



EXECUTIVE COUNCIL MEETING

February 25, 2020

JD Peacock, II
OKALOOSA COUNTY
EXECUTIVE COUNCIL CHAIR

Jeffrey R. Smith, CPA, CGMA
INDIAN RIVER COUNTY
VICE-CHAIR

Tiffany Moore Russell, Esq.
ORANGE COUNTY
SECRETARY/TREASURER



STACY BUTTERFIELD, CPA
POLK COUNTY

JOHN CRAWFORD
NASSAU COUNTY

TODD NEWTON
GILCHRIST COUNTY

LAURA E. ROTH
VOLUSIA COUNTY

HARVEY RUVIN, ESQ.
MIAMI-DADE COUNTY

RON FICARROTTA
13TH JUDICIAL CIRCUIT JUDGE
SUPREME COURT APPOINTEE

**ANGELINA "ANGEL"
COLONNESO, ESQ.**
MANATEE COUNTY
SENATE APPOINTEE

VACANT
HOUSE APPOINTEE

JOHN DEW
EXECUTIVE DIRECTOR

JOE BOYD
GENERAL COUNSEL

2560-102 BARRINGTON CIRCLE | TALLAHASSEE, FLORIDA 32308 | PHONE 850.386.2223 | FAX 850.386.2224 | WWW.FLCCOC.ORG

EXECUTIVE COUNCIL MEETING

February 25, 2020

Meeting: 2:30 PM – 5:30 PM

Location: Wyndham Lake Buena Vista; Bay/Park Room
1850 Hotel Plaza Vista, Lake Buena Vista, Florida 32830

Conference Call Line: 1-415-655-0001, Access Code: 736 556 003

WebEx Link: <https://flccoc.webex.com/flccoc/j.php?MTID=m68a0f9443351f77db08194296a4818ce>

Password: 5fQbJ8g6pwR, Meeting Number: 736 556 003

- Call to Order.....Hon. JD Peacock
- InvocationHon. John Crawford
- Roll CallHon. Tiffany Russell
- 1) Introduction and Agenda ApprovalHon. JD Peacock
- 2) WebEx Training.....Marleni Bruner
- 3) Approve Minutes from 12/10/19 Council MeetingHon. Tiffany Russell
- 4) Treasurer's ReportHon. Tiffany Russell
 - a) Update on CCOC CFY 19-20 Budget through January
 - b) CFY 2018-19 CCOC Office Financial Report
- 5) 2020 CCOC Executive Council Election Process/TimingHon. Tiffany Russell
- 6) Annual Executive Director Evaluation.....Hon. JD Peacock
- 7) Report from Committee and Workgroup Chairs-If Reports Needed
 - a) CCOC Executive Committee.....Hon. JD Peacock
 - b) Budget CommitteeHon. JD Peacock
 - c) PIE Committee.....Hon. Tara Green
 - d) Legislative CommitteeHon. Carolyn Timmann
 - e) Revenue Enhancement and Funding Committee.....Hon. Tiffany Russell
 - f) Electronic Notification Platform Workgroup.....Hon. JD Peacock
- 8) Report on TCBC.....Hon. Judge Ficarrotta
- 9) Other
 - a) Discussion on Legislative Report on Study of Clerks' court-related operations
 - b) Other

Our Mission: As a governmental organization created by the Legislature, we evaluate Clerks' court-related budgetary needs, and recommend the fair and equitable allocation of resources needed to sustain court operations.

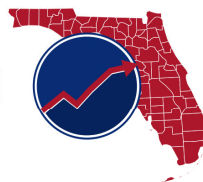
WEBEX TRAINING

- The CCOC is moving to exclusively using WebEx for all meetings and conference calls.
- Option to create an account for easy login should be utilized for optimal experience.
 - Be sure to enter your name as you would like others to view. Consider using name and county:
JD Peacock – Okaloosa
- If using a laptop computer with VoIP, calling into the call will duplicate the sound so mute your laptop.



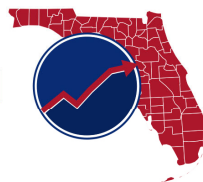
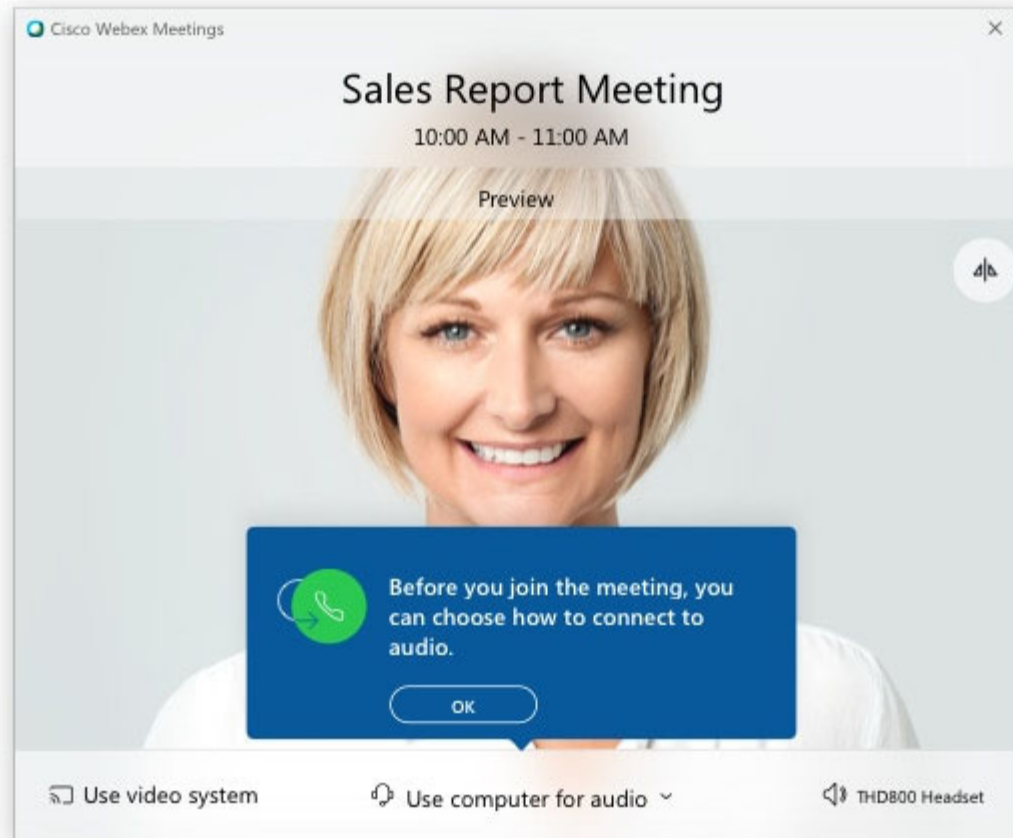
WEBEX TRAINING

- WebEx now requires the use of a password for all of our meetings.
- Information will always be listed on the agenda of all meeting packets.
- Live training is available via WebEx:
<https://help.webex.com/landing/onlineclasses/upcomingClass/Webex-Meetings#Conducting-Webex-Meetings-Session>



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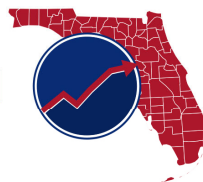
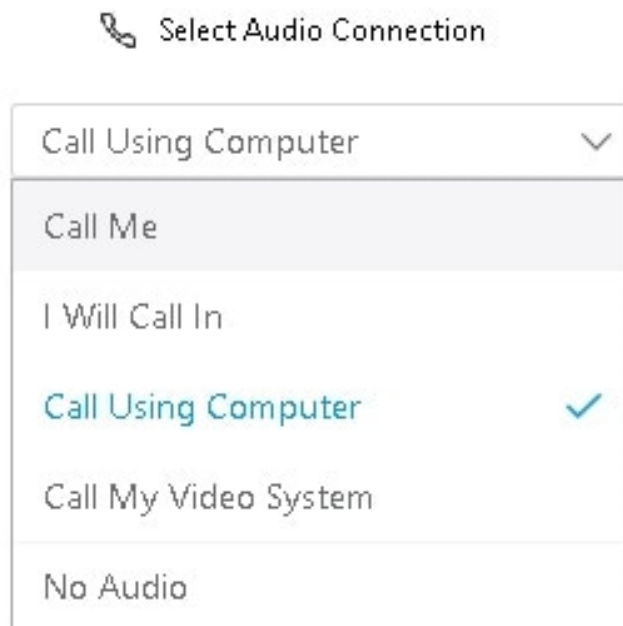
WEBEX TRAINING



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WEBEX TRAINING

Connect to Audio



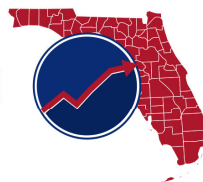
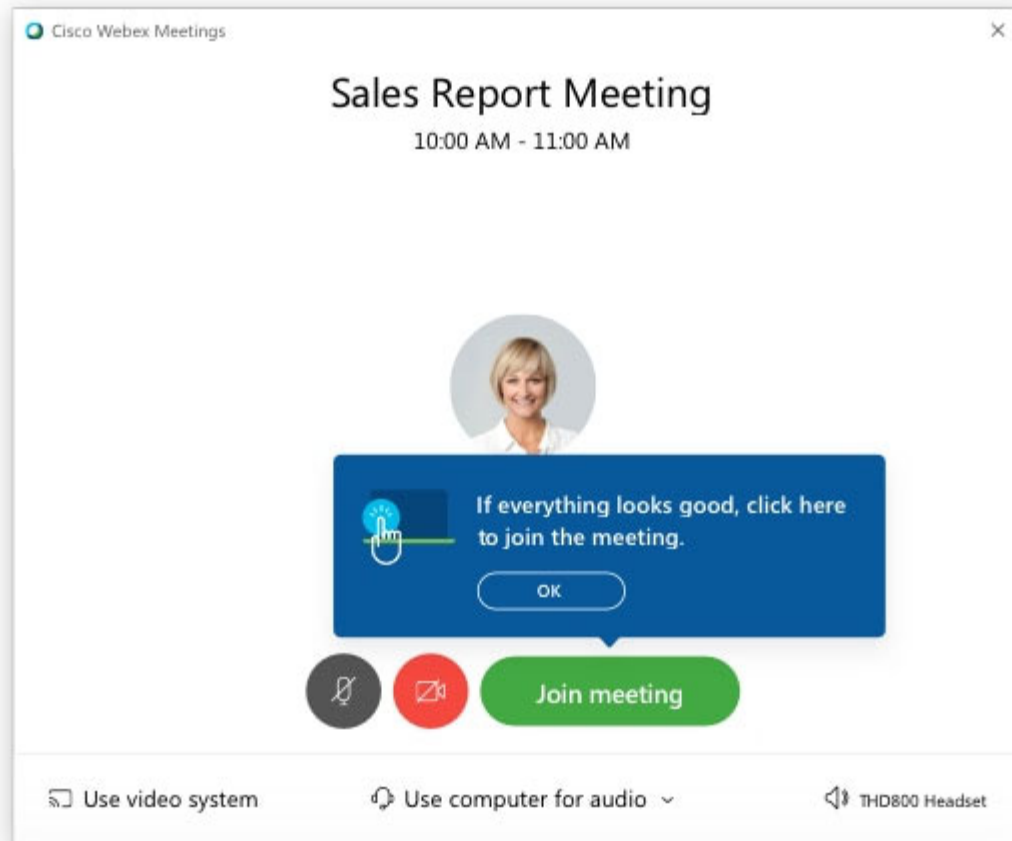
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WEBEX TRAINING

- If you are joining using your computer, you can use headphones or a headset instead of speakers to prevent feedback.
- If calling in only, you can mute and unmute yourself by pressing *6

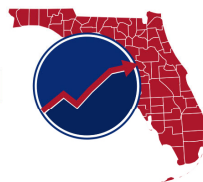


WEBEX TRAINING



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WEBEX TRAINING



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WEBEX TRAINING

The screenshot displays a Webex training session interface. At the top, a window title bar shows standard OS controls (minimize, maximize, close) and a status bar indicating 'Connected' with a red dot and a key icon. A large, semi-transparent alert box is overlaid on the left side of the screen. It features a bar chart icon with red bars of increasing height, the text 'We're detecting background noise from your microphone.', a red 'Mute' button with a microphone icon, and two links: 'Not a noise' and 'Disable noise detection'. On the right side, a 'Participants' panel is visible, listing five participants with their profile pictures, names, roles, and status icons (video and audio). The participants are: Alison Cassidy (Me), Adrian Delamico (Host), Catherine Sinu, Sherry McKenna, and David Liam.

Connected

We're detecting background noise from your microphone.

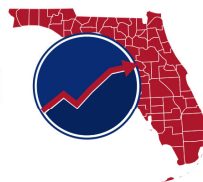
Mute

Not a noise

Disable noise detection

Participants

- Alison Cassidy (Me)
- Adrian Delamico (Host)
- Catherine Sinu
- Sherry McKenna
- David Liam



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WEBEX TRAINING

- Committee or Council members are requested to login to the meeting 15 minutes prior to the start time so CCOC staff can verify your connection and name. Especially if you are calling from a phone only.
- This will ensure you never get auto muted if we have a large crowd attending.
- If multiple people in the same office tune in together, this will reduce the number of users and reduce the potential for the auto-mute feature from kicking in.



DRAFT MINUTES
FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
TUESDAY, DECEMBER 10, 2019 2:30 PM EST
EXECUTIVE COUNCIL MEETING
Via WebEx and Conference call

The December 10th, 2019 meeting of the Executive Council of the Florida Clerks of Court Operations Corporation (CCOC) was called to order by Executive Council Chair JD Peacock at approximately 2:30 PM. The Invocation was delivered by Clerk John Crawford. Clerk Moore Russell called Roll. Council Members present during the meeting were the Honorable JD Peacock, Honorable Jeff Smith, Honorable Tiffany Moore Russell, Honorable Angel Colonnese, Honorable John Crawford, Honorable Ron Ficarotta, Honorable Todd Newton, Honorable Laura Roth and the Honorable Harvey Ruvin. The Honorable Stacy Butterfield was not present. Chair Peacock thanked the members for attending.

APPROVAL OF AGENDA

Chair Peacock asked if there were any changes or additions to the agenda. There were no additions. A motion to approve the agenda was made by Clerk Ruvin and seconded by Clerk Newton. Chair Peacock asked if there was any discussion. Hearing none, the vote was taken, and the agenda was approved unanimously.

APPROVAL OF MINUTES – SEPTEMBER 30, 2019 and OCTOBER 1, 2019

Chair Peacock asked CCOC Secretary/Treasurer Clerk Moore Russell to present the minutes of the two previous meetings, September 30, 2019 and October 1, 2019. The minutes can be found in the meeting packet starting on page 2. Clerk Moore Russell asked if there were any revisions to the draft minutes as presented. There were none. Clerk Moore Russell made a motion to approve the minutes as submitted and Clerk Colonnese seconded the motion. The minutes were approved unanimously.

