMENTS:**

1. CFY 2021-22 Collection Agent Report



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# Collection Agent Annual Report

County Fiscal Year 2021-2022

(October 1, 2021 through September 30, 2022)

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# SECTION 1

## COLLECTION AGENTS UNDER CONTRACT

### COLLECTION AGENTS UNDER CONTRACT BY COUNTY

County	Agent
Alachua	Gila Corporation dba Municipal Services Bureau
Baker	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Bay	Penn Credit Corporation
Bay	Coast Professional, Inc.
Bradford	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Brevard	Linebarger, Goggan, Blair & Sampson, LLP
Brevard	Navient Corporation
Brevard	Navient Corporation
Broward	Linebarger, Goggan, Blair & Sampson, LLP
Broward	Gila Corporation dba Municipal Services Bureau
Broward	AllianceOne
Calhoun	Collection Bureau of Fort Walton Beach
Calhoun	Florida Legal Collections, PA
Charlotte	Linebarger, Goggan, Blair & Sampson, LLP
Charlotte	Penn Credit Corporation
Citrus	Linebarger, Goggan, Blair & Sampson, LLP
Citrus	Valley Collection Service, LLC
Clay	Gila Corporation dba Municipal Services Bureau
Clay	Linebarger, Goggan, Blair & Sampson, LLP
Collier	Linebarger, Goggan, Blair & Sampson, LLP
Collier	Penn Credit Corporation
Columbia	Perdue, Brandon, Fielder, Collins, and Mott, LLC
DeSoto	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Dixie	Coast Professional, Inc.
Dixie	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Dixie	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Duval	Linebarger, Goggan, Blair & Sampson, LLP
Duval	Harris & Harris LTD, Inc
Escambia	Penn Credit Corporation
Escambia	Linebarger, Goggan, Blair & Sampson, LLP
Flagler	Linebarger, Goggan, Blair & Sampson, LLP
Flagler	Penn Credit Corporation
Franklin	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Franklin	Florida Legal Collections, PA
Gadsden	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Gilchrist	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Glades	Gila Corporation dba Municipal Services Bureau
Glades	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Glades	Penn Credit Corporation
Glades	Penn Credit Corporation

County	Agent
Gulf	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Hamilton	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Hardee	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Hendry	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Hernando	Aspen National Collections
Hernando	Linebarger, Goggan, Blair & Sampson, LLP
Highlands	Penn Credit Corporation
Highlands	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Hillsborough	Linebarger, Goggan, Blair & Sampson, LLP
Hillsborough	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Holmes	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Holmes	Penn Credit Corporation
Indian River	Gila Corporation dba Municipal Services Bureau
Indian River	Linebarger, Goggan, Blair & Sampson, LLP
Jackson	Collection Bureau of Fort Walton Beach
Jefferson	Penn Credit Corporation
Lafayette	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Lake	Linebarger, Goggan, Blair & Sampson, LLP
Lee	Linebarger, Goggan, Blair & Sampson, LLP
Leon	Linebarger, Goggan, Blair & Sampson, LLP
Leon	Penn Credit Corporation
Leon	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Levy	Florida Legal Collections, PA
Liberty	Penn Credit Corporation
Liberty	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Liberty	Florida Legal Collections, PA
Madison	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Manatee	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Manatee	Linebarger, Goggan, Blair & Sampson, LLP
Marion	Gila Corporation dba Municipal Services Bureau
Martin	Linebarger, Goggan, Blair & Sampson, LLP
Martin	Linebarger, Goggan, Blair & Sampson, LLP
Miami-Dade	AllianceOne
Miami-Dade	Linebarger, Goggan, Blair & Sampson, LLP
Miami-Dade	Penn Credit Corporation
Miami-Dade	Duncan Solutions
Monroe	Linebarger, Goggan, Blair & Sampson, LLP
Monroe	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Monroe	Gila Corporation dba Municipal Services Bureau
Nassau	Florida Legal Collections, PA

County	Agent
Nassau	Penn Credit Corporation
Okaloosa	Penn Credit Corporation
Okeechobee	Checkmark Collections
Orange	Linebarger, Goggan, Blair & Sampson, LLP
Orange	AllianceOne
Osceola	Linebarger, Goggan, Blair & Sampson, LLP
Osceola	Valley Collection Service, LLC
Osceola	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Palm Beach	Linebarger, Goggan, Blair & Sampson, LLP
Palm Beach	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Palm Beach	Checkmark Collections
Pasco	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Pasco	Linebarger, Goggan, Blair & Sampson, LLP
Pasco	Penn Credit Corporation
Pinellas	Penn Credit Corporation
Pinellas	Linebarger, Goggan, Blair & Sampson, LLP
Polk	AllianceOne
Polk	Linebarger, Goggan, Blair & Sampson, LLP
Polk	Harris & Harris LTD, Inc
Putnam	Gila Corporation dba Municipal Services Bureau
Saint Johns	Gila Corporation dba Municipal Services Bureau
Saint Johns	Linebarger, Goggan, Blair & Sampson, LLP
Saint Lucie	Linebarger, Goggan, Blair & Sampson, LLP
Saint Lucie	Penn Credit Corporation
Santa Rosa	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Sarasota	AllianceOne
Sarasota	Linebarger, Goggan, Blair & Sampson, LLP
Sarasota	Harris & Harris LTD, Inc
Seminole	Linebarger, Goggan, Blair & Sampson, LLP
Seminole	Penn Credit Corporation
Sumter	NO AGENTS UNDER CONTRACT
Suwannee	Gila Corporation dba Municipal Services Bureau
Taylor	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Volusia	Linebarger, Goggan, Blair & Sampson, LLP
Volusia	Perdue, Brandon, Fielder, Collins, and Mott, LLC
Wakulla	The Law Offices of Travis R. Walker, P.A.
Walton	Linebarger, Goggan, Blair & Sampson, LLP
Washington	Collection Bureau of Fort Walton Beach

**NOTE:** At the time this report was prepared, **Union** County did not submit a report.



## SECTION 2

### STATE-WIDE DATA SUMMARY AND ANALYSIS

ACCOUNTS SENT FOR COLLECTION ACTION														
Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS SENT TO AGENTS
\$449,297,515.24	\$64,292,480.60	\$166,787.49	\$60,232,204.90	\$45,420,718.13	\$619,409,706.36	\$80,822.18	\$391,471.81	\$11,679.00	\$36,432.00	\$182,036.98	\$216,831,330.08	\$3,535.00	\$217,537,307.05	\$836,947,013.41

COLLECTIONS RECEIVED														
Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS REC'V FROM AGENTS
\$6,747,380.10	\$6,406,587.07	\$12,137.60	\$7,808,660.07	\$458,941.56	\$21,433,706.40	\$11,604.35	\$99,811.01	\$583.00	\$4,865.98	\$12,334.24	\$40,985,802.35	\$53,020.04	\$41,168,020.97	\$62,601,727.37

Multiple-Contract Density			
Counties with One Collections Agent Contract	Counties with Two Collections Agent Contracts	Counties with Three Collections Agent Contracts	Counties with Four Collections Agent Contracts
28	24	11	2

Distribution of Contracts Summary	
Other (Agent Name Provided in "4. Additional Information")	TOTAL NUMBER OF CONTRACTS WITH AGENTS
0	117

Distribution of Contracts Among Collection Agents														
AllianceOne	Aspen National Collections	Checkmark Collections	Coast Professional, Inc.	Collection Bureau of Fort Walton Beach	Duncan Solutions	Florida Legal Collections, PA	Gila Corporation dba Municipal Services Bureau	Harris & Harris LTD, Inc	Linebarger, Goggan, Blair & Sampson, LLP	Navient Corporation	Penn Credit Corporation	Perdue, Brandon, Fielder, Collins, and Mott, LLC	The Law Offices of Travis R. Walker, P.A.	Valley Collection Service, LLC
5	1	2	2	3	1	5	10	3	32	2	19	29	1	2

**SECTION 3**  
**COLLECTION AGENT DATA BY COUNTY**

ACCOUNTS SENT FOR COLLECTION ACTION															
County	Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS SENT TO AGENTS
Alachua	\$3,001,358.14	\$321,649.42	\$0.00	\$257,543.93	\$0.00	\$3,580,551.49	\$35,503.38	\$3,574.22	\$349.00	\$0.00	\$23,600.50	\$642,394.10	\$0.00	\$705,421.20	\$4,285,972.69
Baker	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$37,898.50	\$0.00	\$37,898.50	\$37,898.50
Bay	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Bay	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,083,525.46	\$0.00	\$1,083,525.46	\$1,083,525.46
Bradford	\$511,738.70	\$45,931.03	\$0.00	\$5,514.25	\$0.00	\$563,183.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$93,942.80	\$0.00	\$93,942.80	\$657,126.78
Brevard	\$1,613,200.16	\$573,196.74	\$0.00	\$461,757.74	\$0.00	\$2,648,154.64	\$42.00	\$4,190.38	\$689.00	\$0.00	\$35,465.84	\$337,320.80	\$0.00	\$377,708.02	\$3,025,862.66
Brevard	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Brevard	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Broward	\$129,272,613.72	\$11,469,766.02	\$0.00	\$12,637,469.50	\$0.00	\$153,379,849.24	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$23,159,733.26	\$0.00	\$23,159,733.26	\$176,539,582.50
Broward	\$61,454,795.81	\$5,758,771.39	\$0.00	\$6,280,006.59	\$0.00	\$73,493,573.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$11,562,525.04	\$0.00	\$11,562,525.04	\$85,056,098.83
Broward	\$66,618,952.23	\$5,719,153.36	\$0.00	\$6,237,293.79	\$0.00	\$78,575,399.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$11,581,866.21	\$0.00	\$11,581,866.21	\$90,157,265.59
Calhoun	\$0.00	\$0.00	\$0.00	\$1,793.00	\$0.00	\$1,793.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,144.50	\$0.00	\$16,144.50	\$17,937.50
Calhoun	\$13,793.94	\$3,070.00	\$0.00	\$824.40	\$0.00	\$17,688.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$18,901.50	\$0.00	\$18,901.50	\$36,589.84
Charlotte	\$170,865.77	\$49,168.12	\$0.00	\$313,045.45	\$0.00	\$533,079.34	\$0.00	\$2,512.00	\$0.00	\$0.00	\$0.00	\$96,825.41	\$0.00	\$99,337.41	\$632,416.75
Charlotte	\$192,497.59	\$62,349.58	\$0.00	\$226,224.58	\$0.00	\$481,071.75	\$0.00	\$2,331.00	\$0.00	\$0.00	\$0.00	\$118,691.23	\$0.00	\$121,022.23	\$602,093.98
Citrus	\$2,092,723.66	\$348,481.87	\$300.39	\$270,732.67	\$0.00	\$2,712,238.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$149,701.64	\$0.00	\$149,701.64	\$2,861,940.23
Citrus	\$5,151,204.53	\$1,787,155.53	\$0.00	\$2,072,995.67	\$0.00	\$9,011,355.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$28,822.00	\$0.00	\$28,822.00	\$9,040,177.73
Clay	\$1,183,136.69	\$156,600.29	\$0.00	\$131,709.58	\$0.00	\$1,471,446.56	\$0.00	\$61.00	\$0.00	\$0.00	\$0.00	\$617,650.87	\$0.00	\$617,711.87	\$2,089,158.43
Clay	\$1,751,015.00	\$227,069.00	\$0.00	\$197,177.00	\$0.00	\$2,175,261.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$800,511.00	\$0.00	\$800,511.00	\$2,975,772.00
Collier	\$1,790,078.53	\$178,320.17	\$0.00	\$464,299.15	\$0.00	\$2,432,697.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$435,171.23	\$0.00	\$435,171.23	\$2,867,869.08
Collier	\$2,587,039.59	\$168,244.77	\$0.00	\$508,782.03	\$0.00	\$3,264,066.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$419,399.30	\$0.00	\$419,399.30	\$3,683,465.69
Columbia	\$0.00	\$369,414.80	\$0.00	\$27,272.93	\$0.00	\$396,687.73	\$0.00	\$753.85	\$0.00	\$278.00	\$0.00	\$541,323.11	\$0.00	\$542,354.96	\$939,042.69
DeSoto	\$345,313.53	\$66,220.82	\$0.00	\$80,607.25	\$0.00	\$492,141.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,349.00	\$0.00	\$5,349.00	\$497,490.60
Dixie	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Dixie	\$0.00	\$114,141.86	\$0.00	\$0.00	\$0.00	\$114,141.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$114,141.86
Dixie	\$0.00	\$114,141.86	\$0.00	\$0.00	\$0.00	\$114,141.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$114,141.86
Duval	\$7,423,164.34	\$1,916,992.14	\$0.00	\$1,506,695.90	\$0.00	\$10,846,852.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,469,157.55	\$0.00	\$1,469,157.55	\$12,316,009.93
Duval	\$8,058,244.34	\$1,620,366.06	\$0.00	\$1,254,206.11	\$0.00	\$10,932,816.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,454,390.22	\$0.00	\$1,454,390.22	\$12,387,206.73
Escambia	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Escambia	\$3,657,939.84	\$1,187,487.18	\$0.00	\$67,219.45	\$0.00	\$4,912,646.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$323,772.97	\$0.00	\$323,772.97	\$5,236,419.44
Flagler	\$85,530.14	\$14,562.00	\$0.00	\$26,684.76	\$0.00	\$126,776.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$66,536.74	\$0.00	\$66,536.74	\$193,313.64
Flagler	\$79,160.80	\$15,534.00	\$0.00	\$26,241.66	\$0.00	\$120,936.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$65,367.60	\$0.00	\$65,367.60	\$186,304.06
Franklin	\$4,230.00	\$3,625.00	\$0.00	\$450.00	\$0.00	\$8,305.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$43,253.07	\$0.00	\$43,253.07	\$51,558.07
Franklin	\$70,214.26	\$45,269.00	\$0.00	\$31,818.00	\$0.00	\$147,301.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$41,845.67	\$0.00	\$41,845.67	\$189,146.93
Gadsden	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$261,220.60	\$0.00	\$261,220.60	\$261,220.60
Gilchrist	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$27,160.22	\$0.00	\$27,160.22	\$27,160.22
Glades	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Glades	\$0.00	\$17,825.00	\$0.00	\$33,027.50	\$0.00	\$50,852.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,852.50
Glades	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Glades	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Gulf	\$140,255.33	\$18,052.50	\$0.00	\$15,814.20	\$0.00	\$174,122.03	\$0.00	\$7,768.50	\$0.00	\$0.00	\$0.00	\$6,245.14	\$0.00	\$14,013.64	\$188,135.67