TREASURER'S REPORT

Chair Peacock called upon CCOC Secretary/Treasurer Clerk Moore Russell to present the Treasurer's Report. She noted that the CCOC 18-19 Final Budget was on page 16 in the packet. CCOC was under budget with 93.44% of the budget expended. The first month of the 19-20 Budget is found on page 17.

Clerk Moore Russell continued with the extension of the six contracts that are on the first extension of two. The vendors, services provided, and contract amounts are found on page 18 of the packet. Clerk Moore Russell made a motion to approve the contract extensions listed in the report on page 18. Clerk Newton seconded the motion. The floor was opened for discussion. Vice Chair Smith asked if Mr. Dew was ok with the extensions. Mr. Dew said he was. There was no other discussion and the vote was taken. The motion passed.

Next was the discussion of the HR Education and Compliance contract which expires December 31, 2019. The Krizner Group has offered to sign another contract for \$5,700 which is CCOC's current cost. Mr. Dew stated that with the cost and the service CCOC has received over the years, the staff would like to recommend approving the contract. Research was done with two others out-of-county firms. They were much more expensive and were in Jacksonville and Orlando which would include travel expenses. Clerk Moore Russell made a motion to approve the contract with the Krizner Group. Clerk Colonnese seconded the motion.

The floor was opened for any questions. Vice Chair Smith asked if the State offered any HR resources? Mr. Dew said that there was none. There was no other discussion and the vote was taken. The motion passed.

ANNUAL REPORT

Chair Peacock stated that he had read through the CFY 2018-2019 draft report which outlines the budget process and provides an overview of the operations and activities of the CCOC. The Draft Annual Report can be found in the packet on pages 21-37. Mr. Dew added that this is a statutory requirement of the CCOC. Mr. Jason Welty, CCOC's Budget and Communications Director will work with Chair Peacock to finalize the report before January 1, 2020. Chair Peacock asked the Council if they had any questions. Vice Chair Smith asked if Operation Greenlight, which happened after September 2019, was going to be mentioned. Mr. Welty answered yes and said it would be mentioned in the second draft of the report. There were no other questions. Clerk Roth made a motion to approve the 2018-2019 Annual Report and provide authority to the Council Chair to work with staff to finish the draft and prepare it for delivery to the Governor and Legislature by January 1, 2020. Vice Chair Smith seconded the motion. The vote was taken, and the motion passed unanimously.

FUNDING CONTINUITY PLAN

Chair Peacock asked Clerk Timmann, Chair of the CCOC's Legislative Committee to speak about the 2020 Funding Continuity Plan. She began by saying that the plan provides recommendations to

the legislature for providing adequate funding to the Clerks and meets CCOC's statutory obligation to "recommend to the Legislature changes in the amounts of the various court-related fines, fees, service charges, and costs established by law to ensure reasonable and adequate funding of the Clerks of the court in the performance of their court-related functions."

The Revenue Enhancement Committee met on September 11, 2019 to discuss the plan and then recommended the plan to the Legislative Committee. The Legislative Committee met on October 10, 2019 and voted to move the plan to the Executive Council.

Last year there were two recommendations that were adopted by the Legislature and are found on page 41 of the packet. The first was the elimination of the automatic sweep of the Clerks of Court Trust fund. This amount was \$10 million. The second recommendation was the authorization to carry forward unspent budget authority from the previous fiscal year. This amount was \$5.8 million. This year there is a list of seven ways to provide funding to carry out Clerks' statutory responsibilities. The list is found on pages 41-44. Lastly is an Administrative change that would establish a stabilized amount in the Clerks of Court Trust Fund to help protect Clerks when there is an unpredictable assessment and collection of fines, fees, service charges and court costs that are the basis for the statewide budget.

Clerk Timmann asked if there were any questions. Vice Chair Smith asked if the numbers could be defended? Clerk Moore Russell, Chair of the Revenue Enhancement Committee noted that they were best estimates. Chair Peacock added that the data was discussed at the meeting in September.

Chair Peacock asked if there were any more questions. Hearing none, Clerk Moore Russell made a motion to approve the 2020 Funding Continuity Plan. Clerk Smith seconded the motion. The vote was taken, and the motion passed.

19/20 BUDGET UPDATE

Jason Welty stated that the new numbers are in and October was a strong revenue month. The settle-up numbers were received yesterday after the \$5.4 million. He also stated there would be no huge settle-ups. Chair Peacock asked the Council, Clerks and staff if there were any questions. There were none.

20/21 CLERKS' BUDGET PROCESS DISCUSSION

Chair Peacock outlined the upcoming Budget Committee meetings that would begin in January 2020. He asked if there were any questions from the Council, Clerks or staff. There were none. He

continued by saying that he values that input from the staff at Clerks' offices and values the independence in the complex work environment.

PIE COMMITTEE

There are two items in the PIE report that are being reported by Doug Isabelle. Clerk Green was unable to attend the Executive Council meeting. The 4th Quarter Performance Measures and Action Plan report is found on page 45 of the packet. Mr. Isabelle highlighted the Collections and Timeliness Performances. The Collections had two highlights. First, all court divisions are meeting collection performance standards except for civil traffic and county criminal. Civil traffic court division is under the 90% standard at 84%. The county criminal court division slipped from the previous quarter and was slightly below the 40% standard at 39.7%. Forty-six Clerks needed action plans. The Timeliness had three highlights. First, overall, all court divisions were above the 80% standard for filing cases timely. Eleven Clerk offices required action plans for not filing cases timely. This was down from 13 last quarter. Secondly, overall, court divisions were above the 80% standard for docketing cases timely. Six Clerk offices required action plans which was down from ten the previous quarter. Lastly, staffing and need for cross-training continued to be the most cited reasons for not meeting both timeliness standards.

The PIE Chair worked with the CCOC staff to compile the information for the 4th quarter and the report has been posted on the CCOC website and we have met the 45-day statutory deadline. Clerk Crawford made a motion to ratify the report. Clerk Ruvin seconded the motion. Chair Peacock asked if there were any questions. Vice Chair Smith asked if all Clerks reported timely. Mr. Dew explained that the CCOC approved steps and procedures so timely reporting is done by the Clerks which were followed. There were no other questions and the vote was taken. The motion passed.

Mr. Isabelle reported on Operation Greenlight that was held in October 2019. At the time of this meeting, all 64 Clerks that participated reported their dollar amounts. A total of \$27 million was collected.

EXECUTIVE COMMITTEE STAFF PTO RECOMMENDATION FOLLOW-UP

At the October 1st Executive Council meeting there were questions on the amount of carry-over leave that was being allowed in the Paid Time Off (PTO) transition policy and the Council wanted staff to review this further and bring the issue back at the next Council meeting. The CCOC Chair worked with CCOC staff on this issue and would like to explain the reason for the amount of carry-over allowed in the PTO policy. Vice Chair Smith made the motion to confirm the amount of carry-over in

the PTO policy that was recommended by the Executive Committee. Secretary- Treasurer Moore Russell seconded the motion. Chair Peacock asked if there were any questions. Hearing none the vote was called. The motion passed.

TCBC REPORT

Chair Peacock called upon Judge Ficarrota to give the TCBC report. He stated that the TCBC met by conference call on November 13. Topics included court advisors, child support moratorium and \$300,000 for use by the Chief Judges. He added that there would be another conference call on December 18, 2019.

UPDATE ON CCOC OFFICE CONTRACT EFFORTS FOR DATABASE SERVICE

Clerk Chorvat met with the CCOC staff to discuss options for a future improved database system that would collect the data received from Clerks and provide easier access to the data. The project will be worked on during the next year.

LEGISLATIVE REPORT ON STUDY OF CLERKS' COURT RELATED OPERATIONS

The OPPAGA report was delivered to the Legislature in November 2019. Clerk Green's Committee with the FCCC is reviewing the report and will make recommendations on any issues they want to respond to. CCOC will wait on the work of that committee. The question was asked what should CCOC do? CCOC will wait until the FCCC is finished and then let Clerk Green bring this to the CCOC Budget Committee.

eNOTIFY UPDATE

Chair Peacock, Clerk Crawford and Clerk Moore Russell have been the representatives to the eNotify group. The project is up and running. Currently, there is the wait for the palm cards. There have been some technical tweaks, but those have been worked out. eNotify has not been rolled out statewide as of this date.

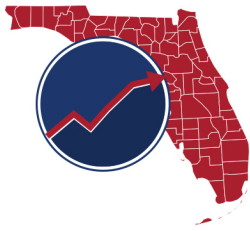
SIMILARLY SITUATED CLERKS STUDY

Originally CCOC staff worked with Legislative staff in the development of the "peer groups". The Executive Council then approved to have an outside consultant review the current peer grouping and provide recommendations every two years. The most recent study done by a consultant was provided in 2017. Last year the Executive Council approved delaying the bid process to seek a consultant until after the Clerks' CFY 19/20 budget was approved.

There has been interest in having Clerks and their staff, in addition to CCOC staff, review the current peer groupings and make recommendations for revisions to the Budget Committee for review for the 20/21 budget year. This would eliminate the cost of hiring an outside consultant. Clerk Cooney would lead this group. Clerk Roth noted that all Clerks need to have input on this. They would send their ideas to the Budget Committee. It would be the Budget Committee that would give them direction.

Clerk Crawford made a motion to approve a workgroup led by Clerk Cooney consisting of Clerk staff and CCOC staff. The Budget Committee will define the work to the group. Recommendations would be brought back to the Budget Committee for approval and then to the Executive Council for review and approval. Clerk Newton seconded the motion. Chair Peacock opened the floor for discussion. There was no discussion and the vote was taken. The motion passed.

Before the meeting adjourned, Chair Peacock called on Council members to express concerns and bring items forward. There was no further discussion and the meeting adjourned at 3:52 PM.



CCOC

FLORIDA CLERKS OF COURT
OPERATIONS CORPORATION

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AGENDA ITEM 4

DATE: February 25, 2020
SUBJECT: Treasurer's Report
COUNCIL ACTION: Approve CCOC Office Budget Update, Receive and Approve CCOC CFY 2018-19 Financial Statements.

OVERVIEW:

As seen on the attached CCOC Office Budget Report (**Attachment 1**), currently through the month of January 2020 the office has expended just over 25% of the approved budget. We have gone through 33% of the year. We are still on track to stay with the approved budget authority.

Attached is the CCOC's independent financial audit for the previous County Fiscal Year (**Attachment 2**). The firm of Law, Redd, Crona & Monroe, P.A. provided us the CFY 2018-19 completed audit report on 2/20/20. As in previous years, there were no issues or concerns noted in the report concerning the Corporation's financial practices or financial control.

COUNCIL ACTION: Approve January 2020 CCOC Budget Report; receive and approve CFY 2018-19 Financial Statements.

LEAD STAFF: John Dew, CCOC Executive Director

ATTACHMENTS:

1. CCOC Office Financials for CFY 19-20 through January
2. CFY 2018-19 Audited Financial Statements for CCOC from Lanigan and Associates

CCOC Budgetary Report
County Fiscal Year 2019 - 2020
(October 1, 2019 - September 30, 2020)

	Budget Category Amount	Oct	Nov	Dec	Jan	Year to Date Expenditures	(%) of Budget Expended
CCOC STAFF:	\$874,441.46	\$64,521.55	\$64,662.43	\$64,411.31	\$69,054.36	\$262,649.65	30.04%
Executive Director	\$134,543.00	\$11,211.92	\$11,211.92	\$11,211.92	\$11,211.92	\$44,847.68	33.33%
Deputy Executive Director	\$106,019.00	\$8,834.92	\$8,834.92	\$8,834.92	\$9,276.66	\$35,781.42	33.75%
Budget & Communications Director	\$82,915.00	\$6,909.58	\$6,909.58	\$6,909.58	\$7,255.06	\$27,983.80	33.75%
Budget Manager I	\$37,867.60	\$3,155.63	\$3,155.63	\$3,155.63	\$3,281.86	\$12,748.75	33.67%
Budget Manager I	\$46,865.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
Budget Manager I	\$46,865.00	\$3,905.42	\$3,905.42	\$3,905.42	\$4,061.63	\$15,777.89	33.67%
Sr. Budget Manager	\$67,380.48	\$5,615.04	\$5,615.04	\$5,615.04	\$5,839.64	\$22,684.76	33.67%
Executive Assistant/Human Resources	\$40,500.00	\$3,375.00	\$3,375.00	\$3,375.00	\$3,476.25	\$13,601.25	33.58%
Internal Revenue(Corporation Responsibility)	\$55,000.00	\$3,302.37	\$3,358.66	\$3,127.54	\$3,666.26	\$13,454.83	24.46%
Retirement, Benefits, Workers' Comp and Other	\$256,486.48	\$18,211.67	\$18,296.26	\$18,276.26	\$20,985.08	\$75,769.27	29.54%
OPS STAFF:	\$22,000.00	\$2,328.00	\$3,041.25	\$5,037.75	\$3,206.00	\$13,613.00	61.88%
GENERAL EXPENSES:	\$85,159.54	\$4,972.47	\$7,176.40	\$4,876.97	\$4,023.50	\$21,049.34	24.72%
Rent (including Utilities)	\$45,159.54	\$3,480.90	\$3,393.62	\$3,492.28	\$3,382.15	\$13,748.95	30.45%
Communications (+ Internet and Phone)	\$5,000.00	\$342.43	\$306.44	\$287.75	\$309.61	\$1,246.23	24.92%
Equipment, Supplies and Other	\$35,000.00	\$1,149.14	\$3,476.34	\$1,096.94	\$331.74	\$6,054.16	17.30%
TRAVEL:	\$60,400.00	\$4,661.09	\$729.54	\$990.52	\$1,341.85	\$7,723.00	12.79%
STAFF TRAINING:	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.00%
CONTRACTUAL EXPENSES:	\$330,563.00	\$16,837.50	\$13,665.00	\$19,640.00	\$9,872.50	\$60,015.00	18.16%
General Counsel	\$111,000.00	\$3,507.50	\$440.00	\$1,080.00		\$5,027.50	4.53%
FY 18-19 Survey, Reporting, and Other Services	\$203,563.00	\$13,330.00	\$13,225.00	\$12,560.00	\$9,872.50	\$48,987.50	24.07%
Audit Services	\$16,000.00	\$0.00	\$0.00	\$6,000.00		\$6,000.00	37.50%
EDUCATION SERVICES	\$354,533.00	\$0.00	\$0.00	\$0.00	\$71,900.00	\$71,900.00	20.28%
TOTALS:	\$1,732,097.00	\$93,320.61	\$89,274.62	\$94,956.55	\$159,398.21	\$436,949.99	25.23%

*CCOC has the authority to revise category amounts due to established Legislative Budget Authority.

RJD 2/13/2020

WFS 2/13/2020 19



Law, Redd, Crona & Munroe, P.A.

To the Executive Council
Florida Clerks of Court Operations Corporation

We have audited the financial statements of Florida Clerks of Court Operations Corporation (CCOC) (a component unit of the State of Florida) for the year ended September 30, 2019. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, *Government Auditing Standards*, Chapter 10.550, Rules of the Auditor General and the Florida Single Audit Act, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated October 28, 2019. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Matters

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by CCOC are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2019. We noted no transactions entered into by CCOC during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting CCOC's financial statements were:

1. Compensated absences are an estimate of costs and the resulting liability for leave benefits provided to employees of CCOC.
2. The pension liability and related deferred inflows and outflows are derived from the CCOC's proportionate share as reflected in the audited Schedules of Employer Allocations and Pension Amounts by Employer for the Florida Retirement System Pension Plan and the Retiree Health Insurance Subsidy Program.

To the Executive Council
Florida Clerks of Court Operations Corporation
Page Two

We evaluated the key factors and assumptions used to develop the above-mentioned estimates in determining that they are reasonable in relation to the financial statements taken as a whole.

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosure affecting the financial statements is as follows:

1. Note 1 discloses CCOC receives all of its support and revenue from a contract with the State of Florida's Chief Financial Officer that is renewed and/or renegotiated annually.

The financial statement disclosures are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Adjustments detected as a result of audit procedures and corrected by management are included on Attachment A. Attachment B summarizes uncorrected misstatements of the financial statements. Management has determined that their effects are immaterial, both individually and in the aggregate, to the financial statements taken as a whole.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated February 18, 2020.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to CCOC's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

To the Executive Council
Florida Clerks of Court Operations Corporation
Page Three

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as CCOC's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Because an audit does not include an examination of every transaction, although no material weaknesses were noted during our performance of the audit, we would like to emphasize the following with regard to internal controls. CCOC is a small organization, and that dictates that the Executive Council remains involved in the financial affairs of CCOC to provide oversight and independent review functions.

Other Matters

We applied certain limited procedures to the management's discussion and analysis, budgetary schedule and pension liability and contributions schedules which are required supplemental information (RSI) that supplement the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

We were engaged to report on the schedule of expenditures of state financial assistance, which accompanies the financial statements but is not RSI. With respect to this supplementary information, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with Chapter 10.550, Rules of the Auditor General and the Florida Single Audit Act, the method of preparing the supplementary information has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

Restriction on Use

This information is intended solely for the information and use of the Executive Council and CCOC management and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,



LAW, REDD, CRONA & MUNROE, P.A.
Tallahassee, Florida
February 18, 2020

Florida Clerks of Court Operations Corporation
Year End: September 30, 2019
Adjusting Journal Entries
Date: 10/1/2018 To 9/30/2019

ATTACHMENT A

Number	Date	Type	Name	Account N	Debit	Credit
1	9/30/2019	N	FL CCOC	101	72,121	
1	9/30/2019	N	Accounts Payable	300		(72,121)
To reclassify checks written in 10/2019.						
2	9/30/2019	N	Opening Balance Equity	400	3	
2	9/30/2019	N	Expenses:General Expenses:Miscellaneous	625		(3)
Adjust beginning net position to agree to PY ending net position on the PY audited financial statements.						
3	9/30/2019	N	Furniture & Equipment	201		(3,979)
3	9/30/2019	N	Expenses:General Expenses:Computer	622	3,979	
To reclassify transactions below the capitalization threshold.						
4	9/30/2019	N	Accrued Leave Liability	307		(3,856)
4	9/30/2019	N	Payroll Expenses	631	3,856	
To adjust compensated absences liability to actual as of 9/30/19.						
5	9/30/2019	N	Payroll Liabilities	310	13,536	
5	9/30/2019	N	Payroll Expenses	631		(13,536)
To adjust payroll liabilities to actual as of 9/30/19.						
6	9/30/2019	N	FSA Payable	304		(2,474)
6	9/30/2019	N	Ask my accountant	637	2,474	
To reclassify FSA transaction.						
7	9/30/2019	N	Accumulated Depreciation	202		(7,638)
7	9/30/2019	N	Depreciation Expense	650	7,638	
To record depreciation expense for 2019.						
8	9/30/2019	N	Accounts Payable	300	3,950	
8	9/30/2019	N	Expenses:General Expenses:Services	626		(3,950)
To reverse transaction not occurring in the 18/19 fiscal year.						
9	9/30/2019	N	GASB 68 Dfd Outflows/Resources	203		(17,196)
9	9/30/2019	N	GASB 68 Pension Liability	305		(195,462)
9	9/30/2019	N	GASB 68 Dfd Inflows/Resources	306	22,348	
9	9/30/2019	N	GASB 68 Pension Expense	640	190,310	
To adjust pension liability and related accounts to actual per FRS as of 9/30/19.						
					320,215	(320,215)
Net Income (Loss)				17,575.00		

**Florida Clerks of Court Operations Corporation
Summary of Unadjusted Audit Differences
For the Year Ended September 30, 2019**

Unadjusted Differences

	<u>DR</u>	<u>CR</u>
<u>Government-wide, Governmental Activities</u>		
#1		
Net Position - Unrestricted	16,551	
State Courts Expenses		16,551

Prior period adjustment for an employee's sick leave earned and considered payable as of 9/30/18 that was not included in the estimate reflected on the 9/30/18 financial statements.

Current Year
Over (Under)
Statement

Statement of Net Position and Statement of Activities Misstatements (Including Reclassifications):

Net Position - Unrestricted	-
State Courts Expenses	16,551
Change in Net Position	(16,551)
 Misstatement as a % of Financial Statement Total Expenses	 0.97%
Misstatement as a % of Financial Statement Change in Net Position	-94.17%
Misstatement as a % of Financial Statement Total Net Position	0.00%



Law, Redd, Crona & Munroe, P.A.

**FLORIDA CLERKS OF COURT
OPERATIONS CORPORATION
(A Component Unit of the State of Florida)
TALLAHASSEE, FLORIDA**



**FINANCIAL STATEMENTS
FOR THE YEAR ENDED SEPTEMBER 30, 2019**

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Law, Redd, Crona & Munroe, P.A.
Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT

To the Executive Council
Florida Clerks of Court Operations Corporation
Tallahassee, Florida

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and the major fund (special revenue) of Florida Clerks of Court Operations Corporation (a component unit of the State of Florida), as of and for the year ended September 30, 2019, and the related notes to the financial statements, which collectively comprise the basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness

To the Executive Council
Florida Clerks of Court Operations Corporation
Page Two

of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the governmental activities and the major fund (special revenue) of Florida Clerks of Court Operations Corporation, as of September 30, 2019, and the changes in its financial position for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 4-6 and the required supplementary information listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Florida Clerks of Court Operations Corporation's basic financial statements. The accompanying schedule of expenditures of state financial assistance is presented for purposes of additional analysis as required by Chapter 10.550, *Rules of the Auditor General*, and is not a required part of the basic financial statements.

To the Executive Council
Florida Clerks of Court Operations Corporation
Page Three

The schedule of expenditures of state financial assistance is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of state financial assistance is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated February 18, 2020, on our consideration of Florida Clerks of Court Operations Corporation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Florida Clerks of Court Operations Corporation's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Florida Clerks of Court Operations Corporation's internal control over financial reporting and compliance.



LAW, REDD, CRONA & MUNROE, P.A.
Tallahassee, Florida
February 18, 2020

MANAGEMENT'S DISCUSSION AND ANALYSIS

Our discussion and analysis of the Florida Clerks of Court Operations Corporation's (the CCOC) financial performance provides an overview of the CCOC's financial activities for the year ended September 30, 2019. Please read it in conjunction with the CCOC's basic financial statements, which begin on page 7.

Background and Financial Information

The Florida Clerks of Court Operations Conference (the Conference) was established in 2003 by Section 28.35, *Florida Statutes*, to establish a process for the review and approval of court-related proposed budgets submitted by the respective Clerks of the Court. The 2004 session of the Florida Legislature amended Section 28.35, *Florida Statutes*, making the Conference a public corporation and changing its name to Florida Clerks of Court Operations Corporation.

During the 2009 session, the Florida Legislature changed the CCOC from a quasi-governmental form of government to a governmental fund housed under the Justice Administrative Commission (JAC). The Florida Legislature identified a source of court fees, collected from the Clerks throughout the State, to fund the operations of the CCOC.

Beginning on July 1, 2013, the Florida Legislature changed the structure and funding for the CCOC. The corporation reverted back to being a separate entity (public corporation) with a September 30 fiscal year end and was no longer housed under the JAC. Instead, the CCOC is funded pursuant to a contract with the Chief Financial Officer of the State of Florida. The employees of the Corporation participate in the Florida Retirement System. Further, the Corporation may hire staff and pay other expenses necessary to perform the official duties and responsibilities. CCOC is considered a blended component unit of the State of Florida.

Overview of the Financial Statement and Financial Highlights

The CCOC issues basic financial statements comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements.

Government-Wide Financial Statements: The government-wide financial statements are prepared using the accrual basis of accounting and the economic resources measurement focus. All CCOC's basic services are considered to be governmental activities, state courts programs. Operations are funded through court fees collected from the Clerks throughout the state of Florida.

The Statement of Net Position presents information on CCOC's assets, deferred inflows/outflows and liabilities, the difference being reported as net position. Over time, changes in net position (increases and decreases) may serve as a useful indicator of whether the financial position of CCOC is improving or deteriorating.

The Statement of Activities presents the change in the CCOC's net position during the fiscal year. Revenues and expenses are accounted for on the accrual basis of accounting in this report. CCOC's financial statements include the governmental activities related to state courts programs.

MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

The following table presents the CCOC's condensed Statement of Net Position as of September 30, 2019 and 2018, as derived from the government-wide Statement of Net Position.

Table 1 – Net Position

	Governmental Activities	
	2019	2018
Current and Other Assets	\$ 1,233,876	\$ 952,347
Capital Assets	12,307	19,946
Deferred Outflows of Resources	404,693	421,889
Total Liabilities	(1,089,496)	(828,029)
Deferred Inflows of Resources	(115,719)	(138,067)
Net Position	<u>\$ 445,661</u>	<u>\$ 428,086</u>

In 2019, investment in capital assets (furniture and equipment) totals \$12,307 and represents 3% of CCOC's net position. The remaining 97% of net position is unrestricted.

The following table presents the CCOC's condensed Statement of Activities for year ended September 30, 2019 and 2018, as derived from the government-wide Statement of Activities.

Table 2 – Changes in Net Position

	2019	2018
Total Revenues	\$ 1,722,913	\$ 1,508,329
Total Expenditures	1,705,338	1,533,603
Change in Net Position	17,575	(25,274)
Net Position – Beginning of Year	428,086	453,360
Net Position – End of Year	<u>\$ 445,661</u>	<u>\$ 428,086</u>

State appropriations and court fees revenue increased \$214,598 (or 14%) compared to the previous year. This increase was due to an increase in fees collected from the State Clerks.

Fund Financial Statements: A fund is a self-balancing group of accounts used to maintain control over resources intended to be used for specific purposes. The fund financial statements focus on the only fund of the CCOC, the special revenue fund.

The governmental fund financial statements provide information based on current sources and uses of resources of CCOC's operations. A reconciliation of the governmental fund financial statements with the Statement of Net Position (prepared on the accrual basis of accounting) is provided at the end of the related financial statements to facilitate comparison. The capital assets, long-term debt and deferred inflows and outflows used in governmental activities, which are not current sources and uses of financial resources, are not reported in the fund financial statements.

MANAGEMENT'S DISCUSSION AND ANALYSIS (continued)

Notes to the Financial Statements: The notes provide additional information that is important to the reader in attaining a full understanding of the data presented in the financial statements.

Requests for Information

Questions concerning any of the information provided in this report or requests for additional information should be addressed to John Dew, Executive Director, Florida Clerks of Court Operations Corporation, 2560-102 Barrington Circle, Tallahassee, Florida 32308.

FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
STATEMENT OF NET POSITION
SEPTEMBER 30, 2019

	Governmental Activities
ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	
Current Assets	
Cash and Cash Equivalents	\$ 1,232,581
Prepaid Expenses and Other Assets	1,295
Total Current Assets	<u>1,233,876</u>
Noncurrent Assets	
Capital Assets:	
Equipment, Net	12,307
Total Noncurrent Assets	<u>12,307</u>
Deferred Outflows of Resources	
Deferred Outflows Related to Pensions	404,693
Total Deferred Outflows of Resources	<u>404,693</u>
Total Assets and Deferred Outflows of Resources	<u><u>\$ 1,650,876</u></u>
LIABILITIES , DEFERRED INFLOWS OF RESOURCES AND NET POSITION	
Current Liabilities	
Accounts Payable and Accrued Liabilities	\$ 91,236
Compensated Absences - Current	18,520
Total Current Liabilities	<u>109,756</u>
Noncurrent Liabilities	
Compensated Absences	74,083
Pension Liability	905,657
Total Noncurrent Liabilities	<u>979,740</u>
Total Liabilities	<u>1,089,496</u>
Deferred Inflows of Resources	
Deferred Inflows Related to Pensions	115,719
Total Deferred Inflows of Resources	<u>115,719</u>
Net Position	
Net Investment in Capital Assets	12,307
Restricted	433,354
Total Net Position	<u>445,661</u>
Total Liabilities, Deferred Inflows of Resources and Net Position	<u><u>\$ 1,650,876</u></u>

See accompanying notes to the financial statements

FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED SEPTEMBER 30, 2019

<u>Functions/Programs</u>	<u>Expenses</u>	<u>Program Revenues</u> <u>State Appropriations</u> <u>and Court Fees</u>	<u>Net (Expenses)</u> <u>Revenues and</u> <u>Changes in Net</u> <u>Assets</u>
Primary Government:			
Governmental Activities:			
State Courts	\$ 1,705,338	\$ 1,722,338	\$ 17,000
Total Governmental Activities	<u>\$ 1,705,338</u>	<u>\$ 1,722,338</u>	17,000
Other Revenue			<u>575</u>
Change in Net Assets			17,575
Net Position - Beginning of Year			<u>428,086</u>
Net Position - End of Year			<u><u>\$ 445,661</u></u>

See accompanying notes to the financial statements

FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
BALANCE SHEET
GOVERNMENTAL FUND
SEPTEMBER 30, 2019

ASSETS	Special Revenue Fund
Current Assets	
Cash and Cash Equivalents	\$ 1,232,581
Prepaid Expenses and Other Assets	<u>1,295</u>
Total Current Assets	<u>\$ 1,233,876</u>
 LIABILITIES AND FUND BALANCE	
Current Liabilities	
Accounts Payable and Accrued Liabilities	\$ 91,236
Fund Balance	
Restricted Fund Balance	<u>1,142,640</u>
Total Liabilities and Fund Balance	<u>\$ 1,233,876</u>
 Amounts reported for "Governmental Activities" in Statement of Net Position are different because:	
Fund Balance - Governmental Fund	\$ 1,142,640
Capital Assets, Net of Depreciation used in Governmental Activities, are not financial resources and therefore are not reported in the fund financial statements.	12,307
Deferred outflows and inflows of resources are not available in the current period and, therefore, are not reported in the governmental funds. Deferred outflows and inflows of resources at year-end consist of:	
Deferred Outflows Related to Pensions	404,693
Deferred Inflows Related to Pensions	(115,719)
Long-term liabilities, including compensated absences and pension, are not due and payable in the current period and therefore are not reported in the fund financial statements.	<u>(998,260)</u>
Net Position of Governmental Activities	<u>\$ 445,661</u>

See accompanying notes to the financial statements

FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
GOVERNMENTAL FUND
FOR THE YEAR ENDED SEPTEMBER 30, 2019

	Special Revenue Fund
Revenues	
State Financial Assistance	\$ 1,722,338
Interest Income	575
	<hr/>
Total Revenues	1,722,913
	<hr/>
Expenditures	
Current:	
State Courts:	
Personnel Services	928,918
Expenses	574,615
	<hr/>
Total Expenditures	1,503,533
	<hr/>
Net Change in Fund Balance - Governmental Fund	219,380
Restricted Fund Balance, September 30, 2018	923,260
	<hr/>
Restricted Fund Balance, September 30, 2019	\$ 1,142,640
	<hr/> <hr/>

FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCE OF GOVERNMENTAL FUND TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED SEPTEMBER 30, 2019

Net change in Fund Balance - Governmental Fund	\$	219,380
--	----	---------

Amounts reported for Governmental Activities in the Statement of Activities are different because:

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which the capital outlay of \$0 exceeded depreciation expense of \$7,638 in the current period.