**SECTION 3**  
**COLLECTION AGENT DATA BY COUNTY**

ACCOUNTS SENT FOR COLLECTION ACTION															
County	Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS SENT TO AGENTS
Hamilton	\$0.00	\$142,764.36	\$0.00	\$27,524.52	\$0.00	\$170,288.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$101,761.24	\$0.00	\$101,761.24	\$272,050.12
Hardee	\$146,099.96	\$25,028.57	\$0.00	\$15,511.55	\$0.00	\$186,640.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$49,342.30	\$0.00	\$49,342.30	\$235,982.38
Hendry	\$508,586.93	\$101,046.80	\$0.00	\$229,122.50	\$0.00	\$838,756.23	\$0.00	\$4,656.50	\$0.00	\$0.00	\$0.00	\$58,632.21	\$0.00	\$63,288.71	\$902,044.94
Hernando	\$0.00	\$0.00	\$0.00	\$261,911.12	\$0.00	\$261,911.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$261,911.12
Hernando	\$2,589,958.12	\$627,134.07	\$0.00	\$0.00	\$0.00	\$3,217,092.19	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$210,663.15	\$0.00	\$210,663.15	\$3,427,755.34
Highlands	\$1,558,098.57	\$404,421.81	\$0.00	\$395,086.94	\$0.00	\$2,357,607.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,357,607.32
Highlands	\$0.00	\$0.00	\$49,699.61	\$0.00	\$0.00	\$49,699.61	\$0.00	\$0.00	\$0.00	\$7,570.00	\$0.00	\$113,718.00	\$0.00	\$121,288.00	\$170,987.61
Hillsborough	\$23,507,439.00	\$2,117,163.00	\$0.00	\$685,329.00	\$0.00	\$26,309,931.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,975,468.00	\$0.00	\$2,975,468.00	\$29,285,399.00
Hillsborough	\$20,001,276.00	\$1,901,429.00	\$0.00	\$634,957.00	\$0.00	\$22,537,662.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,463,910.00	\$0.00	\$2,463,910.00	\$25,001,572.00
Holmes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$748.50	\$0.00	\$0.00	\$0.00	\$0.00	\$62,626.36	\$0.00	\$63,374.86	\$63,374.86
Holmes	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Indian River	\$0.00	\$129,972.79	\$0.00	\$160,147.48	\$0.00	\$290,120.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$89,414.62	\$0.00	\$89,414.62	\$379,534.89
Indian River	\$0.00	\$110,308.74	\$0.00	\$120,202.66	\$0.00	\$230,511.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$84,983.62	\$0.00	\$84,983.62	\$315,495.02
Jackson	\$316,939.56	\$26,663.92	\$0.00	\$12,787.00	\$0.00	\$356,390.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$85,473.90	\$0.00	\$85,473.90	\$441,864.38
Jefferson	\$6,299.00	\$2,958.00	\$0.00	\$8,170.00	\$0.00	\$17,427.00	\$0.00	\$0.00	\$0.00	\$0.00	\$408.00	\$14,593.00	\$0.00	\$15,001.00	\$32,428.00
Lafayette	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Lake	\$1,623.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,623.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$570,135.00	\$0.00	\$570,135.00	\$571,758.00
Lee	\$2,953,409.23	\$1,023,202.18	\$16,775.00	\$971,732.93	\$0.00	\$4,965,119.34	\$32,463.30	\$11,147.58	\$8,809.00	\$21,900.00	\$50,339.82	\$1,006,147.42	\$0.00	\$1,130,807.12	\$6,095,926.46
Leon	\$1,162,439.80	\$250,712.41	\$0.00	\$197,732.64	\$0.00	\$1,610,884.85	\$6,957.50	\$3,070.00	\$1,121.00	\$0.00	\$20,243.00	\$315,321.20	\$0.00	\$346,712.70	\$1,957,597.55
Leon	\$599,701.83	\$107,605.41	\$0.00	\$88,691.96	\$0.00	\$795,999.20	\$2,492.50	\$6,750.00	\$256.00	\$0.00	\$9,247.00	\$113,308.30	\$0.00	\$132,053.80	\$928,053.00
Leon	\$627,907.57	\$116,468.47	\$0.00	\$101,934.90	\$0.00	\$846,310.94	\$2,615.00	\$2,540.00	\$455.00	\$0.00	\$11,099.00	\$161,946.50	\$0.00	\$178,655.50	\$1,024,966.44
Levy	\$221,892.06	\$16,844.24	\$17,990.56	\$120,073.32	\$0.00	\$376,800.18	\$0.00	\$0.00	\$0.00	\$6,684.00	\$1,276.00	\$210,990.78	\$0.00	\$218,950.78	\$595,750.96
Liberty	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Liberty	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,806.00	\$0.00	\$5,806.00	\$5,806.00
Liberty	\$232,544.95	\$1,999.99	\$0.00	\$0.00	\$0.00	\$234,544.94	\$0.00	\$0.00	\$0.00	\$0.00	\$291.00	\$82,337.34	\$0.00	\$82,628.34	\$317,173.28
Madison	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Manatee	\$1,641,384.15	\$622,592.87	\$0.00	\$419,551.52	\$0.00	\$2,683,528.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$634,037.63	\$0.00	\$634,037.63	\$3,317,566.17
Manatee	\$1,491,939.36	\$643,233.97	\$0.00	\$448,040.35	\$0.00	\$2,583,213.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$684,505.24	\$0.00	\$684,505.24	\$3,267,718.92
Marion	\$2,322,491.98	\$1,371,004.70	\$0.00	\$789,526.11	\$0.00	\$4,483,022.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$335,886.90	\$0.00	\$335,886.90	\$4,818,909.69
Martin	\$2,906,191.00	\$381,973.00	\$0.00	\$470,889.00	\$38,110.00	\$3,797,163.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$320,377.00	\$0.00	\$320,377.00	\$4,117,540.00
Martin	\$2,906,191.00	\$381,973.00	\$0.00	\$470,889.00	\$38,110.00	\$3,797,163.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$320,377.00	\$0.00	\$320,377.00	\$4,117,540.00
Miami-Dade	\$5,528,897.98	\$2,502,026.83	\$0.00	\$834,365.48	\$0.00	\$8,865,290.29	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$9,595,203.08	\$0.00	\$9,595,203.08	\$18,460,493.37
Miami-Dade	\$5,140,687.24	\$2,326,347.40	\$0.00	\$7,732,769.74	\$0.00	\$15,199,804.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100,156,223.96	\$0.00	\$100,156,223.96	\$115,356,028.34
Miami-Dade	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Miami-Dade	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,270,511.00	\$0.00	\$1,270,511.00	\$1,270,511.00
Monroe	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$356,308.01	\$0.00	\$356,308.01	\$356,308.01
Monroe	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$213,274.87	\$0.00	\$213,274.87	\$213,274.87
Monroe	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Nassau	\$1,509,322.53	\$164,739.67	\$2,111.96	\$162,923.07	\$0.00	\$1,839,097.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$152,926.10	\$0.00	\$152,926.10	\$1,992,023.33
Nassau	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