		(7,638)
--	--	---------

Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.

Change in Pension Related Balances		(190,311)
Increase in Compensated Absences		(3,856)

Change in Net Position of Governmental Activities	\$	17,575

FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
NOTES TO THE FINANCIAL STATEMENTS
SEPTEMBER 30, 2019

NOTE 1: <i>Summary of Significant Accounting Policies</i>
--

Reporting Entity

These financial statements are intended to present the financial position and results of operations of the Florida Clerks of Court Operations Corporation (CCOC). The CCOC is a blended component unit of the State of Florida and is included in the State of Florida's annual financial report. The financial statements contained herein represent the financial transactions of only the CCOC.

The 2013 session of the Florida Legislature amended Section 28.35, *Florida Statutes*, making the Florida Clerks of Court Operations Corporation a public corporation financed through a contract with the Department of Financial Services, effective July 1, 2013.

CCOC's activities are accounted for in a special revenue fund. The CCOC has no component units.

Government-Wide and Fund Accounting

The CCOC's financial statements have been prepared in accordance with generally accepted accounting principles prescribed by the Governmental Accounting Standards Board (GASB). GASB Statement No. 34 establishes financial reporting requirements for state and local governments throughout the United States. The financial data of the CCOC is presented in the required GASB format as discussed on the following pages.

Government-Wide Accounting

The government-wide financial statements, including the Statement of Net Position and the Statement of Activities, report information regarding the activities of the CCOC. Government-wide statements distinguish between government-type and business-type activities. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

As a branch of government that does not levy taxes, the CCOC is funded by an appropriation of the Florida Legislature through a portion of the fees collected by the Clerks of Court for filing a civil action in Circuit Court, as specified in Section 28.241, *Florida Statutes*. The government-wide financial statements present this activity as a special revenue fund.

<p>NOTE 1: <i>Summary of Significant Accounting Policies (continued)</i></p>

Fund Accounting

In fund accounting, the diverse nature of governmental operations and the necessity of determining compliance with legal provisions require modification of accounting systems commonly used by commercial enterprises. The CCOC special revenue fund is considered a separate entity with self-balancing accounts that include, where applicable, its assets, liabilities, fund equity, revenues, expenditures and other financial sources and uses.

Government Fund Type: Special Revenue Fund – Special revenue funds are used to account for the proceeds of specific revenue sources (other than special assessments or expendable trusts) that are legally restricted to expenditures for specified purposes.

GASB Statement No. 54 requires fund balance reported in the governmental fund balance sheet to be classified using a hierarchy based primarily on the extent to which a government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent. Within this hierarchy, fund balance is first classified as nonspendable, then restricted, committed, assigned, and unassigned.

- *Nonspendable* – This component of fund balance consists of amounts that cannot be spent because (a) they are not expected to be converted to cash, or (b) they are legally or contractually required to remain intact. Examples of this classification are prepaid items, inventories, and principal (corpus) of an endowment fund.
- *Restricted* – This component of fund balance consists of amounts that are constrained either (a) externally by third parties (creditors, grantors, contributors, or laws or regulations of other governments), or (b) by law through constitutional provisions or enabling legislation.
- *Committed* – This component of fund balance consists of amounts that can only be used for specific purposes pursuant to constraints imposed by formal resolution of the CCOC's board. These committed amounts cannot be used for any other purpose unless the board removes or changes the specified use by taking the same type of action employed to constrain those amounts.
- *Assigned* – This component of fund balance consists of amounts that are constrained by the CCOC board's intent to be used for specific purposes, but are neither restricted nor committed.

The CCOC is a special revenue fund and is a component unit of the State of Florida. The activities of the CCOC are directed by Florida Statute. Accordingly, the fund balance is classified as restricted.

NOTE 1: <i>Summary of Significant Accounting Policies (continued)</i>
--

Net Position

Net position represents all assets, plus deferred outflows of resources, less liabilities, less deferred inflows of resources. Net position is presented on the Statement of Net Position into the following categories:

- *Net Investment in Capital Assets* – Capital assets, net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction, or improvement of those assets.
- *Restricted* – Net position subject to externally imposed stipulations on their use.
- *Unrestricted* – All remaining net position that do not meet the definition of “net investment in capital assets” or “restricted”.

When both restricted and unrestricted resources are available for the same purpose, restricted net position are considered to be used first over unrestricted net position.

Basis of Accounting

Basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied. The accounting and financial reporting treatment applied is determined by the type of financial statement presentation.

Measurement Focus

The government-wide statements are reported using an economic resources management focus and accrual basis of accounting. With this measurement focus, all assets and liabilities associated with the operation of governmental-type and business-type activities are included in the Statement of Net Position. Revenues are recognized when earned and expenses are recognized at the time the liabilities are incurred in the Statement of Activities. In these statements, capital assets are reported and depreciated.

In the Special Revenue Fund, revenues are based on transfers required by law and actual billings to other governmental agencies and are recognized when they become measurable and available. Expenditures are generally recognized under a modified accrual basis of accounting when the related fund liability is incurred.

Governmental funds are reported using a current financial resources measurement focus and the modified accrual basis of accounting. Their revenues are recognized when they become measurable and available as net current assets.

<p>NOTE 1: <i>Summary of Significant Accounting Policies (continued)</i></p>

Cash

Cash consists of demand deposits held at qualified public depositories. Qualified public depositories of public funds are required to provide collateral each month pursuant to Section 280.04, Florida Statutes. The collateral is held by the Florida Division of Treasury or other custodian with full legal rights maintained by the Florida Division of Treasury to transfer ownership. Any loss not covered by the pledged securities and deposit insurance would be assessed by the Florida Division of Treasury and paid by the other public depositories. Therefore, any amount of the CCOC's demand deposits in excess of FDIC protection would be fully insured or collateralized.

Capital Assets

In the governmental fund statements, general fixed assets are not capitalized in the funds used to acquire or construct them. Instead, capital acquisition and construction are reflected as expenditures in governmental fund types.

In the government-wide statements, tangible assets used in operations with an initial useful life that extends beyond one year and valued at more than a specified threshold (\$1,000) are capitalized. Capital assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend the asset lives are not capitalized. Capital assets are depreciated using the straight-line method of depreciation over their estimated useful lives (3-10 years). These assets are reported net of accumulated depreciation on the Statement of Net Position.

Deferred Inflows of Resources

Represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources until that time. The CCOC has deferred inflows of resources related to pension items.

Deferred Outflows of Resources

Represents a consumption of net assets that applies to a future period and therefore will not be recognized as an outflow of resources (expense) until that future time. The CCOC has deferred outflows of resources related to pension items.

Support from State Government

The CCOC received all of its support and revenue from a contract with the State of Florida's Chief Financial Officer. The contract is renewed and/or renegotiated annually. Revenue is recognized as it is received from the Department of Financial Services' CCOC Trust Fund. The CCOC Trust Fund collects court filing fees for Circuit Civil Court cases. The CCOC receives \$4.50 from each filing fee.

NOTE 1: <i>Summary of Significant Accounting Policies (continued)</i>
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Estimates

The preparation of these financial statements in conformity with accounting principles generally accepted in the United States of America requires CCOC to make estimates and assumptions based on analytical methods in determining depreciation and various accruals. Actual results may differ from those estimates.

Subsequent Events

Subsequent events were evaluated through February 18, 2020, which is the date the financial statements were available to be released.

NOTE 2: <i>Budgetary Process</i>

Pursuant to its Plan of Operation, CCOC shall adopt an annual operating budget and program work plan for each fiscal year, as recommended by the Executive Council. The program work plan shall clearly outline the annual objectives of the Executive Council relative to duties and responsibilities and provide an anticipated schedule for completion of those objectives. The budget is adopted on the modified accrual basis of accounting.

NOTE 3: <i>Capital Assets</i>

Capital asset activity for the year ended September 30, 2019 was as follows:

	<u>September 30, 2018</u>	<u>Additions</u>	<u>Retirements</u>	<u>September 30, 2019</u>
Fixed Assets -				
Furniture and Equipment \$	88,758	\$ -	\$ -	\$ 88,758
Less Accumulated Depreciation	(68,813)	(7,638)	-	(76,451)
Capital Assets, Net	\$ 19,945	\$ (7,638)	\$ -	\$ 12,307

Depreciation expense of \$7,638 is recorded in the Statement of Activities for the government-wide statements.

NOTE 4: <i>Operating Leases</i>
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The CCOC has a short-term lease agreement for office space and office equipment. The lease is accounted for as an operating lease. Lease payments are recorded as expenditures of the fund when paid and incurred. Rental expenditures for the year ended September 30, 2019 was \$33,750.

NOTE 5: Long-Term Liabilities

Long-term liability activity for the year ended September 30, 2019 is as follows:

	Beginning Balances	Additions	Payments	Ending Balances	Current Portion of Long-term Liabilities
Accrued Leave Liability	\$ 88,747	\$ 57,716	\$ (53,860)	\$ 92,603	\$ 18,520
Pension Liability	710,195	474,504	(279,042)	905,657	-
Total Long-Term Debt	<u>\$ 798,942</u>	<u>\$ 532,220</u>	<u>\$ (332,902)</u>	<u>\$ 998,260</u>	<u>\$ 18,520</u>

NOTE 6: Florida Retirement System Plans
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Florida Retirement System:

General Information – All of the CCOC’s employees participate in the Florida Retirement System (FRS). As provided by Chapters 121 and 112, Florida Statutes, the FRS provides two cost sharing, multiple employer defined benefit plans administered by the Florida Department of Management Services, Division of Retirement, including the FRS Pension Plan (“Pension Plan”) and the Retiree Health Insurance Subsidy (“HIS Plan”). Under Section 121.4501, Florida Statutes, the FRS also provides a defined contribution plan (“Investment Plan”) alternative to the FRS Pension Plan, which is administered by the State Board of Administration (“SBA”). As a general rule, membership in the FRS is compulsory for all employees working in a regularly established position for a state agency, county government, district school board, state university, community college, or a participating city or special district within the State of Florida. The FRS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefits are established by Chapter 121, Florida Statutes, and Chapter 60S, Florida Administrative Code. Amendments to the law can be made only by an act of the Florida State Legislature.

The State of Florida annually issues a publicly available financial report that includes financial statements and required supplementary information for the FRS. The latest available report may be obtained by writing to the State of Florida Division of Retirement, Department of Management Services, P.O. Box 9000, Tallahassee, Florida 32315-9000, or from the Web site: www.dms.myflorida.com/workforce_operations/retirement/publications.

Pension Plan

Plan Description – The Pension Plan is a cost-sharing multiple-employer defined benefit pension plan, with a Deferred Retirement Option Program (“DROP”) for eligible employees.

<p>NOTE 6: <i>Florida Retirement System Plans (continued)</i></p>
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Benefits Provided – Benefits under the Pension Plan are computed on the basis of age, average final compensation, and service credit. For Pension Plan members enrolled before July 1, 2011, Regular class members who retire at or after age 62 with at least six years of credited service or 30 years of service regardless of age are entitled to a retirement benefit payable monthly for life, equal to 1.6% of their final average compensation based on the five highest years of salary, for each year of credited service. Vested members with less than 30 years of service may retire before age 62 and receive reduced retirement benefits. Special Risk Administrative Support class members who retire at or after age 55 with at least six years of credited service or 25 years of service regardless of age are entitled to a retirement benefit payable monthly for life, equal to 1.6% of their final average compensation based on the five highest years of salary, for each year of credited service. Special Risk class members (sworn law enforcement officers, firefighters, and correctional officers) who retire at or after age 55 with at least six years of credited service, or with 25 years of service regardless of age, are entitled to a retirement benefit payable monthly for life, equal to 3.0% of their final average compensation based on the five highest years of salary for each year of credited service. Senior Management Service class members who retire at or after age 62 with at least six years of credited service or 30 years of service regardless of age are entitled to a retirement benefit payable monthly for life, equal to 2.0% of their final average compensation based on the five highest years of salary for each year of credited service. Elected Officers' class members who retire at or after age 62 with at least six years of credited service or 30 years of service regardless of age are entitled to a retirement benefit payable monthly for life, equal to 3.0% (3.33% for judges and justices) of their final average compensation based on the five highest years of salary for each year of credited service.

For Plan members enrolled on or after July 1, 2011, the vesting requirement is extended to eight years of credited service for all these members and increasing normal retirement to age 65 or 33 years of service regardless of age for Regular, Senior Management Service, and Elected Officers' class members, and to age 60 or 30 years of service regardless of age for Special Risk and Special Risk Administrative Support class members. Also, the final average compensation for all these members will be based on the eight highest years of salary.

As provided in Section 121.101, Florida Statutes, if the member is initially enrolled in the Pension Plan before July 1, 2011, and all service credit was accrued before July 1, 2011, the annual cost-of-living adjustment is three percent per year. If the member is initially enrolled before July 1, 2011, and has service credit on or after July 1, 2011, there is an individually calculated cost-of-living adjustment. The annual cost-of-living adjustment is a proportion of three percent determined by dividing the sum of the pre-July 2011 service credit by the total service credit at retirement multiplied by three percent. Plan members initially enrolled on or after July 1, 2011, will not have a cost-of-living adjustment after retirement.