**SECTION 3**  
**COLLECTION AGENT DATA BY COUNTY**

ACCOUNTS SENT FOR COLLECTION ACTION															
County	Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS SENT TO AGENTS
Okaloosa	\$1,663,897.20	\$578,998.22	\$0.00	\$256,962.43	\$0.00	\$2,499,857.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$357,202.58	\$3,535.00	\$360,737.58	\$2,860,595.43
Okeechobee	\$1,577,364.95	\$378,690.39	\$15,361.53	\$270,410.16	\$0.00	\$2,241,827.03	\$0.00	\$372.00	\$0.00	\$0.00	\$0.00	\$98,723.00	\$0.00	\$99,095.00	\$2,340,922.03
Orange	\$4,224,884.56	\$598,880.09	\$0.00	\$661,933.91	\$0.00	\$5,485,698.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,570,073.15	\$0.00	\$10,570,073.15	\$16,055,771.71
Orange	\$4,747,637.13	\$382,552.51	\$0.00	\$314,558.01	\$0.00	\$5,444,747.65	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,984,701.55	\$0.00	\$8,984,701.55	\$14,429,449.20
Osceola	\$1,019,674.16	\$75,521.21	\$0.00	\$54,037.30	\$0.00	\$1,149,232.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$911,607.59	\$0.00	\$911,607.59	\$2,060,840.26
Osceola	\$391,157.42	\$44,277.18	\$0.00	\$54,779.59	\$0.00	\$490,214.19	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$825,916.36	\$0.00	\$825,916.36	\$1,316,130.55
Osceola	\$863,371.95	\$31,785.65	\$0.00	\$41,137.40	\$0.00	\$936,295.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$327,471.15	\$0.00	\$327,471.15	\$1,263,766.15
Palm Beach	\$6,721,040.00	\$1,218,400.00	\$0.00	\$1,718,303.00	\$0.00	\$9,657,743.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,897,606.00	\$0.00	\$3,897,606.00	\$13,555,349.00
Palm Beach	\$1,388,207.68	\$161,607.66	\$0.00	\$308,528.54	\$0.00	\$1,858,343.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$874,758.60	\$0.00	\$874,758.60	\$2,733,102.48
Palm Beach	\$293,618.64	\$993,286.68	\$0.00	\$475,380.32	\$0.00	\$1,762,285.64	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$238,651.94	\$0.00	\$238,651.94	\$2,000,937.58
Pasco	\$0.00	\$839,882.55	\$0.00	\$0.00	\$0.00	\$839,882.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$839,882.55
Pasco	\$1,342,333.83	\$463,645.86	\$0.00	\$240,367.74	\$0.00	\$2,046,347.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$858,371.39	\$0.00	\$858,371.39	\$2,904,718.82
Pasco	\$1,236,856.94	\$338,657.43	\$0.00	\$173,913.95	\$0.00	\$1,749,428.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$623,326.31	\$0.00	\$623,326.31	\$2,372,754.63
Pinellas	\$10,588,779.44	\$1,796,562.96	\$0.00	\$1,299,488.02	\$0.00	\$13,684,830.42	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,113,125.82	\$0.00	\$1,113,125.82	\$14,797,956.24
Pinellas	\$9,785,706.54	\$1,757,711.87	\$0.00	\$1,280,113.74	\$0.00	\$12,823,532.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,126,754.40	\$0.00	\$1,126,754.40	\$13,950,286.55
Polk	\$0.00	\$1,233,828.10	\$0.00	\$954,545.29	\$0.00	\$2,188,373.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$854,760.05	\$0.00	\$854,760.05	\$3,043,133.44
Polk	\$0.00	\$918,249.77	\$0.00	\$1,223,439.07	\$0.00	\$2,141,688.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,011,612.94	\$0.00	\$2,011,612.94	\$4,153,301.78
Polk	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$637.03	\$0.00	\$637.03	\$637.03
Putnam	\$15,250.93	\$15,960.50	\$0.00	\$24,200.10	\$0.00	\$55,411.53	\$0.00	\$0.00	\$0.00	\$0.00	\$5,507.35	\$177,035.11	\$0.00	\$182,542.46	\$237,953.99
Saint Johns	\$730,348.83	\$237,620.47	\$0.00	\$190,263.52	\$0.00	\$1,158,232.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$73,851.30	\$0.00	\$73,851.30	\$1,232,084.12
Saint Johns	\$1,292,195.00	\$565,232.00	\$0.00	\$461,381.00	\$0.00	\$2,318,808.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$160,322.00	\$0.00	\$160,322.00	\$2,479,130.00
Saint Lucie	\$1,857,835.04	\$409,142.83	\$9,714.94	\$323,752.03	\$1,844.00	\$2,602,288.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$130,355.73	\$0.00	\$130,355.73	\$2,732,644.57
Saint Lucie	\$2,866,286.72	\$538,151.34	\$51,483.50	\$375,425.15	\$15,285.19	\$3,846,631.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$222,575.54	\$0.00	\$222,575.54	\$4,069,207.44
Santa Rosa	\$1,005,556.15	\$290,294.63	\$0.00	\$260,028.10	\$0.00	\$1,555,878.88	\$0.00	\$76,263.42	\$0.00	\$0.00	\$0.00	\$615,457.37	\$0.00	\$691,720.79	\$2,247,599.67
Sarasota	\$0.00	\$0.00	\$0.00	\$0.00	\$2,173,665.00	\$2,173,665.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$616,975.00	\$0.00	\$616,975.00	\$2,790,640.00
Sarasota	\$0.00	\$0.00	\$0.00	\$0.00	\$4,102,081.00	\$4,102,081.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$680,834.00	\$0.00	\$680,834.00	\$4,782,915.00
Sarasota	\$0.00	\$0.00	\$0.00	\$0.00	\$38,841,564.00	\$38,841,564.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$816,646.00	\$0.00	\$816,646.00	\$39,658,210.00
Total	\$449,297,515.24	\$64,292,480.60	\$166,787.49	\$60,232,204.90	\$45,420,718.13	\$619,409,706.36	\$80,822.18	\$391,471.81	\$11,679.00	\$36,432.00	\$182,036.98	\$216,831,330.08	\$3,535.00	\$217,537,307.05	\$836,947,013.41



**SECTION 4**  
**COLLECTION AGENT DATA BY COUNTY**

COLLECTIONS RECEIVED															
County	Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS REC'V FROM AGENTS
Alachua	\$69,311.20	\$28,571.98	\$0.00	\$19,424.74	\$0.00	\$117,307.92	\$596.00	\$484.00	\$25.00	\$0.00	\$2,146.50	\$241,338.09	\$0.00	\$244,589.59	\$361,897.51
Baker	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$18,970.40	\$0.00	\$18,970.40	\$18,970.40
Bay	\$0.00	\$0.00	\$0.00	\$1,493.88	\$0.00	\$1,493.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$24,667.83	\$0.00	\$24,667.83	\$26,161.71
Bay	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$62,260.50	\$0.00	\$62,260.50	\$62,260.50
Bradford	\$10,707.71	\$2,937.00	\$0.00	\$6,237.82	\$0.00	\$19,882.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$97,873.05	\$0.00	\$97,873.05	\$117,755.58
Brevard	\$163,329.71	\$162,902.99	\$0.00	\$207,439.96	\$0.00	\$533,672.66	\$0.00	\$800.78	\$137.00	\$0.00	\$4,278.84	\$192,276.31	\$0.00	\$197,492.93	\$731,165.59
Brevard	\$3,558.55	\$340.00	\$0.00	\$0.00	\$0.00	\$3,898.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,898.55
Brevard	\$3,558.55	\$340.00	\$0.00	\$0.00	\$0.00	\$3,898.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,898.55
Broward	\$142,533.17	\$63,687.38	\$0.00	\$284,961.09	\$0.00	\$491,181.64	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,118,433.15	\$0.00	\$1,118,433.15	\$1,609,614.79
Broward	\$207,796.44	\$89,459.47	\$0.00	\$213,989.99	\$0.00	\$511,245.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$761,356.43	\$0.00	\$761,356.43	\$1,272,602.33
Broward	\$63,403.26	\$20,111.15	\$0.00	\$118,328.76	\$0.00	\$201,843.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$478,144.86	\$0.00	\$478,144.86	\$679,988.03
Calhoun	\$0.00	\$0.00	\$0.00	\$245.00	\$0.00	\$245.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,472.50	\$0.00	\$6,472.50	\$6,717.50
Calhoun	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,289.08	\$0.00	\$2,289.08	\$2,289.08
Charlotte	\$6,263.60	\$450.65	\$0.00	\$23,538.18	\$0.00	\$30,252.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$40,854.40	\$0.00	\$40,854.40	\$71,106.83
Charlotte	\$4,786.28	\$4,897.73	\$0.00	\$13,407.37	\$0.00	\$23,091.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$43,854.74	\$0.00	\$43,854.74	\$66,946.12
Citrus	\$40,730.88	\$26,769.10	\$53.00	\$35,891.34	\$0.00	\$103,444.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$52,201.01	\$0.00	\$52,201.01	\$155,645.33
Citrus	\$142.76	\$127.00	\$0.00	\$0.00	\$0.00	\$269.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$189.00	\$0.00	\$189.00	\$458.76
Clay	\$26,249.29	\$14,949.38	\$0.00	\$32,053.71	\$0.00	\$73,252.38	\$0.00	\$17.00	\$0.00	\$0.00	\$0.00	\$214,255.24	\$0.00	\$214,272.24	\$287,524.62
Clay	\$112,406.00	\$85,663.00	\$0.00	\$105,683.00	\$0.00	\$303,752.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$417,406.00	\$0.00	\$417,406.00	\$721,158.00
Collier	\$60,321.80	\$27,719.65	\$0.00	\$64,399.39	\$0.00	\$152,440.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$161,246.95	\$0.00	\$161,246.95	\$313,687.79
Collier	\$24,911.44	\$17,472.05	\$0.00	\$56,210.11	\$0.00	\$98,593.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$178,055.31	\$0.00	\$178,055.31	\$276,648.91
Columbia	\$0.00	\$150.00	\$0.00	\$564.00	\$0.00	\$714.00	\$0.00	\$233.11	\$0.00	\$0.00	\$0.00	\$28,362.05	\$0.00	\$28,595.16	\$29,309.16
DeSoto	\$28,977.98	\$11,602.19	\$0.00	\$13,801.96	\$0.00	\$54,382.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,797.50	\$0.00	\$2,797.50	\$57,179.63
Dixie	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,593.20	\$0.00	\$1,593.20	\$1,593.20
Dixie	\$0.00	\$52.38	\$0.00	\$0.00	\$0.00	\$52.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$52.38
Dixie	\$0.00	\$996.01	\$0.00	\$0.00	\$0.00	\$996.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$996.01
Duval	\$90,173.53	\$121,140.44	\$0.00	\$221,513.00	\$0.00	\$432,826.97	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$421,181.04	\$0.00	\$421,181.04	\$854,008.01
Duval	\$46,617.67	\$61,457.75	\$0.00	\$108,075.37	\$0.00	\$216,150.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$358,601.33	\$0.00	\$358,601.33	\$574,752.12
Escambia	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Escambia	\$106,783.21	\$326,838.54	\$0.00	\$146,896.65	\$0.00	\$580,518.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$271,919.10	\$0.00	\$271,919.10	\$852,437.50
Flagler	\$4,319.76	\$463.00	\$0.00	\$2,670.00	\$0.00	\$7,452.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,501.67	\$0.00	\$25,501.67	\$32,954.43
Flagler	\$9,238.35	\$298.00	\$0.00	\$3,494.43	\$0.00	\$13,030.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$22,306.32	\$0.00	\$22,306.32	\$35,337.10
Franklin	\$5,378.97	\$800.00	\$0.00	\$1,945.00	\$0.00	\$8,123.97	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,312.00	\$0.00	\$2,312.00	\$10,435.97
Franklin	\$1,347.41	\$1,526.67	\$0.00	\$1,538.33	\$0.00	\$4,412.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,096.53	\$0.00	\$2,096.53	\$6,508.94
Gadsden	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$77,082.28	\$0.00	\$77,082.28	\$77,082.28
Gilchrist	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$90.00	\$0.00	\$0.00	\$0.00	\$6,912.30	\$0.00	\$7,002.30	\$7,002.30
Glades	\$0.00	\$3,538.17	\$0.00	\$2,781.25	\$0.00	\$6,319.42	\$931.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,495.77	\$93.00	\$6,519.77	\$12,839.19
Glades	\$0.00	\$3,467.00	\$0.00	\$2,375.50	\$0.00	\$5,842.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,842.50
Glades	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,015.94	\$0.00	\$4,015.94	\$4,015.94
Glades	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,648.25	\$0.00	\$5,648.25	\$5,648.25
Gulf	\$955.61	\$602.06	\$0.00	\$632.02	\$0.00	\$2,189.69	\$0.00	\$922.00	\$0.00	\$0.00	\$0.00	\$4,419.66	\$0.00	\$5,341.66	\$7,531.35

**SECTION 4**  
**COLLECTION AGENT DATA BY COUNTY**

COLLECTIONS RECEIVED															
County	Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS REC'V FROM AGENTS
Hamilton	\$0.00	\$6,110.85	\$0.00	\$9,488.81	\$0.00	\$15,599.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$49,695.02	\$0.00	\$49,695.02	\$65,294.68
Hardee	\$15,117.97	\$9,913.52	\$0.00	\$12,733.66	\$0.00	\$37,765.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$34,216.43	\$0.00	\$34,216.43	\$71,981.58
Hendry	\$9,950.34	\$13,172.00	\$0.00	\$17,262.50	\$1,226.97	\$41,611.81	\$0.00	\$465.00	\$0.00	\$0.00	\$0.00	\$54,426.50	\$1,811.90	\$56,703.40	\$98,315.21
Hernando	\$0.00	\$0.00	\$0.00	\$86,453.67	\$0.00	\$86,453.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$86,453.67
Hernando	\$189,103.72	\$147,881.41	\$0.00	\$0.00	\$0.00	\$336,985.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$137,100.10	\$0.00	\$137,100.10	\$474,085.23
Highlands	\$58,500.21	\$86,070.45	\$0.00	\$67,701.14	\$0.00	\$212,271.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$212,271.80
Highlands	\$0.00	\$0.00	\$5,580.64	\$0.00	\$0.00	\$5,580.64	\$0.00	\$0.00	\$0.00	\$1,733.74	\$0.00	\$56,887.04	\$0.00	\$58,620.78	\$64,201.42
Hillsborough	\$138,396.70	\$140,810.48	\$0.00	\$476,419.06	\$0.00	\$755,626.24	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,710,603.78	\$0.00	\$1,710,603.78	\$2,466,230.02
Hillsborough	\$92,696.97	\$76,143.68	\$0.00	\$113,906.53	\$0.00	\$282,747.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,291,771.91	\$0.00	\$1,291,771.91	\$1,574,519.09
Holmes	\$1,121.09	\$1,591.86	\$0.00	\$1,091.45	\$0.00	\$3,804.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$34,944.76	\$0.00	\$34,944.76	\$38,749.16
Holmes	\$1,359.81	\$0.00	\$0.00	\$0.00	\$0.00	\$1,359.81	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,230.01	\$0.00	\$2,230.01	\$3,589.82
Indian River	\$0.00	\$96,583.78	\$0.00	\$106,156.42	\$0.00	\$202,740.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$88,909.77	\$0.00	\$88,909.77	\$291,649.97
Indian River	\$0.00	\$248,392.97	\$0.00	\$167,710.16	\$0.00	\$416,103.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,304.65	\$0.00	\$6,304.65	\$422,407.78
Jackson	\$0.00	\$1,137.00	\$0.00	\$2,188.00	\$0.00	\$3,325.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$55,039.10	\$0.00	\$55,039.10	\$58,364.10
Jefferson	\$1,196.00	\$1,242.00	\$0.00	\$4,248.00	\$0.00	\$6,686.00	\$0.00	\$0.00	\$0.00	\$0.00	\$366.00	\$12,987.00	\$0.00	\$13,353.00	\$20,039.00
Lafayette	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,584.08	\$0.00	\$1,584.08	\$1,584.08
Lake	\$202,648.77	\$57,665.92	\$0.00	\$47,579.83	\$0.00	\$307,894.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$364,690.06	\$0.00	\$364,690.06	\$672,584.58
Lee	\$16,408.64	\$35,384.99	\$2,261.66	\$41,014.06	\$0.00	\$95,069.35	\$0.00	\$0.00	\$55.00	\$2,000.00	\$971.00	\$121,899.90	\$0.00	\$124,925.90	\$219,995.25
Leon	\$26,468.59	\$12,125.18	\$0.00	\$9,872.66	\$0.00	\$48,466.43	\$0.00	\$1,240.00	\$256.00	\$0.00	\$1,956.71	\$67,174.99	\$0.00	\$70,627.70	\$119,094.13
Leon	\$8,557.60	\$2,073.72	\$0.00	\$8,538.50	\$0.00	\$19,169.82	\$9,872.66	\$200.00	\$110.00	\$0.00	\$431.35	\$9,872.66	\$0.00	\$20,486.67	\$39,656.49
Leon	\$639.30	\$1,149.78	\$0.00	\$625.00	\$0.00	\$2,414.08	\$204.69	\$0.00	\$0.00	\$0.00	\$142.58	\$24,690.40	\$0.00	\$25,037.67	\$27,451.75
Levy	\$4,243.41	\$660.36	\$285.71	\$2,622.50	\$0.00	\$7,811.98	\$0.00	\$0.00	\$0.00	\$100.00	\$158.00	\$14,494.44	\$0.00	\$14,752.44	\$22,564.42
Liberty	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$387.44	\$0.00	\$387.44	\$387.44
Liberty	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,741.80	\$0.00	\$1,741.80	\$1,741.80
Liberty	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,140.00	\$0.00	\$7,140.00	\$7,140.00
Madison	\$0.00	\$337.50	\$0.00	\$517.10	\$0.00	\$854.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$13,278.96	\$0.00	\$13,278.96	\$14,133.56
Manatee	\$134,359.63	\$68,127.45	\$0.00	\$80,740.22	\$0.00	\$283,227.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$278,500.87	\$0.00	\$278,500.87	\$561,728.17
Manatee	\$81,278.26	\$45,766.41	\$0.00	\$62,364.71	\$0.00	\$189,409.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$267,143.66	\$0.00	\$267,143.66	\$456,553.04
Marion	\$18,469.98	\$7,082.65	\$0.00	\$10,037.62	\$0.00	\$35,590.25	\$0.00	\$0.00	\$0.00	\$0.00	\$529.67	\$36,719.17	\$0.00	\$37,248.84	\$72,839.09
Martin	\$39,838.00	\$43,539.00	\$0.00	\$68,799.00	\$770.00	\$152,946.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$139,428.00	\$0.00	\$139,428.00	\$292,374.00
Martin	\$30,915.00	\$34,260.00	\$0.00	\$54,490.00	\$616.00	\$120,281.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$111,022.00	\$0.00	\$111,022.00	\$231,303.00
Miami-Dade	\$312,826.23	\$153,699.98	\$0.00	\$164,822.37	\$0.00	\$631,348.58	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,895,457.28	\$0.00	\$1,895,457.28	\$2,526,805.86
Miami-Dade	\$377,693.99	\$158,785.46	\$0.00	\$642,635.28	\$0.00	\$1,179,114.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,805,670.18	\$0.00	\$10,805,670.18	\$11,984,784.91
Miami-Dade	\$0.00	\$0.00	\$0.00	\$12,887.96	\$0.00	\$12,887.96	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$490,175.66	\$0.00	\$490,175.66	\$503,063.62
Miami-Dade	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$767,774.03	\$0.00	\$767,774.03	\$767,774.03
Monroe	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$114,000.72	\$0.00	\$114,000.72	\$114,000.72
Monroe	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$29,164.21	\$0.00	\$29,164.21	\$29,164.21
Monroe	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,827.62	\$0.00	\$25,827.62	\$25,827.62
Nassau	\$8,185.52	\$12,926.37	\$0.00	\$11,873.83	\$0.00	\$32,985.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$37,269.01	\$0.00	\$37,269.01	\$70,254.73
Nassau	\$20,686.82	\$36,578.81	\$0.00	\$40,045.12	\$0.00	\$97,310.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$33,251.01	\$0.00	\$33,251.01	\$130,561.76

SECTION 4  
COLLECTION AGENT DATA BY COUNTY

COLLECTIONS RECEIVED															
County	Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS REC'V FROM AGENTS
Okaloosa	\$43,823.12	\$124,247.47	\$0.00	\$93,589.63	\$0.00	\$261,660.22	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$202,879.18	\$831.99	\$203,711.17	\$465,371.39
Okeechobee	\$15,308.56	\$6,831.18	\$200.00	\$6,160.00	\$0.00	\$28,499.74	\$0.00	\$214.00	\$0.00	\$0.00	\$0.00	\$25,622.80	\$0.00	\$25,836.80	\$54,336.54
Orange	\$538,164.80	\$235,178.57	\$0.00	\$329,551.61	\$0.00	\$1,102,894.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,631,440.23	\$0.00	\$3,631,440.23	\$4,734,335.21
Orange	\$1,143,445.94	\$427,083.63	\$2,893.88	\$584,647.14	\$0.00	\$2,158,070.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,024,983.93	\$0.00	\$4,024,983.93	\$6,183,054.52
Osceola	\$62,442.39	\$40,135.40	\$0.00	\$59,856.59	\$0.00	\$162,434.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$642,334.63	\$0.00	\$642,334.63	\$804,769.01
Osceola	\$16,430.20	\$7,508.85	\$0.00	\$16,793.05	\$0.00	\$40,732.10	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,573.63	\$0.00	\$500,573.63	\$541,305.73
Osceola	\$35,630.90	\$25,361.83	\$0.00	\$37,742.97	\$0.00	\$98,735.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$258,664.74	\$0.00	\$258,664.74	\$357,400.44
Palm Beach	\$426,471.00	\$327,493.00	\$0.00	\$503,511.00	\$0.00	\$1,257,475.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,809,045.00	\$0.00	\$1,809,045.00	\$3,066,520.00
Palm Beach	\$16,166.37	\$11,199.00	\$0.00	\$5,104.00	\$0.00	\$32,469.37	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$138,005.66	\$0.00	\$138,005.66	\$170,475.03
Palm Beach	\$502.16	\$51,209.84	\$0.00	\$19,444.76	\$0.00	\$71,156.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$17,324.60	\$0.00	\$17,324.60	\$88,481.36
Pasco	\$0.00	\$5,714.27	\$0.00	\$0.00	\$0.00	\$5,714.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,714.27
Pasco	\$86,449.42	\$113,452.35	\$0.00	\$58,344.94	\$0.00	\$258,246.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$315,759.80	\$0.00	\$315,759.80	\$574,006.51
Pasco	\$95,646.09	\$130,190.03	\$0.00	\$104,027.92	\$0.00	\$329,864.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$296,559.98	\$0.00	\$296,559.98	\$626,424.02
Pinellas	\$180,724.44	\$213,200.48	\$0.00	\$338,432.60	\$0.00	\$732,357.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$608,975.44	\$0.00	\$608,975.44	\$1,341,332.96
Pinellas	\$232,319.00	\$234,307.56	\$0.00	\$380,805.72	\$0.00	\$847,432.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$580,934.68	\$0.00	\$580,934.68	\$1,428,366.96
Polk	\$0.00	\$45,262.43	\$0.00	\$47,099.08	\$0.00	\$92,361.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$115,532.34	\$0.00	\$115,532.34	\$207,893.85
Polk	\$0.00	\$974,827.67	\$0.00	\$831,372.04	\$0.00	\$1,806,199.71	\$0.00	\$0.00	\$0.00	\$700.74	\$0.00	\$1,312,184.41	\$0.00	\$1,312,885.15	\$3,119,084.86
Polk	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$46,310.24	\$0.00	\$46,310.24	\$46,310.24
Putnam	\$0.00	\$385.00	\$0.00	\$809.68	\$0.00	\$1,194.68	\$0.00	\$0.00	\$0.00	\$0.00	\$52.42	\$50,348.87	\$0.00	\$50,401.29	\$51,595.97
Saint Johns	\$25,563.18	\$17,519.78	\$0.00	\$23,618.20	\$0.00	\$66,701.16	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$42,506.00	\$0.00	\$42,506.00	\$109,207.16
Saint Johns	\$101,703.00	\$64,517.00	\$0.00	\$49,276.00	\$0.00	\$215,496.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$88,998.00	\$0.00	\$88,998.00	\$304,494.00
Saint Lucie	\$55,914.23	\$48,321.07	\$862.71	\$45,842.00	\$3,397.11	\$154,337.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$174,798.62	\$0.00	\$174,798.62	\$329,135.74
Saint Lucie	\$150,583.96	\$64,388.76	\$0.00	\$60,164.15	\$22,721.49	\$297,858.36	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$173,340.35	\$0.00	\$173,340.35	\$471,198.71
Santa Rosa	\$13,248.74	\$6,401.46	\$0.00	\$9,473.89	\$0.00	\$29,124.09	\$0.00	\$8,556.00	\$0.00	\$0.00	\$0.00	\$115,528.17	\$0.00	\$124,084.17	\$153,208.26
Sarasota	\$0.00	\$0.00	\$0.00	\$0.00	\$41,220.00	\$41,220.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$216,269.00	\$0.00	\$216,269.00	\$257,489.00
Sarasota	\$0.00	\$0.00	\$0.00	\$0.00	\$140,475.00	\$140,475.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$249,423.00	\$0.00	\$249,423.00	\$389,898.00
Sarasota	\$0.00	\$0.00	\$0.00	\$0.00	\$219,362.00	\$219,362.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$170,744.00	\$0.00	\$170,744.00	\$390,106.00
Total	\$6,747,380.10	\$6,406,587.07	\$12,137.60	\$7,808,660.07	\$458,941.56	\$21,433,706.40	\$11,604.35	\$99,811.01	\$583.00	\$4,865.98	\$12,334.24	\$40,985,802.35	\$53,020.04	\$41,168,020.97	\$62,601,727.37