In addition to the above benefits, the DROP program allows eligible members to defer receipt of monthly retirement benefit payments while continuing employment with a FRS employer for a period not to exceed 60 months after electing to participate. Deferred monthly benefits are held in the FRS Trust Fund and accrue interest. There are no required contributions by DROP participants.

NOTE 6: Florida Retirement System Plans (continued)

Contributions – Effective July 1, 2011, all enrolled members of the FRS, other than DROP participants, are required to contribute three percent of their salary to the FRS. In addition to member contributions, governmental employers are required to make contributions to the FRS based on state-wide contribution rates established by the Florida Legislature. These rates are updated as of July 1 of each year. The employer contribution rates by job class for the periods from October 1, 2018 through June 30, 2019 and from July 1, 2019 through September 30, 2019, respectively, were as follows: Regular—8.26% and 8.47%; Senior Management Service—24.06% and 25.41%; and DROP participants—14.03% and 14.60%. These employer contribution rates include 1.66% and 1.66% HIS Plan subsidy for the periods October 1, 2018 through June 30, 2019 and from July 1, 2019 through September 30, 2019, respectively.

The CCOC's contributions, including employee contributions, to the Pension Plan totaled \$64,190 for the fiscal year ended September 30, 2019.

The CCOC recognizes pension liabilities, pension expense and deferred outflows of resources and deferred inflows of resources related to pensions on the accrual basis of accounting. At September 30, 2019, the CCOC reported a liability of \$697,448 for their proportionate share of the Pension Plan's net pension liability. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The CCOC's proportionate share of the net pension liability was based on the CCOC's 2018-19 fiscal year contributions relative to the 2018-19 fiscal year contributions of all participating members. At June 30, 2019, the CCOC's proportionate share for all funds was 0.0020 percent. As of September 30, 2019, CCOC had 5 active employees in the Pension Plan.

For the fiscal year ended September 30, 2019, the CCOC recognized pension expense of \$161,435. In addition, these activities reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	FRS Pension	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences Between Expected and Actual Experience	\$ 41,368	\$ 433
Changes of Assumptions	179,135	
Net Difference Between Projected and Actual Earnings on Pension Plan Investments	-	38,557
Changes in Proportion and Differences Between Pension Plan Contributions and Proportionate Share of Contributions	97,047	59,457
Pension Plan Contributions Subsequent to the Measurement Date	16,474	-
Total	\$ 334,024	\$ 98,447

NOTE 6: <i>Florida Retirement System Plans (continued)</i>

The Pension Plan's deferred outflows of resources related to the CCOC's contributions to the Plan subsequent to the measurement date, totaling \$16,474 will be recognized as a reduction of the net pension liability in the fiscal year ended September 30, 2019. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to the Pension Plan will be recognized in pension expense as follows:

Year ended June 30:	FRS Amount
2020	\$ 79,460
2021	23,971
2022	57,915
2023	43,689
2024	11,267
Thereafter	2,801
Total	<u>\$ 219,103</u>

Actuarial Assumptions – The total pension liability in the June 30, 2019 actuarial valuation was determined using the following actuarial assumption, applied to all period included in the measurement:

Inflation	2.60 %
Salary increases	3.25%, average, including inflation
Investment rate of return	6.90%, net of pension plan investment expense, including inflation

The long-term expected rate of return was decreased from 7.00% to 6.90%, and the mortality assumption was changed from Generational RP-2000 with Projection Scale BB Tables to the PUB-2010 base table projected generationally with Scale MP 2010.

The actuarial assumptions used in the July 1, 2019 valuation were based on the results of an actuarial experience study for the period July 1, 2013 through June 30, 2018.

The long-term expected rate of return on Pension Plan investments was not based on historical returns, but instead is based on a forward-looking capital market economic model. The allocation policy's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions and includes an adjustment for the inflation assumption. The target allocation and best estimates of arithmetic and geometric real rates of return for each major asset class are summarized in the following table:

NOTE 6: Florida Retirement System Plans (continued)
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Asset Class	Target Allocation (1)	Annual Arithmetic Return	Compound Annual (Geometric) Return	Standard Deviation
Cash	1.0%	3.3%	3.3%	1.2%
Fixed Income	18.0%	4.1%	4.1%	3.5%
Global Equity	54.0%	8.0%	6.8%	16.5%
Real Estate (Property)	10.0%	6.7%	6.1%	11.7%
Private Equity	11.0%	11.2%	8.4%	25.8%
Strategic Investments	6.0%	5.9%	5.7%	6.7%
Total	100.0%			
Assumed Inflation - Mean			2.6%	1.7%

(1) As outlined in the Pension Plan's investment policy

Discount Rate – The discount rate used to measure the total pension liability was 6.90%. The Pension Plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the discount rate for calculation of the total pension liability is equal to the long-term expected rate of return.

Sensitivity of the CCOC's Proportionate Share of the Net Position Liability to Changes in the Discount Rate – The following represents the CCOC's proportionate share of the net pension liability calculated using the discount rate of 6.90%, as well as what the proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (5.90%) or one percentage point higher (7.90%) than the current rate:

	FRS Net Pension Liability		
	Current Discount		
	1% Decrease (5.90%)	Rate (6.90%)	1% Increase (7.90%)
Proportionate Share of the Net Pension Plan Liability \$	1,205,541	\$ 697,448	\$ 272,983

Pension Plan Fiduciary Net Position – Detailed information regarding the Pension Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State-Administered Systems Comprehensive Annual Financial Report.

NOTE 6: <i>Florida Retirement System Plans (continued)</i>

HIS Plan

Plan Description – The HIS Plan is a cost-sharing multiple-employer defined benefit pension plan established under Section 112.363, Florida Statutes, and may be amended by the Florida legislature at any time. The benefit is a monthly payment to assist retirees of State-administered retirement systems in paying their health insurance costs and is administered by the Florida Department of Management Services, Division of Retirement.

Benefits Provided – For the fiscal year ended September 30, 2019, eligible retirees and beneficiaries received a monthly HIS payment of \$5 for each year of creditable service completed at the time of retirement, with a minimum HIS payment of \$30 and a maximum HIS payment of \$150 per month. To be eligible to receive these benefits, a retiree under a State-administered retirement system must provide proof of health insurance coverage, which may include Medicare.

Contributions – The HIS Plan is funded by required contributions from FRS participating employers as set by the Florida Legislature. Employer contributions are a percentage of gross compensation for all active FRS members. For the fiscal year ended September 30, 2019, the HIS contribution for the period October 1, 2018 through June 30, 2019 and from July 1, 2019 through September 30, 2019 was 1.66% and 1.66%, respectively. The CCOC contributed 100% of its statutorily required contributions for the current and preceding three years. HIS Plan contributions are deposited in a separate trust fund from which payments are authorized. HIS Plan benefits are not guaranteed and are subject to annual legislative appropriation. In the event legislative appropriation or available funds fail to provide full subsidy benefits to all participants, benefits may be reduced or cancelled.

The CCOC's contributions to the HIS Plan totaled \$10,063 for the fiscal year ended September 30, 2019.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions – The basis of accounting and financial reporting of the CCOC's HIS Plan is identical to that of the CCOC's Pension Plan. At September 30, 2019, the CCOC reported a liability of \$208,209 for their proportionate share of the CCOC's HIS Plan's net pension liability. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2019. The CCOC's proportionate share of the net pension liability was based on the CCOC's 2018-19 fiscal year contributions relative to the 2018-19 fiscal year contributions of all participating members. At June 30, 2019, the CCOC's proportionate share of all funds was 0.0018% rounded.

For the fiscal year ended September 30, 2019, the CCOC recognized pension expense of \$28,875. In addition, these activities reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

NOTE 6: Florida Retirement System Plans (continued)

	HIS Pension	
	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences Between Expected and Actual Experience	\$ 2,529	\$ 255
Changes of Assumptions	24,109	17,017
Net Difference Between Projected and Actual Earnings on HIS Plan Investments	134	-
Changes in Proportion and Differences Between HIS Plan Contributions and Proportionate Share of Contributions	41,360	-
HIS Plan Contributions Subsequent to the Measurement Date	2,537	-
Total	\$ 70,669	\$ 17,272

The deferred outflows of resources related to the HIS Plan resulting from the CCOC's contributions to the HIS Plan subsequent to the measurement date, totaling \$2,537, will be recognized as a reduction of the net pension liability in the fiscal year ended September 30, 2019. Other amounts reported as deferred outflows of resources related to the HIS Plan will be recognized as pension expense as follows:

Year ended June 30:	HIS Amount
2020	\$ 21,675
2021	17,347
2022	9,496
2023	(6,895)
2024	1,252
Thereafter	7,985
Total	\$ 50,860

Actuarial Assumptions – The total pension liability in the July 1, 2019, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.60%
Salary increases	3.25%, average, including inflation
Municipal bond rate	3.50%

The municipal bond rate used to determine total pension liability was decreased from 3.87% to 3.50%.

NOTE 6: Florida Retirement System Plans (continued)
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Mortality rates were based on the Generational RP-2000 with Projection Scale BB tables.

The actuarial assumptions used in the July 1, 2019 valuation were based on certain results of an actuarial experience study for the pension plan for the period July 1, 2013 through June 30, 2018.

Discount Rate – The discount rate used to measure the total pension liability was 3.50%. In general, the discount rate for calculating the total pension liability is equal to the single rate equivalent to discounting at the long-term expected rate of return for benefit payments prior to the projected depletion date. Because the HIS benefit is essentially funded on a pay-as-you-go basis, the depletion date is considered to be immediate, and the single equivalent discount rate is equal to the municipal bond rate selected by the HIS Plan sponsor. The Bond Buyer General Obligation 20-Bond Municipal Bond Index was adopted as the applicable municipal bond index.

Sensitivity of the CCOC's Proportionate Share of the Net Position Liability to Changes in the Discount Rate – The following represents the CCOC's proportionate share of the net pension liability calculated using the discount rate of 3.50%, as well as what the proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (2.50%) or one percentage point higher (4.50%) than the current rate:

	HIS Net Pension Liability		
	Current Discount		
	1% Decrease (2.50%)	Rate (3.50%)	1% Increase (4.50%)
Proportionate Share of the Net HIS Plan Liability	\$ 237,574	\$ 208,209	\$ 183,579

Pension Plan Fiduciary Net Position – Detailed information regarding the HIS Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State-Administered Systems Comprehensive Annual Financial Report.

Investment Plan

The SBA administers the defined contribution plan officially titled the FRS Investment Plan. The Investment Plan is reported in the SBA's annual financial statements and in the State of Florida Comprehensive Annual Financial Report.

As provided in Section 121.4501, Florida Statutes, eligible FRS members may elect to participate in the Investment Plan in lieu of the FRS defined benefit plan. County employees participating in DROP are not eligible to participate in the Investment Plan. Employer and employee contributions, including amounts contributed to individual member's accounts, are defined by law, but the ultimate benefit depends in part on the performance of investment funds. Benefit terms, including contribution requirements, for the Investment Plan are established and may be amended by the Florida Legislature. The Investment Plan is

<p>NOTE 6: <i>Florida Retirement System Plans (continued)</i></p>
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funded with the same employer and employee contribution rates that are based on salary and membership class (Regular Class, Elected County Officers, etc.), as the Pension Plan. Contributions are directed to individual member accounts, and the individual members allocate contributions and account balances among various approved investment choices. Costs of administering the Investment Plan, including the FRS Financial Guidance Program, are funded through an employer contribution of 0.06 percent of payroll and by forfeited benefits of plan members. Allocations to the investment member's accounts during the 2018-19 fiscal year, as established by Section 121.72, Florida Statutes, are based on a percentage of gross compensation, by class, as follows: Regular class 6.30% and Senior Management Service class 7.67%.

For all membership classes, employees are immediately vested in their own contributions and are vested after one year of service for employer contributions and investment earnings. If an accumulated benefit obligation for service credit originally earned under the Pension Plan is transferred to the Investment Plan, the member must have the years of service required for Pension Plan vesting (including the service credit represented by the transferred funds) to be vested for these funds and the earnings on the funds. Nonvested employer contributions are placed in a suspense account for up to five years. If the employee returns to FRS-covered employment within the five-year period, the employee will regain control over their account. If the employee does not return within the five-year period, the employee will forfeit the accumulated account balance. For the fiscal year ended September 30, 2019, the information for the amount of forfeitures was unavailable from the SBA; however, management believes that these amounts, if any, would be immaterial to the CCOC.

After termination and applying to receive benefits, the member may rollover vested funds to another qualified plan, structure a periodic payment under the Investment Plan, receive a lump-sum distribution, leave the funds invested for future distribution, or any combination of these options. Disability coverage is provided; the member may either transfer the account balance to the Pension Plan when approved for disability retirement to receive guaranteed lifetime monthly benefits under the Pension Plan, or remain in the Investment Plan and rely upon that account balance for retirement income.

The CCOC's Investment Plan pension expense totaled \$14,192 for the fiscal year ended September 30, 2019.

<p>NOTE 7: <i>Risk Management</i></p>
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CCOC is exposed to various risks of loss related to torts, theft of, damage to, and destruction of assets; forgery and alteration; bodily injury and fraud for which CCOC carries commercial insurance. The primary coverage limits include: \$1,000,000 for 90 days for newly acquired or constructed property; \$500,000 for 90 days for newly acquired business personal property; \$100,000 per accident for bodily injury by accident; \$100,000 per employee for bodily injury by disease with a policy limit of \$500,000; \$15,000 for employee dishonesty; \$10,000 for forgery and alteration; \$1,000,000 each policy period for directors and officers, employment practices and internet liability. Liabilities for losses would be recorded when a loss occurs and the amount can be reasonably estimated. There are no such losses as of September 30, 2019.

**REQUIRED SUPPLEMENTARY
INFORMATION**

**FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
SCHEDULE OF THE CCOC PROPORTIONATE SHARE OF NET PENSION LIABILITY
FLORIDA RETIREMENT SYSTEM
LAST TEN FISCAL YEARS***

	2019	2018	2017	2016	2015	2014
CCOC's proportion of the net pension liability	0.002025194%	0.001732449%	0.001858821%	0.002392839%	0.001867358%	0.001691518%
CCOC's proportionate share of the net pension liability	\$ 697,448	\$ 521,823	\$ 549,827	\$ 604,194	\$ 241,194	\$ 103,207
CCOC's covered-employee payroll	\$ 447,195	\$ 264,015	\$ 297,968	\$ 297,903	\$ 282,374	\$ 262,967
CCOC's proportionate share of the net pension liability as a percentage of its covered-employee payroll	155.96%	197.65%	184.53%	202.82%	85.42%	39.25%
Plan fiduciary net position as a percentage of the total pension liability	82.61%	84.26%	83.89%	84.88%	92.00%	96.09%

* The amounts presented for each fiscal year were determined as of 6/30.
No data is available for the previous four years.