**Jeffrey R. Smith, CPA, CGMA**  
INDIAN RIVER COUNTY  
EXECUTIVE COUNCIL CHAIR

**Tiffany Moore Russell, ESQ.**  
ORANGE COUNTY  
VICE-CHAIR

**Laura E. Roth, ESQ.**  
VOLUSIA COUNTY  
SECRETARY/TREASURER

NIKKI ALVAREZ-SOWLES, ESQ.  
PASCO COUNTY  
SENATE APPOINTEE

KEN BURKE, CPA  
PINELLAS COUNTY  
HOUSE APPOINTEE

RON FICARROTTA  
13TH JUDICIAL CIRCUIT JUDGE  
SUPREME COURT APPOINTEE

JD PEACOCK, II  
OKALOOSA COUNTY

HARVEY RUVIN, ESQ.  
MIAMI-DADE COUNTY

JOHN DEW  
EXECUTIVE DIRECTOR

TODD NEWTON  
GILCHRIST COUNTY

JOHN CRAWFORD  
NASSAU COUNTY  
STACY BUTTERFIELD, CPA  
POLK COUNTY

FIRM OF BOYD AND DURANT  
GENERAL COUNSEL

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## AGENDA ITEM 8C

**DATE:** February 21, 2023  
**SUBJECT:** Legislative Committee Update  
**COUNCIL ACTION:** Approve the Statutorily Required Funding Recommendations

### OVERVIEW:

To ensure clerks are adequately funded, the Legislature authorizes the clerks to retain revenue from statutorily created fines, fees, service charges, court costs, penalties, and forfeitures. The Legislature also allows the clerks to retain Unspent Budgeted Funds (UBF) and shares half of the Cumulative Excess (CE) with the clerks. Additionally, the Legislature provides General Revenue funds to cover the costs of juror management and recently provided temporary funding to assist with the backlog of cases. These revenues form the basis of the clerk's budget.

Section 28.35(2)(c)1., Florida Statutes, requires the Clerks of Court Operations Corporation (CCOC) to recommend to the Legislature changes in the amounts and distribution of the various court-related fines, fees, service charges, and court costs established by law to ensure reasonable and adequate funding of the clerks of the court in the performance of their court-related functions.

### Reasonable and Adequate Funding

Current law does not define reasonable and adequate funding. CCOC defines reasonable and adequate funding as the amount approved by the CCOC Budget Committee during the budget request process and labels it as the "Needs-Based Budget." During the most recent budget development process, the Budget Committee established the clerks' CFY 2022-23 Needs-Based Budget of \$501.4 million. However, due to limited fines and fees revenue, this is almost \$28 million more than the actual clerks' budget of \$473.4 million. This \$28 million shortfall is what the clerks' legislative team is actively working to address with our partners in the Legislature.

This funding gap may continue to increase as inflation impacts the cost of living and staffing (the most significant portion of clerk costs). The Clerks' Pandemic Recovery Plan and the carry-forward juror funding were essential to help close this funding gap and are greatly

**Our Mission:** As a governmental organization created by the Legislature, we evaluate Clerks' court-related budgetary needs, and recommend the fair and equitable allocation of resources needed to sustain court operations.

appreciated. However, fixed costs such as salaries, health insurance, and Florida Retirement System (FRS) contributions continue to grow, and clerks are forced to absorb these costs.

**Statutorily Required Funding Recommendations**

To address its statutory duty, CCOC created a report to submit to the Legislature to address the changes in the amounts and distribution of the various court-related fines, fees, service charges, and court costs established by law to ensure reasonable and adequate funding of the clerks of the court.

**COUNCIL ACTION:**     **Approve the Statutorily Required Funding Recommendations Report**

**LEAD STAFF:**             Jason L. Welty, Deputy Executive Director

**ATTACHMENTS:**

1. Statutorily Required Funding Recommendations



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## STATUTORILY REQUIRED FUNDING RECOMMENDATIONS

### THE SERVICE OF THE CLERKS OF COURT

Clerks provide critical public safety and commerce services to the citizens of Florida. As an integral part of the justice system, clerks are responsible for managing and preserving judicial records and providing those records timely to the court for the administration of justice. However, revenues for providing these services are inadequate to meet the needs of the citizens they serve. For example, the current budget model depends on the traffic division to fund the criminal division, which puts public safety at risk as the number of traffic citations decreases across the state.

In recent years, there has been a substantial decrease in the number of traffic citations issued. The population is up, the economy is up, and the number of drivers is up, but traffic citations are down. This trend drives revenues that fund the clerks' public safety-related services down dramatically. The budget misalignment to workload is unsustainable and dangerous for the people clerks serve.

Clerks are vital in ensuring effective and efficient criminal and civil justice systems. They handle various case types, some requiring more time and resources than others. For example, criminal and domestic violence injunctions require more attention and staff than in other cases. Additionally, clerks also deal with an increasing demand for information from various stakeholders and the public. They must balance this demand for information with their other responsibilities and obligations. As a partner in the criminal justice system, the clerks serve judges, law enforcement, state attorneys, and public defenders and must provide timely and accurate data. The possibility of a criminal defendant being released inadvertently poses a significant risk to public safety; therefore, inadequate funding hinders the ability of clerks to continue to ensure the reliability and accuracy of the data.

Additionally, clerks serve vulnerable populations through indigency cases and cases without filing fees, such as mental health and substance abuse services. Clerks provide these services at no cost to the public. While this is good public policy, the costs for these services must be absorbed into the clerks' budget. Baker Act and Marchman Act cases are up 17 percent from CFY 2018-19, which puts a strain on clerks to keep up with the demand for these vital services.

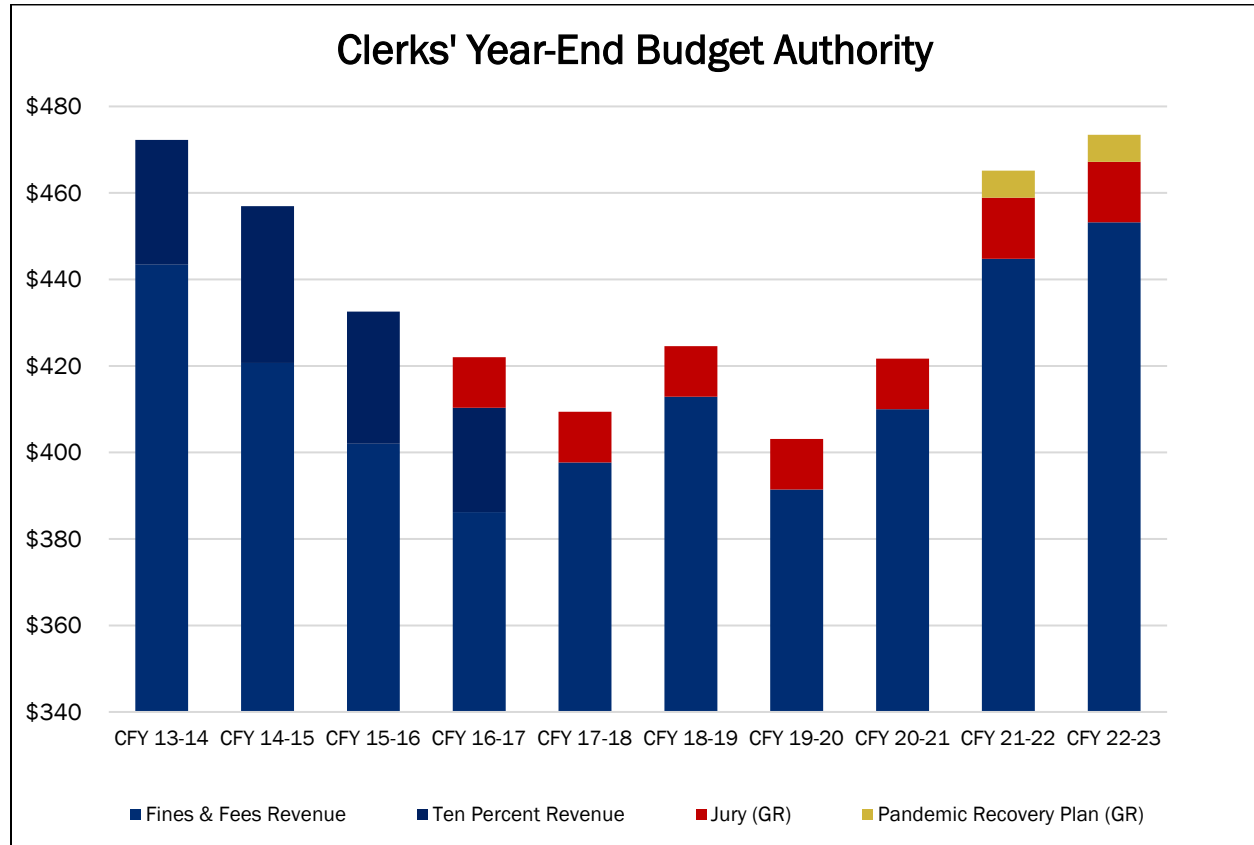
Finally, the clerks do not control the flow of cases. In the past several years, there have been tremendous spikes in case types, such as Personal Injury Protection (PIP). The revenue projection and budget process are not agile enough to provide the necessary resources for clerks to keep up with the demand when a case spike happens in the middle of the fiscal year.

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## CLERKS OF COURT FUNDING

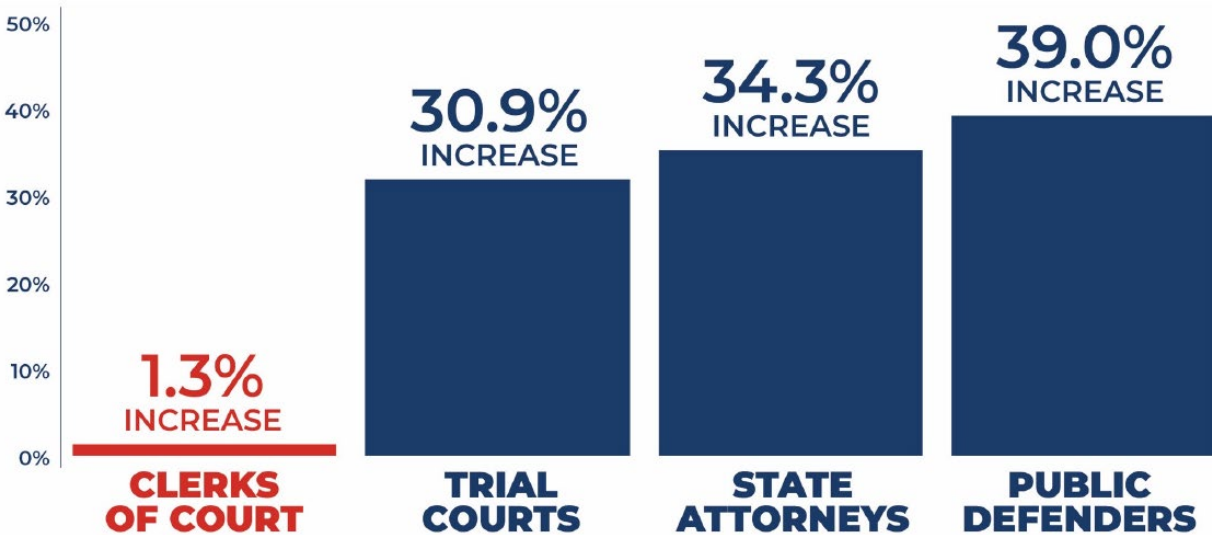
The Clerks of Court funding is unstable and depends on many factors outside the clerks' control.



The fines and fees that allow clerks to serve the public and the judicial partners have not kept pace with the rising costs. This chart shows the 10-year funding history of the clerks and highlights where the Legislature has provided additional resources along the way. However, it also shows that the clerks' CFY 2022-23 budget is only \$1.2 million greater than CFY 2013-14. That represents a 0.25 percent increase over the last decade. However, costs such as salaries, health insurance, and Florida Retirement System (FRS) contributions continue to grow, and clerks are forced to absorb these costs. For example, over the last ten years, the Legislature raised employer contributions to the FRS by 43 percent to keep Florida's retirement system financially sound. Additionally, health insurance rates increased by almost 60 percent<sup>i</sup>, and the Labor Consumer Price Index increased by 22 percent<sup>ii</sup> over the last ten years.

## 10 YEAR BUDGET COMPARISON

10-Year Budget Increase from 2012-2013 to 2021-2022



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This chart shows another 10-year comparison between FY 2012-13 and FY 2021-22, comparing the clerks' budget growth to other judicial partners. The clerks' judicial partners, including the State Attorneys, Public Defenders (the Appellate Public Defenders and Criminal Conflict and Civil Regional Counsels), and Trial Courts, have annual FRS, Health Insurance, and pay increases appropriated in the General Appropriations Act (GAA) as Administered Funds. Additionally, these partners do not have to ask for these increases as part of the Legislative Budget Request (LBR) process. If the Legislature provides an increase, these agencies automatically receive the revenue to support the increase. The clerks do not receive Administered Funds. As personnel services constitute over 90 percent of clerk budgets, these cost increases leave the clerks with no choice but to reduce positions and services to absorb them.

The Florida Constitution and state statute govern the funding for the Clerks of Court. Therefore, maintaining adequately funded clerks to preserve Florida's judicial system is critical. Specifically, the Constitution states:

**ARTICLE V, 14(b), Florida Constitution**

All funding for the offices of the clerks of the circuit and county courts performing court-related functions, except as otherwise provided in this subsection and subsection (c), shall be provided by adequate and appropriate filing fees for judicial proceedings and service charges and costs for performing court-related functions as required by general law. Selected salaries, costs, and expenses of the state courts system may be funded from appropriate filing fees for judicial proceedings and service charges and costs for performing court-related functions, as provided by general law. Where the requirements of either the United States Constitution or the Constitution of the State of Florida preclude the imposition of filing fees for judicial proceedings and service charges and costs for performing court-related functions sufficient to fund the court-related functions of the offices of the clerks of the circuit and county courts, the state shall provide, as determined by the Legislature, adequate and appropriate supplemental funding from state revenues appropriated by general law.

The Legislature created s. 28.37, F.S., to implement Article V, 14(b), which states:

**28.37 Fines, fees, service charges, and costs remitted to the state.—**

(1) Pursuant to s. 14(b), Art. V of the State Constitution, selected salaries, costs, and expenses of the state courts system and court-related functions shall be funded from a portion of the revenues derived from statutory fines, fees, service charges, and court costs collected by the clerks of the court and from adequate and appropriate supplemental funding from state revenues as appropriated by the Legislature.

To ensure clerks are adequately funded, the Legislature authorizes the clerks to retain revenue from statutorily created fines, fees, service charges, court costs, penalties, and forfeitures. Unfortunately, the revenue from these categories has not kept up with the rising costs associated with providing services to the judiciary and the public. In response, the Legislature now allows the clerks to retain the Unspent Budgeted Funds (UBF) and share half of the Cumulative Excess (CE) with the clerks. Additionally, the Legislature provides General Revenue funds to cover the costs of juror management and recently provided funding to assist with the backlog of cases. These revenues form the basis of the clerk's budget.

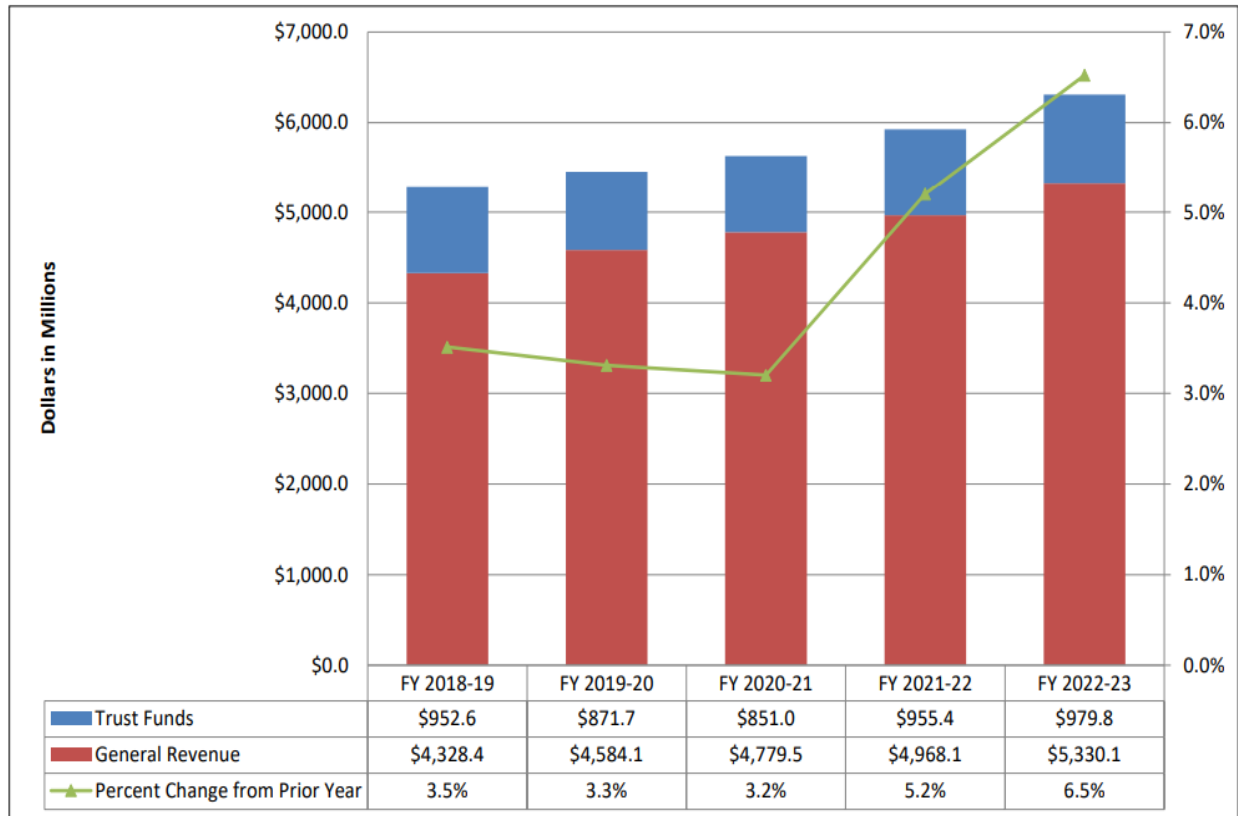
Section 28.35(2)(c)1., Florida Statutes, requires the Clerks of Court Operations Corporation (CCOC) to recommend to the Legislature changes in the amounts and distribution of the various court-related fines, fees, service charges, and court costs established by law to ensure reasonable and adequate funding of the clerks of the court in the performance of their court-related functions.

**This report provides recommendations to meet the statutory requirements of s. 28.35, F.S. It provides the Legislature with options to consider ensuring the clerks have reasonable and adequate funding to serve the judiciary and the public.**

## REASONABLE AND ADEQUATE FUNDING

Current law does not define reasonable and adequate funding. Therefore, to determine reasonable and adequate, CCOC compared the budget amounts of the entities under the purview of the Justice Appropriations funding silo.

# 5-Year Funding History

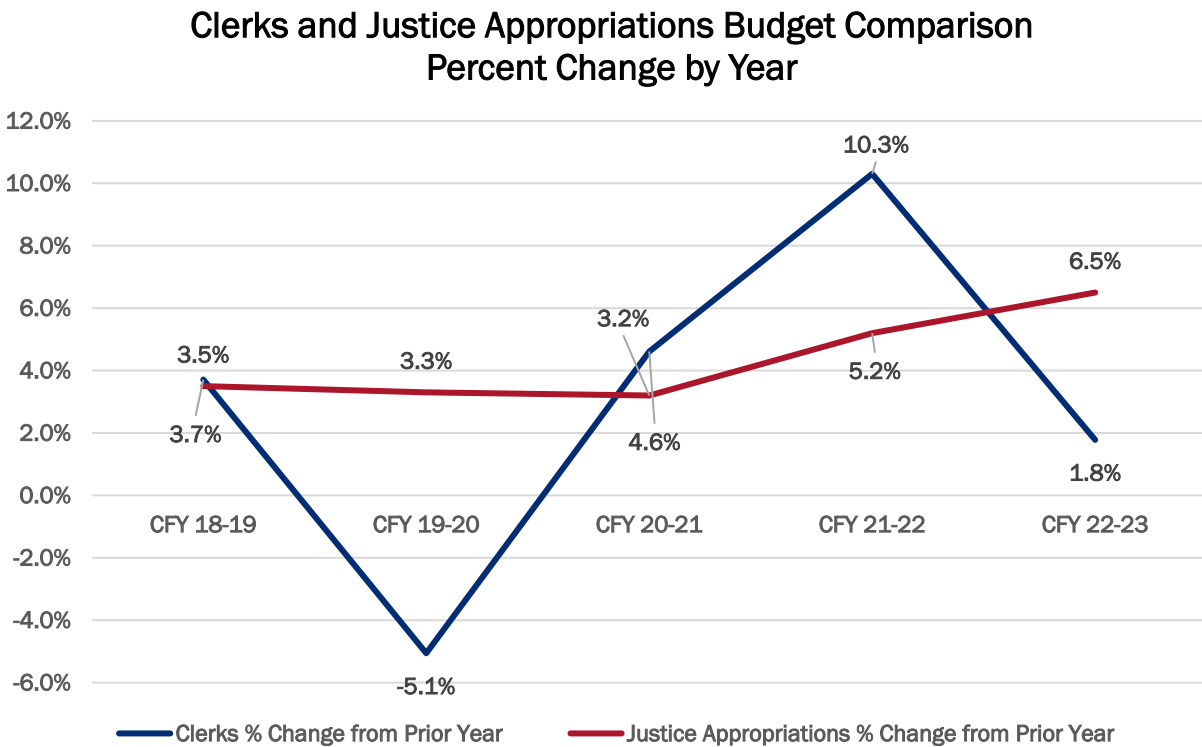
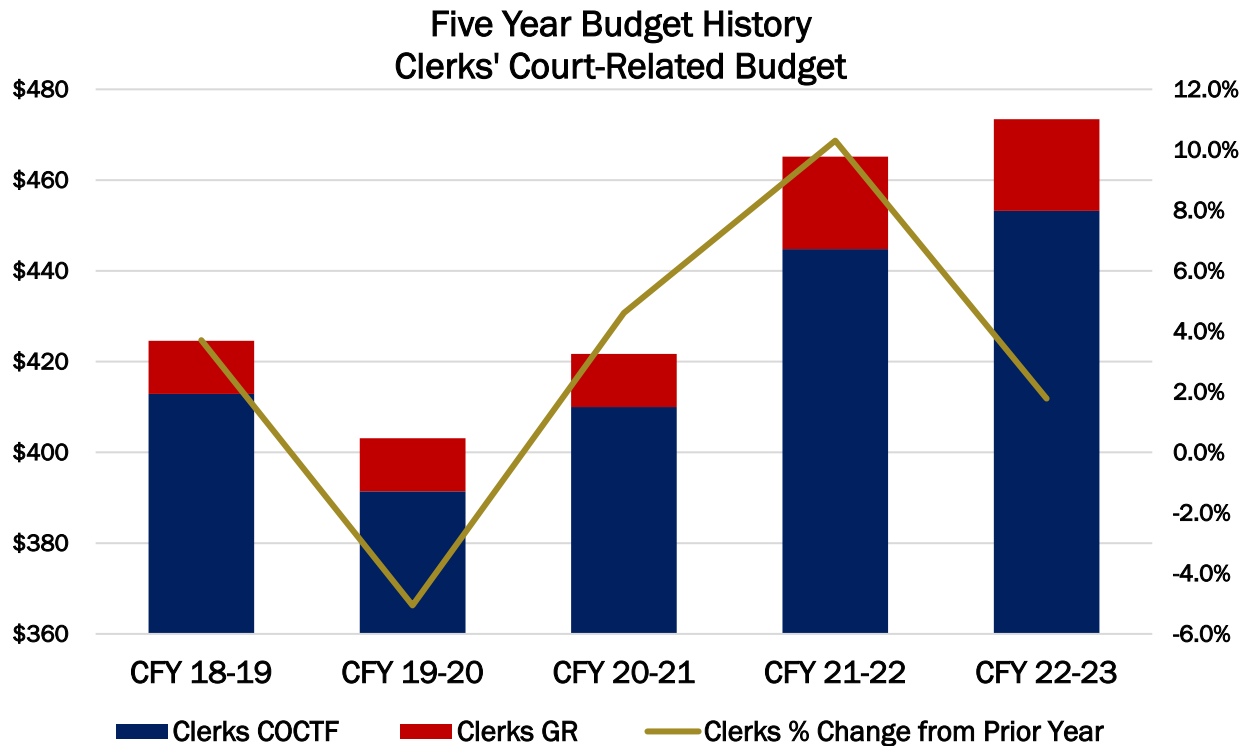