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See independent auditor's report.

**FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
SCHEDULE OF THE CCOC'S CONTRIBUTIONS
FLORIDA RETIREMENT SYSTEM
LAST TEN FISCAL YEARS***

	2019	2018	2017	2016	2015	2014
Contractually required contribution	\$ 64,190	\$ 52,392	\$ 48,390	\$ 58,353	\$ 45,528	\$ 37,051
Contributions in relation to the contractually required contribution	(64,190)	(52,392)	(48,390)	(58,353)	(45,528)	(37,051)
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CCOC's covered-employee payroll	\$ 447,195	\$ 264,015	\$ 297,968	\$ 297,903	\$ 282,374	\$ 262,967
Contributions as a percentage of covered-employee payroll	14.35%	19.84%	16.24%	19.59%	16.12%	14.09%

* The amounts presented for each fiscal year were determined as of 6/30.
No data is available for the previous four years.

**FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
SCHEDULE OF THE CCOC PROPORTIONATE SHARE OF NET PENSION LIABILITY
HEALTH INSURANCE SUBSIDY PROGRAM
LAST TEN FISCAL YEARS***

	2019	2018	2017	2016	2015	2014
CCOC's proportion of the net pension liability	0.001860836%	0.001779764%	0.001686976%	0.001685738%	0.001633944%	0.001527621%
CCOC's proportionate share of the net pension liability	\$ 208,209	\$ 188,372	\$ 180,381	\$ 196,466	\$ 166,637	\$ 142,836
CCOC's covered-employee payroll	\$ 447,195	\$ 264,015	\$ 297,968	\$ 297,903	\$ 282,374	\$ 262,967
CCOC's proportionate share of the net pension liability as a percentage of its covered-employee payroll	46.56%	71.35%	60.54%	65.95%	59.01%	54.32%
Plan fiduciary net position as a percentage of the total pension liability	2.63%	2.15%	1.64%	0.97%	0.50%	0.99%

* The amounts presented for each fiscal year were determined as of 6/30.
No data is available for the previous four years.

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See independent auditor's report.

**FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
SCHEDULE OF THE CCOC'S CONTRIBUTIONS
HEALTH INSURANCE SUBSIDY PROGRAM
LAST TEN FISCAL YEARS***

	2019	2018	2017	2016	2015	2014
Contractually required contribution	\$ 10,063	\$ 10,120	\$ 8,928	\$ 8,640	\$ 6,246	\$ 5,233
Contributions in relation to the contractually required contribution	(10,063)	(10,120)	(8,928)	(8,640)	(6,246)	(5,233)
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FCCOC's covered-employee payroll	\$ 447,195	\$ 264,015	\$ 297,968	\$ 297,903	\$ 282,374	\$ 262,967
Contributions as a percentage of covered-employee payroll	2.25%	3.83%	3.00%	2.90%	2.21%	1.99%

* The amounts presented for each fiscal year were determined as of 6/30.
No data is available for the previous four years.

FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BUDGET AND ACTUAL - GOVERNMENTAL FUND
FOR THE YEAR ENDED SEPTEMBER 30, 2019

	<u>Governmental Fund</u>			
	<u>Special Revenue</u>			
	<u>Budgeted Amounts</u>			
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	<u>Variance - Favorable (Unfavorable)</u>
Revenues:				
State Financial Assistance	\$ 1,617,097	\$ 1,617,097	\$ 1,722,338	\$ 105,241
Interest Income	-	-	575	575
Total Revenues	<u>1,617,097</u>	<u>1,617,097</u>	<u>1,722,913</u>	<u>105,816</u>
Expenditures:				
Current				
State Courts:				
Personnel Services	864,441	864,441	928,918	(64,477)
Expenses	<u>752,656</u>	<u>752,656</u>	<u>574,615</u>	<u>178,041</u>
Total Expenditures	<u>1,617,097</u>	<u>1,617,097</u>	<u>1,503,533</u>	<u>113,564</u>
Net Change in Fund Balance - Governmental Fund	<u>\$ -</u>	<u>\$ -</u>	219,380	<u>\$ 219,380</u>
Restricted Fund Balance, Beginning of Year			<u>923,260</u>	
Restricted Fund Balance, End of Year			<u>\$ 1,142,640</u>	

**OTHER REPORTS AND
SUPPLEMENTARY INFORMATION**



Law, Redd, Crona & Munroe, P.A.
Certified Public Accountants

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL
OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER
MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED
IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

To the Executive Council
Florida Clerks of Court Operations Corporation
Tallahassee, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and major fund (special revenue) of Florida Clerks of Court Operations Corporation, as of and for the year ended September 30, 2019, and the related notes to the financial statements, which collectively comprise Florida Clerks of Court Operations Corporation's basic financial statements, and have issued our report thereon dated February 18, 2020.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Florida Clerks of Court Operations Corporation's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Florida Clerks of Court Operations Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of Florida Clerks of Court Operations Corporation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

To the Executive Council
Florida Clerks of Court Operations Corporation
Page Two

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Florida Clerks of Court Operations Corporation's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.



LAW, REDD, CRONA & MUNROE, P.A.
Tallahassee, Florida
February 18, 2020



Law, Redd, Crona & Munroe, P.A.
Certified Public Accountants

**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR
EACH MAJOR STATE PROJECT AND ON INTERNAL CONTROL
OVER COMPLIANCE REQUIRED BY CHAPTER 10.550,
RULES OF THE AUDITOR GENERAL**

To the Executive Council
Florida Clerks of Court Operations Corporation
Tallahassee, Florida

Report on Compliance for Each Major State Project

We have audited Florida Clerks of Court Operations Corporation's compliance with the types of compliance requirements described in the *Department of Financial Service's State Projects Compliance Supplement* that could have a direct and material effect on each of Florida Clerks of Court Operations Corporation's major state projects for the year ended September 30, 2019. Florida Clerks of Court Operations Corporation's major state projects are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with state statutes, regulations, and the terms and conditions of its state awards applicable to its major state projects.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Florida Clerks of Court Operations Corporation's major state projects based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and Chapter 10.550, Rules of the Auditor General. Those standards and Chapter 10.550, Rules of the Auditor General, require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major state project occurred. An audit includes examining, on a test basis, evidence about Florida Clerks of Court Operations Corporation's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

To the Executive Council
Florida Clerks of Court Operations Corporation
Page 2

We believe that our audit provides a reasonable basis for our opinion on compliance for each major state project. However, our audit does not provide a legal determination of Florida Clerks of Court Operations Corporation's compliance.

Opinion on Each Major State Project

In our opinion, Florida Clerks of Court Operations Corporation complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major state projects for the year ended September 30, 2019.

Report on Internal Control over Compliance

Management of Florida Clerks of Court Operations Corporation is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Florida Clerks of Court Operations Corporation's internal control over compliance with the types of requirements that could have a direct and material effect on each major state project to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major state project and to test and report on internal control over compliance in accordance with Chapter 10.550, Rules of the Auditor General, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Florida Clerks of Court Operations Corporation's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a state project on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a state project will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or as combination of deficiencies, in internal control over compliance with a type of compliance requirement of a state project that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

To the Executive Council
Florida Clerks of Court Operations Corporation
Page 3

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of Chapter 10.550, Rules of the Auditor General. Accordingly, this report is not suitable for any other purpose.

Law Redd Crone & Munroe P.A.

LAW, REDD, CRONA & MUNROE, P.A.
Tallahassee, Florida
February 18, 2020

**FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
SCHEDULE OF EXPENDITURES OF STATE FINANCIAL ASSISTANCE
FOR THE YEAR ENDED SEPTEMBER 30, 2019**

	<u>CSFA Number</u>	<u>Contract Number</u>	<u>Expenditures</u>
<u>STATE:</u>			
<u>State of Florida, Department of Financial Services</u>			
CCOC/CFO Contract	N/A	N/A	<u>\$ 1,705,338</u>
TOTAL STATE FINANCIAL ASSISTANCE EXPENDED			<u>\$ 1,705,338</u>

NOTES:

- (1) The Schedule of Expenditures of State Financial Assistance was prepared on the accrual basis of accounting.
- (2) The program does not utilize sub-recipients.

**FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS –
STATE FINANCIAL ASSISTANCE
FOR THE YEAR ENDED SEPTEMBER 30, 2019**

SECTION I - SUMMARY OF AUDIT RESULTS

1. Type of Audit Report issued on the Financial Statements

Unmodified

2. Significant Deficiencies and/or Material Weaknesses in Internal Control

None noted

3. Noncompliance Material to Audited Financial Statements

Audit disclosed no material instances of noncompliance.

4. Significant Deficiencies and/or Material Weaknesses in Internal Control Over the Major State Project

None noted

5. Type of Audit Report Issued on Compliance with Requirements that Could Have a Direct and Material Effect on Each Major State Project

Unmodified Opinion

6. Audit Findings Relative to the Major State Project

The audit disclosed no findings required to be reported under Major State Projects.

7. Major State Projects

State Project

State of Florida, Department of Financial Services
FCCOC/CFO Contract

8. Threshold

The threshold for distinguishing Type A or Type B programs was \$750,000.

**FLORIDA CLERKS OF COURT OPERATIONS CORPORATION
SCHEDULE OF FINDINGS AND QUESTIONED COSTS –
STATE FINANCIAL ASSISTANCE
FOR THE YEAR ENDED SEPTEMBER 30, 2019 (continued)**

SECTION II – FINANCIAL STATEMENT FINDINGS

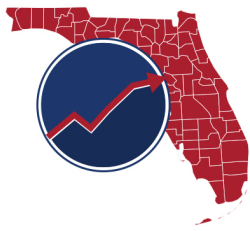
None Reported

SECTION III – STATE FINANCIAL ASSISTANCE FINDINGS AND QUESTIONED COSTS

None Reported

SECTION IV – PRIOR YEAR AUDIT FINDINGS

None Reported



CCOC

FLORIDA CLERKS OF COURT
OPERATIONS CORPORATION

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2560-102 BARRINGTON CIRCLE | TALLAHASSEE, FLORIDA 32308 | PHONE 850.386.2223 | FAX 850.386.2224 | WWW.FLCCOC.ORG

AGENDA ITEM 5

DATE: February 25, 2020
SUBJECT: CCOC Executive Council General Election
COMMITTEE ACTION: Motion to approve CCOC Executive Council Election Schedule

OVERVIEW:

Each year the CCOC is required to conduct an election of four Executive Council members who are elected for a two-year term. The CCOC Plan of Operations requires specific timeframes for the process. Attached is a draft "election schedule" and forms for your review and approval.

The four members who have their current two-year terms ending in June are Clerk John Crawford; Clerk JD Peacock; Clerk Stacy Butterfield; and Clerk Harvey Ruvin. Clerks within each of the 4 individual population groups, including the Clerks whose terms expire, can submit their intent to run for the position by April 15th. The four newly elected Council members would start their term after they are sworn in at the June 22th, 2020 Council meeting.

The four members who currently have another year on their term, and do not need to seek election this year, are Clerk Newton; Clerk Jeffery Smith; Clerk Roth; and Clerk Moore Russell.

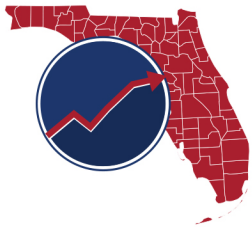
Ballots are to be sent from Clerks directly to a CPA to hold, open, and count the ballots.

COMMITTEE ACTION: Motion to approve 2020 Executive Council Election schedule, forms, and selection of CPA Bill Sittig, CPA to receive and count the ballots.

LEAD STAFF: John Dew, CCOC Executive Director

ATTACHMENTS:

1. Draft 2020 Executive Council General Election Timeframe
2. Draft Service Preference Form
3. Draft Ballot Instructions



CCOC

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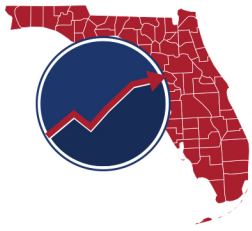
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2020 EXECUTIVE COUNCIL GENERAL ELECTION DATES

- MARCH 31 Secretary/Treasurer shall give all Clerks written notification of upcoming election.
- APRIL 15 Deadline for receipt of Interest Survey
- MAY 13 Distribute ballots
- JUNE 4 Ballot receipt deadline
- JUNE 12 Open ballots
- CPA shall certify election results to the Executive Council and Corporation members.
- JUNE 22 Elected Executive Council Members sworn in.



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CLERKS OF COURT OPERATIONS CORPORATION

Indicated below is my service preference as to election to the Executive Council of the Florida Clerks of Court Operations Corporation. This is for the regular two-year term of July 1, 2020 through June 30, 2022.

_____ Yes, I am willing to serve.

_____ No, I am unable to make such a commitment at this time.

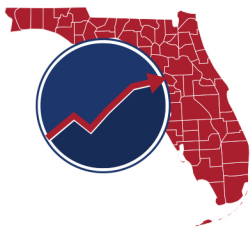
County

Signature

Please return by e-mail to: jdew@flccoc.org

MUST BE RECEIVED NO LATER THAN
APRIL 15, 2020

Our Mission: As a governmental organization created by the Legislature, we evaluate Clerks' court-related budgetary needs, and recommend the fair and equitable allocation of resources needed to sustain court operations.



CCOC

FLORIDA CLERKS OF COURT
OPERATIONS CORPORATION

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BALLOT INSTRUCTIONS

FLORIDA CLERKS OF COURT OPERATIONS CORPORATION

Pursuant to s. 28.35(1)(b)(1), F.S., the Clerks of Court shall elect eight (8) members, two (2) from each of the four (4) population groups, to serve on the Executive Council of the Clerks of Court Operations Corporation. County population and their subsequent placement within one of the population groups is based on the FY 2019 Population projections published by the BEBR Florida Population Studies in April 2020. The Corporation Plan of Operations has these terms being staggered so 4 seats become available each year. The Plan of Operations further notes that if a vacancy in one of the positions shall occur special elections as may be necessary shall be conducted within the requirements and framework of the provisions related to selecting new members each year.

The following Clerks whose terms go through June 30, 2021 are not listed on the ballot:

Honorable Todd Newton
Honorable Laura Roth
Honorable Tiffany Moore Russell
Honorable Jeffery Smith

To assist in the voting process, Clerks have been requested to indicate their willingness to serve on the Executive Council of the Corporation. Those whose names are listed in "bold type" and "increased font size" have expressed a willingness to serve.

Please vote for one (1) individual in population groupings I, II, III and IV.

The ballot must be returned by email or by U.S. Mail. The emails must be sent, or letters postmarked by 11:59 pm on June 4th, 2020 to Mr. Bill Sittig, C.P.A. The email address is billsittig@tallahasseeaccountant.net and the address is 1695-7 Metropolitan Circle, Tallahassee, Florida 32308. The ballots will be publicly counted by Mr. Sittig on June 12th, 2020.