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This chart shows the five-year funding history of the agencies covered under the Senate Appropriations Committee on Criminal and Civil Justice and the House Justice Appropriations Subcommittee. These entities are the Department of Corrections, Florida Commission on Offender Review, Department of Juvenile Justice, Department of Law Enforcement, Justice Administrative Commission, State Court System, and Department of Legal Affairs / Office of the Attorney General.

## STATUTORILY REQUIRED FUNDING RECOMMENDATIONS

A similar look at the clerk funding history over the last five years:



## STATUTORILY REQUIRED FUNDING RECOMMENDATIONS

The Legislature provided stable increases to the Justice Appropriations entities, ranging between 3.2 percent and 3.5 percent per year, and more significant increases in the last two years with increases of 5.2 and 6.5 percent. This stability and yearly increases starkly contrast the clerks funding history for the last five years, with increases as high as 10.3 percent and a reduction of 5.1 percent during CFY 2019-20. In addition to the recent budget volatility, there was a 13 percent decline (\$62.8 million) in the five years before CFY 2018-19.

CCOC defines reasonable and adequate funding as the amount approved by the CCOC Budget Committee during the budget request process and labels it as the “Needs-Based Budget.” During the most recent budget development process, the Budget Committee established the clerks’ CFY 2022-23 Needs-Based Budget of \$501.4 million<sup>v</sup>. However, the recurring revenue available to clerks is only \$464.9 million, a difference of \$36.5 million.

CCOC applied a “What-If” scenario to the clerks’ total budget using the Justice Appropriations’ percent increase to determine the reasonableness of the clerks’ Needs-Based Budget. For example, using the CFY 2018-19 budget authority, if the clerks’ budget increased by the same amount as the other justice entities, the CFY 2022-23 budget would be \$507.1 million.

Fiscal Year	Clerk Total Budget Authority	Clerks % Change from Prior Year	Justice Appropriations % Change from Prior Year	What-If Scenario
CFY 18-19	\$424,592,171			
CFY 19-20	\$403,113,777	-5.1%	3.3%	<b>\$ 438,603,713</b>
CFY 20-21	\$421,700,000	4.6%	3.2%	<b>\$ 452,639,031</b>
CFY 21-22	\$465,151,817	10.3%	5.2%	<b>\$ 476,176,261</b>
CFY 22-23	\$473,434,139	1.8%	6.5%	<b>\$ 507,127,718</b>

Using this What-If scenario, the clerks’ \$501.4 million Needs-Based Budget appears to align with the increases the Legislature provided to other justice-related entities.

The \$36.5 million funding gap may continue to increase as inflation impacts the cost of living and staffing (the most sizable portion of clerk costs). The Pandemic Recovery Plan and the carry-forward juror funding were essential to help close this funding gap and are greatly appreciated. However, these are nonrecurring revenues. In addition, costs such as salaries, health insurance, and Florida Retirement System (FRS) contributions continue to grow, and clerks are forced to absorb these costs.

**Given these factors, CCOC determines that the clerks’ Needs-Based Budget of \$501.4 million is reasonable and adequate.**



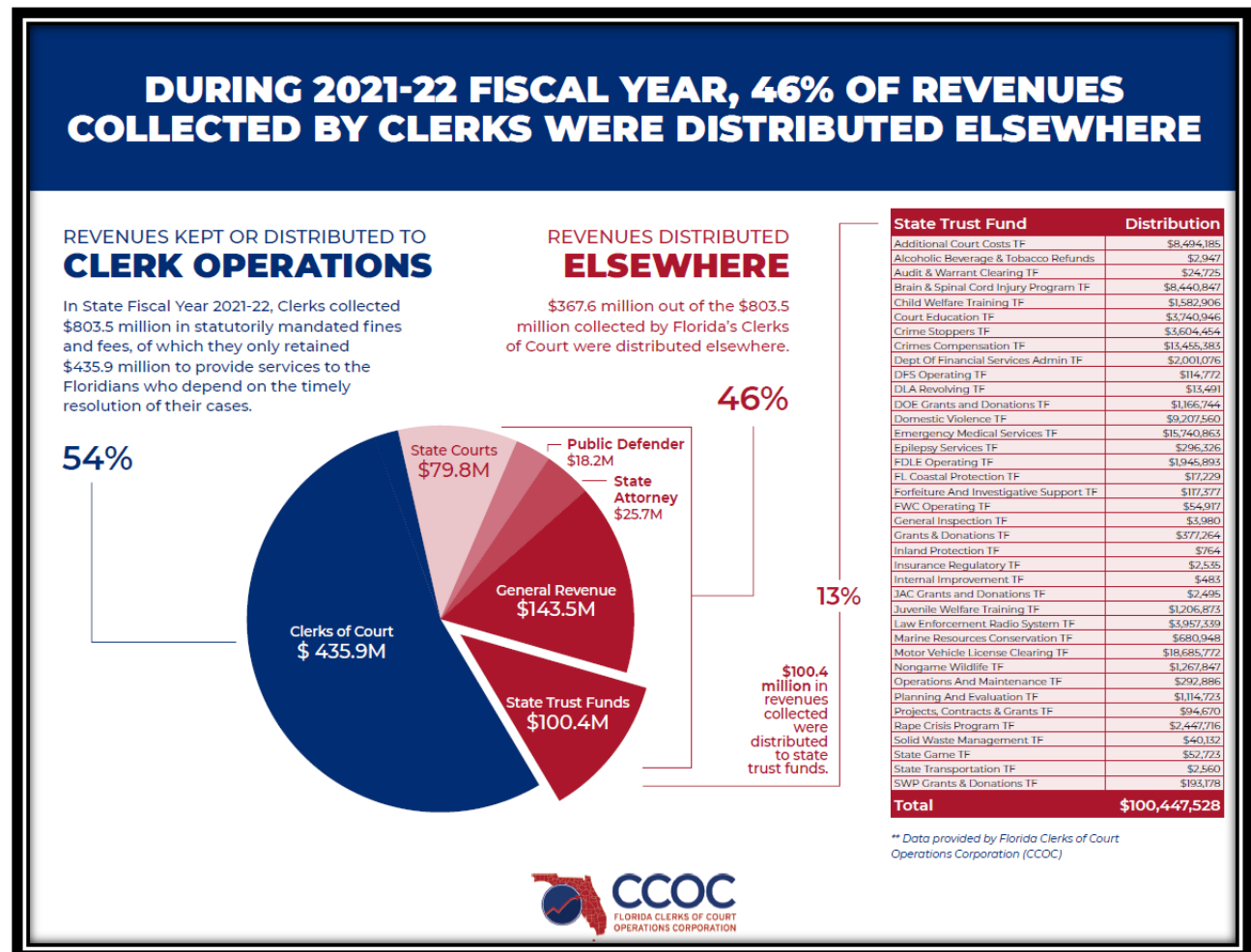
## CHANGES TO THE DISTRIBUTION AND CHANGES IN THE AMOUNTS

### Changes to the Distribution

Fines, fees, service charges, and court costs fund the services clerks provide to the public. The Legislature sets the fines, fees, service charges, and court costs and gives the clerks a percentage. As a result, some distribution tables are simple, and others are complex. If the Legislature redistributes a portion of the funding from the current recipients to the clerks, it could adequately fund the clerks' Needs-Based Budget.

### Priority Recommendation: Allow Clerks to Retain a Portion of General Revenue Distribution

In SFY 2021-22, clerks collected \$803.5 million in statutorily mandated fines and fees and only retained \$435.9 million to provide services to the Floridians who depend on the timely resolution of their cases.



The pie chart and table show the distribution of the various fines and fees clerks collect and distribute to the state. In addition to these revenues, clerks collect revenue for county and municipal entities, which are not included.

## STATUTORILY REQUIRED FUNDING RECOMMENDATIONS

In SFY 2021-22, clerks sent \$143.5 million to the General Revenue fund. These funds come from various sources, such as the filing fees on foreclosure cases, administrative fees on civil traffic cases, and service charges for issuing summons, and clerks remit them monthly to the Department of Revenue (DOR).

Statute	General Revenue Amount and Description Collected by the Clerks
27.52(7)(b)	75% of any amount recovered by a state attorney for fraudulent indigency claims in criminal proceedings
28.101(1)(c)	\$37.50 charge for petitions for dissolution of marriage
28.24(13)(e)	\$4 additional service charge per page for recording, indexing, or filing, if the state becomes legally responsible for the costs of court-related technology need
28.241(1)(a)2.d.	\$195 in filing fees for circuit civil action relating to real property or mortgage foreclosure
28.241(1)(a)2.d.	\$700 in filing fees for circuit civil action relating to real property or mortgage foreclosure
28.241(1)(a)2.d.	\$930 in filing fees for circuit civil action relating to real property or mortgage foreclosure
34.041(1)(c)	\$295 counterclaim filing fee for county civil action
34.041(8)	\$100 fee for attorneys appearing pro hac vice in county court
57.082(7)b	75% of any amount recovered by the state attorney for fraudulent indigency claims in civil proceedings
316.0083(1)(b)3.b.	\$70 of the \$158 for violation of s. 316.074(1) or s. 316.075(1)(c)1.
318.18(15)(a)1.	Remaining \$30 of \$158 civil penalty for violation of ss. 316.075(1)(c)1 or 316.074(1)
318.21(2)(a)	20.6% of the remainder of civil penalties received pursuant to Ch. 318
501.2075	Up to a \$10,000 civil penalty is assessed against persons found to have committed deceptive and unfair trade practices
815.062(4)	In addition to any sanction imposed when a person is convicted of a violation of this section, the court shall impose a fine of twice the amount of the ransom
895.05(9)(a)	Money recovered for civil penalties under s. 895.03
901.43(3)(a)	\$1,000 per day civil penalty for publication or dissemination of booking photo, which may include attorney's fees and court costs
938.27(7)	Investigative costs recovered - Department of Agriculture & Consumer Services
Ch. 2008-111, Laws of Florida*	Additional revenue pursuant to Ch. 2008-111 L.O.F.
*The Legislature made multiple fee increases in Ch. 2008-111, L.O.F. The Department of Revenue (DOR) tracks those as one line in the revenue remittance system.	

CCOC recommends that the Legislature change the distribution of fines, fees, service charges, and court costs for those revenues split between the clerk and the General Revenue fund.

In addition, while there are distributions to state and local trust funds, CCOC does not make a specific recommendation for redistributing these trust funds to the clerks. These funds usually serve a specific purpose, such as training or providing critical emergency services. In addition, the agencies receiving the revenue rely on these funds to provide the services necessary to implement the public policy established by the Legislature. Setting public policy is the Legislature's purview. CCOC does not have the expertise to evaluate the individual trust funds and make recommendations for redistributing these funds. Therefore, it is not part of this report. However, CCOC recommends that the Legislature review these funds' functions to determine if they align with the state's current public policy direction. In Appendix 1, CCOC provides the amounts sent to each trust fund by state fiscal year for the past three state fiscal years.

Some potential ideas for allowing clerks to keep revenue that currently goes to General Revenue include changing the statutory distribution of:

1. Foreclosure filing fees
2. Issuance of a summons service charge
3. Dissolution of marriage filing fees
4. Probate filing fees
5. Civil Traffic administration fee
6. County Civil crossclaim, counterclaim, counterpetition, or third-party complaint filing fees

In various combinations, these examples could provide enough revenue to fund the clerks' CFY 2022-23 Needs-Based Budget and close the current \$36.5 million recurring revenue gap.

## **CHANGES TO THE DISTRIBUTION AND CHANGES IN THE AMOUNTS**

### **Changes in the Amounts**

Section 28.35(2)(c)1., Florida Statutes, requires CCOC to recommend to the Legislature changes in the amounts and distribution of the various court-related fines, fees, service charges, and court costs established by law to ensure reasonable and adequate funding of the clerks of the court in the performance of their court-related functions. Unfortunately, the fines and fees originally intended to fund the clerks have not kept pace with the costs of providing the services to the public and the judiciary.

The previous section of this report provided recommendations for the distribution, and this section provides suggestions for changes in the amounts of the various court-related fines, fees, service charges, and court costs. However, CCOC recognizes that an increase in the fines, fees, service charges, and court costs may have to overcome the hurdle of requiring a two-thirds majority vote from the Legislature, therefore, may not be as feasible as a reallocation of General Revenue. Nevertheless, this option exists and is a statutorily-required part of the CCOC recommendation to the Legislature. A combination of the following suggestions could adequately fund the clerks' Needs-Based Budget.

The list of fines, fees, service charges, and court costs is lengthy. For example, many case types within a court division have a specific filing fee, such as foreclosures, which have three different filing fees depending on the amount in controversy. In addition, there are twenty-nine service charges explicitly contained in s. 28.24, F.S., and there are multiple statutory sections outlining court costs. Additionally, these revenues are inflexible. Once set in statute, any changes in the amount must receive two-thirds legislative approval for changes.

The Legislature could consider modernizing the statutes to keep up with inflation and rising costs to provide the necessary services to the judicial system and the public. Fines, fees, service charges, and court costs have remained the same since 2008, while population, wages, technology costs, and service demand have certainly increased. For instance, the Florida minimum wage in 2012 was \$7.67 an hour compared to \$11 an hour in 2022. Clerks also compete for labor with the state that has effectively raised the minimum wage to \$15. Additionally, when the Legislature creates new duties for the clerks, providing an adaptable funding mechanism could help prevent future revenue gaps. The Legislature should also ensure that as processes become more digital, the current law allows the clerks to charge for those digital services.

These suggestions to increase fines, fees, service charges, and court costs provide the Legislature with another method in addition to the recommendation to redistribute General Revenue to fund the clerks' Needs-Based Budget deficit.

**Other Issues**

While not explicitly outlined in s. 28.35, F.S., there are additional funding methods to ensure clerks have reasonable and adequate funding. These ideas include direct appropriations, like the recurring \$11.7 million for jury management and the nonrecurring \$6.25 million provided for the backlog of cases. Additionally, the Legislature could consider reimbursement for cases without filing fees, such as Risk Protection Orders (RPOs) or indigency cases. There is statutory precedent for providing reimbursement, as Injunctions for Protection, Baker Act, and Marchman Act cases are currently authorized to be reimbursed by the Legislature to the clerks. Another idea for increasing revenue is allowing clerks to create payment plans for civil indigent cases. Finally, as mentioned in the overview, one of the drivers for insufficient revenue is the ever-increasing costs such as FRS and health insurance. The Legislature should consider a methodology to include clerks in the Administered Funds process to provide these increases like how they are provided to the other judicial partners.

# STATUTORILY REQUIRED FUNDING RECOMMENDATIONS

## Appendix 1

State Trust Funds & General Revenue	SFY 2019-20	SFY 2020-21	SFY 2021-22
ADDITIONAL COURT COSTS - TF	\$8,002,792.66	\$7,598,778.84	\$8,486,932.53
AGRICULTURAL LAW ENFORCEMENT TF	\$3,930.60	\$5,897.01	
ALCOHOLIC BEVERAGE AND TOBACCO REFUNDS	\$3,153.16	\$635.00	\$2,947.42
AUDIT & WARRANT CLEARING TF	\$16,845.80	\$28,357.63	\$24,725.09
BRAIN & SPINAL CORD INJURY PROGRAM TF	\$7,529,753.83	\$7,306,892.52	\$8,440,846.88
CHILD WELFARE TRAINING TF	\$1,437,143.27	\$1,421,192.41	\$1,582,905.65
COURT EDUCATION TF	\$3,254,490.57	\$3,917,173.80	\$3,740,945.78
CRIME STOPPERS TF	\$3,360,424.61	\$3,868,122.44	\$3,604,454.37
CRIMES COMPENSATION TF	\$12,531,750.16	\$15,435,652.95	\$13,455,382.51
DEPT OF FINANCIAL SERVICES ADMIN TF	\$1,927,554.43	\$2,110,898.61	\$2,001,076.38
DFS OPERATING TF	\$94,966.71	\$63,120.36	\$114,771.94
DLA REVOLVING TF	\$14,310.72	\$11,196.63	\$13,490.86
DOE GRANTS AND DONATIONS TF	\$1,053,109.53	\$1,023,241.21	\$1,166,743.62
DOMESTIC VIOLENCE TF	\$7,549,234.70	\$8,653,328.53	\$9,207,559.50
ECOSYSTEM MGMT & RESTORATION TF	\$446.34		
EMERGENCY MEDICAL SERVICES TF	\$13,918,950.07	\$13,258,750.87	\$15,740,862.99
EPILEPSY SERVICES TF	\$354,924.34	\$260,835.68	\$296,325.63
FDLE OPERATING TF	\$1,837,272.15	\$2,199,573.54	\$1,945,893.02
FL COASTAL PROTECTION TF		\$3,359.51	\$17,229.44
FORFEITURE AND INVESTIGATIVE SUPPORT TF	\$57,788.84	\$83,282.28	\$117,376.86
FWC OPERATING TF	\$58,847.82	\$42,393.51	\$54,916.94
GENERAL INSPECTION TF			\$3,979.53
GRANTS & DONATIONS TF	\$270,459.67	\$322,547.97	\$377,264.38
INDIGENT CIVIL DEFENSE TF	\$49,355.75	\$31,692.34	\$17,094.56
INDIGENT CRIMINAL DEFENSE TF	\$17,321,549.46	\$22,719,518.98	\$18,211,429.89
INLAND PROTECTION TF	\$250.40	\$314.21	\$763.58
INSURANCE REGULATORY TF		\$1,730.00	\$2,535.01
INTERNAL IMPROVEMENT TF	\$229.00	\$60.00	\$482.95
JAC GRANTS AND DONATIONS TF	\$943.64	\$230.94	\$2,495.40
JUVENILE WELFARE TRAINING TF	\$1,132,788.37	\$1,079,566.22	\$1,206,873.26



STATUTORILY REQUIRED FUNDING RECOMMENDATIONS

State Trust Funds & General Revenue	SFY 2019-20	SFY 2020-21	SFY 2021-22
LAW ENFORCEMENT RADIO SYSTEM TF	\$3,866,458.22	\$3,460,221.98	\$3,957,339.39
MARINE RESOURCES CONSERVATION TF	\$566,000.20	\$578,933.60	\$680,947.69
MOTOR VEHICLE LICENSE CLEARING TF	\$18,371,758.95	\$14,187,118.13	\$18,685,772.34
NONGAME WILDLIFE TF	\$1,198,808.16	\$1,124,798.58	\$1,267,847.03
OPERATIONS AND MAINTENANCE TF	\$285,415.29	\$265,654.96	\$292,886.02
PLANNING AND EVALUATION TF	\$932,938.21	\$1,017,731.69	\$1,114,722.84
PROJECTS, CONTRACTS & GRANTS TF	\$53,360.07	\$49,245.01	\$94,669.70
RAPE CRISIS PROGRAM TF	\$1,835,671.78	\$2,292,840.81	\$2,447,716.24
SOLID WASTE MANAGEMENT TF	\$53,693.92	\$41,335.27	\$40,131.53
STATE ATTORNEYS' REVENUE TRUST FUND	\$23,421,892.39	\$26,159,508.24	\$25,658,063.16
STATE COURTS REVENUE TF	\$76,343,540.39	\$80,361,949.26	\$79,768,830.53
STATE GAME TF	\$38,034.67	\$56,096.69	\$52,723.35
STATE TRANSPORTATION TF	\$3,422.15	\$3,100.49	\$2,560.28
SWP GRANTS & DONATIONS TF	\$109,123.96	\$134,550.27	\$193,177.87
<b>TRUST FUND TOTAL</b>	<b>\$208,863,384.96</b>	<b>\$221,181,428.97</b>	<b>\$224,095,693.94</b>
<b>GENERAL REVENUE</b>	<b>\$142,718,256.77</b>	<b>\$122,536,084.94</b>	<b>\$143,509,482.58</b>

## End Notes

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<sup>i</sup> Health insurance price inflation since 2013. <https://www.in2013dollars.com/Health-insurance/price-inflation/2013-to-2022?amount=20>. Last accessed 1/14/2023.

<sup>ii</sup> CPI Inflation Calculator. <https://data.bls.gov/cgi-bin/cpicalc.pl?cost1=50%2C000.00&year1=201301&year2=202201>. Last Accessed 1/14/2023.

<sup>iii</sup> Ten-Year History of Appropriation Reports – JUDICIAL BRANCH - JUSTICE ADMINISTRATION. Transparency Florida. <http://www.transparencyflorida.gov/Reports/TYHAppropAgy.aspx?ID=21000000&FY=&SC=F>. Last accessed 2/2/2023.

<sup>iv</sup> House Justice Appropriations Subcommittee – Meeting Packet – Wednesday, January 4, 2023. <https://myfloridahouse.gov/Sections/Documents/loadoc.aspx?PublicationType=Committees&CommitteeId=3198&Session=2023&DocumentType=Meeting+Packets&FileName=jua+1-4-23.pdf>. Last accessed 1/13/23.

<sup>v</sup> CFY 2022-23 Budget Development Spreadsheet – Needs-Based Budget tab. <https://flccoc.org/clerks-budget/>. Last accessed 1/13/2023.