Our Mission: As a governmental organization created by the Legislature, we evaluate Clerks' court-related budgetary needs, and recommend the fair and equitable allocation of resources needed to sustain court operations.



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AGENDA ITEM 7b

DATE: February 25, 2020
SUBJECT: CCOC Budget Committee Report
COMMITTEE ACTION: Information Only

OVERVIEW:

Since the December Executive Council Meeting, the Budget Committee has met twice and is laying the groundwork for the CFY 2020-21 budget process. The topics discussed to date include:

- Applicability of Sunshine Laws and Open Meetings
- The Calendar for the CFY 2020-21 Budget Process
- The Committee Workplan for CFY 2020, including
 - CFY 2019-20 Budget Monitoring
 - CFY 2020-21 Budget Process
 - Similarly Situated Clerk (SSC) groupings review
- Legislative Updates
- Draft Budget Committee Priorities
- Draft Budget Submission Forms
- Draft Recommendations from the Case Counting Workgroup

The Budget Committee's theme is getting back to basics. The Committee is looking to set funding guidelines, review and compare outputs rather than inputs, and to add simplicity to the entire budget process.

Based on the outcome of these meetings to date, the Budget Committee is moving forward with a plan to simplify the budget request process. In lieu of completing the Original Budget, which had 10 different exhibits and thousands of rows and hundreds of columns of information, the Budget Committee is recommending a new approach. CCOC will create a base budget for each county and distribute it in March or April before a clerk is required to submit their budget on June 1. With this information, the clerks can simply create budget issues for funding and reductions that will explain their needs and provide justification for any additional dollars requested over the base budget.

AGENDA ITEM 7b—BUDGET COMMITTEE REPORT

In addition to a simplified form, the committee is crafting budget policies and setting budget funding priority areas to help guide clerks as they formulate their funding needs. The Budget Committee recognizes there are thousands of tasks in the Clerk Court Services Framework that are being completed every day across the state. The struggle to accomplish these tasks is balanced with economic realities; there are not sufficient financial resources to fully fund every need. Therefore, the committee will be taking on the role of setting some general policies for clerks to consider when crafting their budget needs for the upcoming fiscal year.

Finally, the Budget Committee is keenly aware of the importance of making equitable comparisons between counties, which is why the committee has two workgroups to ensure any analysis is completed fairly. The Similarly Situated Counties Workgroup will be looking at the number of peer groups and will make a recommendation to keep or modify the current peer group structure. The Case Counting Workgroup will continue the work they started last year reviewing subcase level detail and trying to identify anomalies within counties to make sure all cases and subcases are being counted in a like manner. These two workgroups will make recommendations to the Budget Committee, and they will serve to ensure the integrity of the analyses provided by CCOC are as accurate as possible.

KEY NOTES:

Trust Fund Balance – As of Monday, February 17, 2020, the Clerks of Court Clearing Trust Fund had an ending balance of \$24,706,418.13. The distribution of the \$15.8 million Cumulative Excess and Unspent Budgeted Funds should take place in the near future.

Revenue – Fines and fees revenue is coming in slightly higher than expected. Through December, revenue collections are 2 percent greater than expected. There is no discernable upward or downward trend as September and November collections were less than the previous year while October and December were greater than the previous year. October's increased revenue can be partially attributed to Operation Green Light activity.

Expenditures – Through the first quarter of CFY 2019-20, clerks expended \$97,839,374.59, which is 21.9 percent of the aggregate CFY 2019-20 budget authority.

Meeting packets and approved meeting minutes can be found on the CCOC website:
<https://flccoc.org/committees/budget/>

COMMITTEE ACTION: Information Only

LEAD STAFF: Jason L. Welty, CCOC Budget and Communications Director

ATTACHMENTS: None



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AGENDA ITEM 7c

DATE: February 25, 2020
SUBJECT: CCOC Executive Council General Election
COMMITTEE ACTION: PIE Report

OVERVIEW:

The CCOC Performance Improvement & Efficiency Committee met via WebEx and reviewed SEVEN items; three items which are seeking Council approval and four items are being provided as information. A complete package of the meeting documents can be obtained by going to the CCOC website and clicking on the following link <https://flccoc.org/committees/performance-improvement-and-efficiencies-committee/>.

Item 1: CFY 2018-19 Annual Collection Agent Report.

Florida Statutes authorize the Clerks to pursue the collection of any fees, service charges, fines, court costs, and liens that remain unpaid after 90 days by referring the account to a private attorney or collection agent. Attached is an annual report of the accounts that were referred to collection agencies and the collections received for CFY 2018-19 (**Attachment 1**).

Note that collections reported during this fiscal year can be from accounts referred to the agency in previous years. Additionally, many counties were collecting residual accounts from one agency while transitioning to a new agency. As such, as noted in previous reports caution should be taken when calculating a collection rate for vendors.

There were significant changes to collection vendors among the Clerks during the year. The transition from vendors mid-year could explain the decline in accounts sent to collections. Additionally, there were a few counties that made changes to their CMS vendor(s) which halted any accounts being transmitted to collection vendors. The specific reason(s) for lower collections is more complex and challenging to explain and would need further research.

CFY 2018-19 Report Highlights:

- Clerks reported 111 collection contracts in effect during the fiscal year 2018-19 or an increase of 6 contracts compared to last fiscal year. Thirty-seven counties reported using at least one collection agency which is two more than last year.

- Statewide, there was an overall 12.1% decline in accounts sent to collections from last year. Much of the decline was related to civil traffic cases.
- Statewide, there was a slight decline (1%) with collections from last year; however, criminal collections showed a slight increase of .8%.

COUNCIL ACTION: Approve the CFY 2018-19 Annual Collection Report be put on the CCOC website.

Item 2: Guidelines for Non-Complying Cases.

Section 322.75, F.S. (Driver License Reinstatement Days) requires the Clerks to report the following types of cases; cases paid in full, cases put on a payment plan, driver license reinstatements, driver licenses made eligible for reinstatement, and cases that fail to comply with a payment plan and subsequently result in driver license suspension. The Corporation is also required to report this information in its annual report (for the prior fiscal year) to the Legislature.

Now that the first event has occurred there is a need to define and provide guidance on what it means for “cases that fail to comply.” It was recommended by a clerk staff workgroup that this would apply to cases on payment plans and community service cases. After much discussion the workgroup drafted the **attached guidelines** which was approved by the PIE Committee.

COUNCIL ACTION: Approve the guidelines for non-complying cases for distribution to the clerks.

Item 3: Funding Increase to CCOC Compliance Education and Training Contract.

On June 24, 2019 the Council approved a Compliance Education and Training Contract with Compliance Improvement Services (CIS) to assist CCOC staff. The Executive Council agreed and approved the contract for \$31,250. As with other CCOC contracts the term is 12 months with possible 2 one-year extensions based on performance and availability of funds. This is an annual contract that began July 1, 2019 and runs through June 30, 2020.

- This Council voted in June for CIS to provide services over another vendor, not just because their services offered were less than half the hourly rate (\$62.50 versus \$150.00), but probably also because the other vendor was located out of State and could not easily visit the Clerk’s offices and also would cost more for travel. Having someone available to the Clerks and staff as well as knowledge of Florida Clerk court operations is needed and essential. Further, it was noted that at this time with the Legislature’s interest in our compliance efforts, that the CCOC staff needed “an external support function to assist us with whatever we determine we need as far as whether it is training or evaluating improvements of processes and collections”.

AGENDA ITEM 7C—PIE REPORT

- In June, when the contract was approved by the Council, we had not yet agreed to have a statewide “Compliance Summit”. We did not anticipate the amount of work for the vendor so early in the contract phase.
- In addition, we did not anticipate the need for the vendor’s services that have occurred due to the Executive Council agreeing to increase fourteen offices’ FTEs for their compliance programs in the 19/20 approved budget which was put into effect in October.
- Also, the Legislature, during the Committee weeks which began in September, indicated an interest in having legislation this session to eliminate the ability to suspend a driver’s license if they were not paying their required fines. In anticipation of questions from the Legislature and their staff we utilized the vendor’s experience in conducting research of other states on this issue. Having such information readily continues to help the Legislature recognize the CCOC as a trusted source of information and builds credibility.
- This year, leadership for the Clerks’ *New Clerk Academy* reached out to the CCOC and requested that we present to the newly elected Clerks in October an overview of the Clerk’s role in compliance, a history, and the direction we are moving.
- The CCOC staff tracks on a monthly basis the amount of dollars expended on a contract and compares it to the annual authority. In November it was clear that if the Clerks, CCOC leadership, their staff continued to request the services of the vendor at the previous four months rate we would not have sufficient dollars. This would mean we would either stop the service probably in March, due to no more contract dollars authority, or seek an amendment to the contract to increase the allowable dollars. This information was communicated to the PIE Chair and CCOC Chair.
- The PIE Chair and CCOC staff have received additional request for the services of the vendor in the last few weeks and we are looking for ways to be as efficient as possible with the vendor’s time. One example is we are interested in having regionally located workshops around the State to address working with the small county Clerks and staff. This will help eliminate the vendor having to travel to each of their offices and reduce expenses.
- It was recommended by the PIE Committee, that the vendor be funded for an additional 350 hours of work to get through the contract period ending June 30, 2020. The requested dollar amount is \$21,875. This would bring the total annual contract amount to \$53,125 if the vendor worked 850 hours. The other vendor that submitted a proposal for a contract was offering services at \$150 per hour. If they had been selected, we would have only been able to use their services of 354 hours for a \$53,125 contract as opposed to 800 hours for the current vendor if the additional dollars are approved.

- The vendor has met the expectations thus far in providing services and we can already see results from their work. There are sufficient dollars in the CCOC budget to increase the vendor's contract authority by \$21,875 for the period through June 2020. Expansion of cost for the 20/21 time period, if the contract were extended, would include an evaluation of the need to increase dollars.

COUNCIL ACTION: Approve the \$21,875 increase to CIS Compliance Education and Training contract. Revise the contract language to state the dollar amount will not exceed \$53,125.

Four items that were reviewed and discussed by the PIE Committee are being provided as information only. Details are located on the CCOC website link above.

- 1) **QT 1 2019-20 Performance Report** was sent to the Legislature to meet the Feb. 14th deadline. To meet the deadline, the Committee also approved allowing counties that experience unforeseen circumstances (e.g. CMS conversions, storms, etc.) to complete their collections report by reporting "\$0". And provide a detailed action plan explaining the cause(s)/circumstance and a deadline for correcting and reporting accurate assessment and collections data. Only one county did not report performance for collections and jury during this quarter. (Council action: None required. Certify task completed.)

Report Highlights For the 1st Quarter of CFY 2019-2020

Collections:

- 46 clerk offices required an action plan related to collections.
 - Statewide, all criminal court divisions (except juvenile delinquency) experienced a slight decrease in collections compared to the end of last year. Circuit criminal slipped below the 9% standard because of mandatory drug trafficking. County criminal slipped to 39% compared to the 40% standard.
 - Statewide, civil traffic experienced a slight increase compared to last year and remains at 85% below the 90% standard.

Why? Most of the reasons cited by Clerks for not meeting collection performance were external factors which were out of the control of the Clerk.

Timeliness:

- 16 clerk offices required an action plan for not filing cases timely.
 - Statewide, all criminal court, civil courts, and traffic court divisions experienced a decline filing cases timely. The circuit civil court division continues to decline from 88% at the end of last year to 85% this quarter.
- 10 clerk offices required an action plan for not docketing cases timely.
 - Statewide, nine court divisions experienced a decline in docketing cases timely.

Why? A couple of factors may have contributed to the overall decline in performance. During this quarter there were multiple holidays compounded with a combined increase of over

25,000 new filings in the circuit civil, county civil, and probate courts compared to the same quarter last fiscal year; and almost 54,000 new traffic cases for the same period. Many additional counties' performance declined but did not trigger an action plan. For example, although only two Clerk offices did not meet the 80% performance standard for filing circuit civil cases timely there were an additional eight offices were below 90%. The lack of staffing and the need for cross-training continues to be the most cited reason.

- 2) **Amended Outputs Report Form.** Chapter 2019-58 LOF-HB 337 amended the threshold for filing circuit civil cases essentially shifting from circuit civil to county civil under \$30,000, effective January 1, 2020. As such, there was a need to amend the monthly CCOC Outputs from for reporting these cases for county civil. Court Rules also changed for Small Claims now go up to \$8,000 instead of \$5,000. CCOC staff worked with clerk staff regarding the recent rule of court change, to revise the monthly Outputs form to implement the statutory changes that are effective January 1, 2020. January reporting was due February 20.

The CCOC directed counties that had issues reporting the new lines on the Outputs form to enter those as zero and enter a note as to why they could not enter the data, then they are expected to update that data going forward. The form was presented at the PIE meeting and the email was sent out statewide following the meeting. However; the form was revised for a formula error and was resent out on February 12. **(Council action: None required.)**

- 3) **Performance Measures & Standards.** PIE Committee agreed to review the current performance measures and standards and either keep them as is; amend them; and/or potentially adding some measures such as compliance with payment plans. As discussed above 51 counties met the 80% standard for filing cases timely this quarter. As such, they were not required to submit an action plan although many of these counties contributed to the overall statewide decline in performance. The PIE Chair will organize a work group and assign a chair and report back to PIE with recommendations with final approval by Executive Council. The earliest any of these changes and or additions to performance measures would be October 2020 for the 2020-21 budget year. **(Council action: None required.)**
- 4) **A Summary 2018-19 Year-In-Review Data** was provided by CCOC staff that included such data as total number of cases filed, reopened cases, continuing cases worked, civil indigent filings, juror payments issued, and performance. **(Council action: None required.)**

LEAD STAFF: Douglas Isabelle, Deputy Executive Director

ATTACHMENTS:

1. CFY 2018-19 Annual Collection Agent Report
2. Guidelines for non-complying cases



Collection Agent Annual Report

County Fiscal Year 2018 / 2019

(October 1, 2018 through September 30, 2019)



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COLLECTION AGENTS UNDER CONTRACT BY COUNTY											
COUNTY A			COUNTY B			COUNTY C			COUNTY D		
County		Agent	County		Agent	County		Agent	County		Agent
Alachua		Gila Corporation dba Municipal Services Bureau	Hardee		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Okeechobee		Perdue, Brandon, Fielder, Collins, and Mott, LLP			
Baker		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Hendry		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Orange		Penn Credit Corporation			
Bay		Penn Credit Corporation	Hernando		Linebarger, Goggan, Blair & Sampson, LLP	Orange		Linebarger, Goggan, Blair & Sampson, LLP			
Bradford		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Hernando		Aspen National Collections	Orange		AllianceOne			
BREVARD		Linebarger, Goggan, Blair & Sampson, LLP	Highlands		Penn Credit Corporation	Osceola		Penn Credit Corporation			
BREVARD		AllianceOne	Highlands		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Osceola		Linebarger, Goggan, Blair & Sampson, LLP			
BREVARD		Gila Corporation dba Municipal Services Bureau	Hillsborough		Linebarger, Goggan, Blair & Sampson, LLP	Palm Beach		Linebarger, Goggan, Blair & Sampson, LLP			
Broward		Linebarger, Goggan, Blair & Sampson, LLP	Hillsborough		Penn Credit Corporation	Palm Beach		Penn Credit Corporation			
Broward		Penn Credit Corporation	Holmes		Penn Credit Corporation	Pasco		Linebarger, Goggan, Blair & Sampson, LLP			
Calhoun		Credit Bureau of Marianna, Inc.	Holmes		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Pasco		Penn Credit Corporation			
Calhoun		Penn Credit Corporation	Indian River		Linebarger, Goggan, Blair & Sampson, LLP	Pinellas		Penn Credit Corporation			
Charlotte		Linebarger, Goggan, Blair & Sampson, LLP	Indian River		Penn Credit Corporation	Pinellas		Linebarger, Goggan, Blair & Sampson, LLP			
Charlotte		Penn Credit Corporation	Indian River		Gila Corporation dba Municipal Services Bureau	Polk		Penn Credit Corporation			
Citrus		Linebarger, Goggan, Blair & Sampson, LLP	Jackson		Credit Bureau of Marianna, Inc.	Polk		Linebarger, Goggan, Blair & Sampson, LLP			
Citrus		Gila Corporation dba Municipal Services Bureau	Jefferson		Penn Credit Corporation	Putnam		Navient Corporation			
Clay		Linebarger, Goggan, Blair & Sampson, LLP	Lafayette		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Putnam		Penn Credit Corporation			
Clay		Gila Corporation dba Municipal Services Bureau	Lake		Linebarger, Goggan, Blair & Sampson, LLP	Saint Johns		Linebarger, Goggan, Blair & Sampson, LLP			
Collier		Linebarger, Goggan, Blair & Sampson, LLP	Lee		Linebarger, Goggan, Blair & Sampson, LLP	Saint Johns		Gila Corporation dba Municipal Services Bureau			
Collier		Penn Credit Corporation	Leon		Linebarger, Goggan, Blair & Sampson, LLP	Saint Lucie		Linebarger, Goggan, Blair & Sampson, LLP			
Columbia		Penn Credit Corporation	Leon		Penn Credit Corporation	Saint Lucie		Penn Credit Corporation			
Desoto		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Leon		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Santa Rosa		Perdue, Brandon, Fielder, Collins, and Mott, LLP			
Dixie		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Levy		NO AGENTS UNDER CONTRACT	Sarasota		Linebarger, Goggan, Blair & Sampson, LLP			
Duval		Linebarger, Goggan, Blair & Sampson, LLP	Liberty		Gila Corporation dba Municipal Services Bureau	Sarasota		Penn Credit Corporation			
Duval		Gila Corporation dba Municipal Services Bureau	Liberty		Penn Credit Corporation	Seminole		Linebarger, Goggan, Blair & Sampson, LLP			
Duval		Penn Credit Corporation	Madison		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Seminole		Penn Credit Corporation			
Escambia		Linebarger, Goggan, Blair & Sampson, LLP	Madison		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Sumter		NO AGENTS UNDER CONTRACT			
Escambia		Penn Credit Corporation	Manatee		Penn Credit Corporation	Suwannee		Navient Corporation			
Flagler		Linebarger, Goggan, Blair & Sampson, LLP	Manatee		Linebarger, Goggan, Blair & Sampson, LLP	Taylor		Perdue, Brandon, Fielder, Collins, and Mott, LLP			
Flagler		Penn Credit Corporation	Manatee		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Union		Penn Credit Corporation			
Franklin		Penn Credit Corporation	Marion		Gila Corporation dba Municipal Services Bureau	Volusia		Linebarger Goggan Blair & Sampson LLP			
Franklin		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Martin		Linebarger, Goggan, Blair & Sampson, LLP	Volusia		Municipal Service Bureau Government Services			
Gadsden		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Miami-Dade		AllianceOne	Volusia		Perdue, Brandon, Fielder, Collins, and Mott, LLP			
Gadsden		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Miami-Dade		Linebarger, Goggan, Blair & Sampson, LLP	Wakulla		Penn Credit Corporation			
Gilchrist		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Miami-Dade		Penn Credit Corporation	Walton		Penn Credit Corporation			
Glades		Gila Corporation dba Municipal Services Bureau	Miami-Dade		Duncan Solutions	Washington		Credit Bureau of Marianna, Inc.			
Glades		Penn Credit Corporation	Monroe		Linebarger, Goggan, Blair & Sampson, LLP						
Gulf		Penn Credit Corporation	Monroe		Gila Corporation dba Municipal Services Bureau						
Gulf		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Nassau		Penn Credit Corporation						
Hamilton		Perdue, Brandon, Fielder, Collins, and Mott, LLP	Okaloosa		Penn Credit Corporation						

NOTE: 67 of 67 County Clerks' offices submitted the Annual Collection Agents Report.

SECTION TWO
STATE-WIDE DATA: Summary and Analysis



ACCOUNTS SENT FOR COLLECTION ACTION														
Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS SENT TO AGENTS
\$130,899,002.42	\$60,264,162.81	\$303,016.60	\$47,839,008.59	\$7,747,454.88	\$247,052,645.30	\$71,158.28	\$556,516.89	\$10,368.00	\$70,275.00	\$160,994.03	\$105,995,846.31	\$15,627.50	\$106,880,786.01	\$353,933,431.31

COLLECTIONS RECEIVED														
Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS REC'V FROM AGENTS
\$6,418,257.75	\$5,688,762.77	\$18,652.51	\$11,319,099.90	\$695,514.02	\$24,140,286.95	\$5,770.74	\$15,674.82	\$1,401.66	\$4,423.04	\$26,537.12	\$45,416,615.26	\$2,870.00	\$45,473,292.64	\$69,613,579.59

Multiple-Contract Density			
Counties with One Collections Agent Contract	Counties with Two Collections Agent Contracts	Counties with Three Collections Agent Contracts	Counties with Four Collections Agent Contracts
28	30	6	1

Distribution of Contracts Among Collection Agents									
AllianceOne	Aspen National Collections	Credit Bureau of Marianna, Inc.	Duncan Solutions	Linebarger, Goggan, Blair & Sampson, LLP	Navient Corporation	Gila Corporation dba Municipal Services Bureau	Penn Credit Corporation	Perdue, Brandon, Fieler, Collins and Mott, LLP	TOTAL NUMBER OF CONTRACTS
3	1	3	1	30	2	12	36	23	111

SECTION THREE
STATE-WIDE DATA: Collections Agent Data by County



ACCOUNTS SENT FOR COLLECTION ACTION															
County	Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS SENT TO AGENTS
Alachua	\$1,686,143.48	\$322,378.84	\$0.00	\$294,954.33	\$0.00	\$2,303,476.65	\$8,402.00	\$2,965.00	\$1,321.00	\$0.00	\$16,643.00	\$465,476.42	\$705.00	\$495,512.42	\$2,798,989.07
Baker	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$68,883.00	\$0.00	\$68,883.00	\$68,883.00
Bay	\$0.00	\$28,620.00	\$0.00	\$0.00	\$0.00	\$28,620.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$233,162.65	\$0.00	\$233,162.65	\$261,782.65
Bradford	\$1,154.07	\$951.24	\$0.00	\$22,810.12	\$0.00	\$24,915.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$175,177.25	\$0.00	\$175,177.25	\$200,092.68
BREVARD	\$1,902,234.93	\$961,441.87	\$0.00	\$741,512.13	\$0.00	\$3,605,188.93	\$0.00	\$945.00	\$169.00	\$0.00	\$24,837.58	\$380,133.27	\$0.00	\$406,084.85	\$4,011,273.78
BREVARD	\$11,929,898.93	\$9,241,793.69	\$0.00	\$7,684,542.74	\$0.00	\$28,856,235.36	\$3,461.00	\$1,830.00	\$0.00	\$0.00	\$11,792.55	\$3,079,631.42	\$0.00	\$3,096,714.97	\$31,952,950.33
BREVARD	\$2,682.87	\$2,548.04	\$0.00	\$0.00	\$0.00	\$5,230.91	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,230.91
Broward	\$2,495,219.26	\$187,544.35	\$0.00	\$963,379.53	\$0.00	\$3,646,143.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,640,324.00	\$0.00	\$2,640,324.00	\$6,286,467.14
Broward	\$3,694,220.12	\$198,895.80	\$0.00	\$967,265.52	\$0.00	\$4,860,381.44	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,636,538.56	\$0.00	\$2,636,538.56	\$7,496,920.00
Calhoun	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,050.80	\$0.00	\$4,050.80	\$4,050.80
Calhoun	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,781.00	\$0.00	\$6,781.00	\$6,781.00
Charlotte	\$3,096.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,096.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$111,088.00	\$0.00	\$111,088.00	\$114,184.00
Charlotte	\$852.00	\$629.00	\$0.00	\$827.00	\$0.00	\$2,308.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$135,418.96	\$0.00	\$135,418.96	\$137,726.96
Citrus	\$731,673.14	\$229,397.14	\$0.00	\$216,482.24	\$7,565.00	\$1,185,117.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$94,664.95	\$0.00	\$94,664.95	\$1,279,782.47
Citrus	\$718,932.11	\$198,347.94	\$33,321.18	\$183,458.24	\$5,256.00	\$1,139,315.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$90,406.55	\$0.00	\$90,406.55	\$1,229,722.02
Clay	\$138,557.13	\$17,230.82	\$0.00	\$46,102.70	\$0.00	\$201,890.65	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$663,141.40	\$0.00	\$663,141.40	\$865,032.05
Clay	\$1,100,830.09	\$325,938.10	\$0.00	\$368,689.56	\$0.00	\$1,795,457.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$661,030.53	\$0.00	\$661,030.53	\$2,456,488.28
Collier	\$1,301,976.88	\$255,841.27	\$0.00	\$277,792.94	\$0.00	\$1,835,611.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$390,399.11	\$0.00	\$390,399.11	\$2,226,010.20
Collier	\$804,890.93	\$219,247.38	\$0.00	\$251,338.93	\$0.00	\$1,275,477.24	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$371,459.45	\$0.00	\$371,459.45	\$1,646,936.69
Columbia	\$0.00	\$1,988.52	\$0.00	\$12,642.10	\$0.00	\$14,630.62	\$0.00	\$772.35	\$0.00	\$0.00	\$0.00	\$152,165.30	\$0.00	\$152,937.65	\$167,568.27
Desoto	\$113,582.00	\$6,620.00	\$0.00	\$2,878.00	\$0.00	\$123,080.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$136.00	\$0.00	\$136.00	\$123,216.00
Dixie	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Duval	\$1,260.00	\$1,592,689.28	\$0.00	\$1,810,460.01	\$0.00	\$3,404,409.29	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,253,890.50	\$0.00	\$2,253,890.50	\$5,658,299.79
Duval	\$10,071,250.05	\$1,329.25	\$0.00	\$1,542.50	\$0.00	\$10,074,121.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,775.50	\$0.00	\$5,775.50	\$10,079,897.30
Duval	\$0.00	\$1,579,501.42	\$0.00	\$1,827,384.32	\$0.00	\$3,406,885.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,230,322.00	\$0.00	\$2,230,322.00	\$5,637,207.74
Escambia	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,100,737.00	\$0.00	\$2,100,737.00	\$2,100,737.00
Escambia	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Flagler	\$40,974.76	\$76,883.19	\$0.00	\$52,949.31	\$0.00	\$170,807.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$74,819.71	\$0.00	\$74,819.71	\$245,626.97
Flagler	\$46,793.34	\$78,541.76	\$0.00	\$57,022.26	\$0.00	\$182,357.36	\$0.00	\$0.00	\$0.00	\$0.00	\$25.00	\$72,422.47	\$0.00	\$72,447.47	\$254,804.83
Franklin	\$195,058.79	\$54,898.00	\$0.00	\$18,383.00	\$0.00	\$268,339.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,944.00	\$0.00	\$7,944.00	\$276,283.79
Franklin	\$85,805.77	\$22,803.88	\$0.00	\$22,237.00	\$0.00	\$130,846.65	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,025.00	\$0.00	\$7,025.00	\$137,871.65
Gadsden	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$35,727.00	\$0.00	\$35,727.00	\$35,727.00
Gadsden	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$121,907.50	\$0.00	\$121,907.50	\$121,907.50
Gilchrist	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$520.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,487.00	\$0.00	\$9,007.00	\$9,007.00
Glades	\$0.00	\$28,341.00	\$0.00	\$49,971.50	\$0.00	\$78,312.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$78,312.50
Glades	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$87,259.00	\$0.00	\$87,259.00	\$87,259.00
Gulf	\$87,272.23	\$21,964.94	\$0.00	\$6,196.20	\$0.00	\$115,433.37	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,854.34	\$0.00	\$7,854.34	\$123,287.71
Gulf	\$33,540.15	\$3,827.84	\$0.00	\$1,871.00	\$0.00	\$39,238.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$487.00	\$0.00	\$487.00	\$39,725.99
Hamilton	\$0.00	\$0.00	\$0.00	\$113,029.40	\$0.00	\$113,029.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$194,994.40	\$0.00	\$194,994.40	\$308,023.80
Hardee	\$646,218.72	\$94,544.04	\$0.00	\$55,988.54	\$0.00	\$796,751.30	\$1,765.98	\$772.87	\$0.00	\$0.00	\$0.00	\$64,909.00	\$0.00	\$67,447.85	\$864,199.15
Hendry	\$102,271.85	\$59,821.80	\$0.00	\$73,814.16	\$0.00	\$235,907.81	\$0.00	\$200.50	\$0.00	\$0.00	\$0.00	\$38,373.78	\$0.00	\$38,574.28	\$274,482.09
Hernando	\$2,183,791.73	\$668,007.16	\$0.00	\$0.00	\$0.00	\$2,851,798.89	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$269,480.25	\$0.00	\$269,480.25	\$3,121,279.14
Hernando	\$0.00	\$0.00	\$0.00	\$354,266.45	\$0.00	\$354,266.45	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$354,266.45
Highlands	\$1,729,765.48	\$432,826.90	\$0.00	\$396,538.93	\$0.00	\$2,559,131.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,559,131.31
Highlands	\$0.00	\$0.00	\$72,542.87	\$0.00	\$0.00	\$72,542.87	\$0.00	\$0.00	\$0.00	\$7,410.00	\$0.00	\$99,750.00	\$0.00	\$107,160.00	\$179,702.87
Hillsborough	\$0.00	\$3,107,838.00	\$0.00	\$1,076,210.00	\$0.00	\$4,184,048.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$251,289.00	\$0.00	\$251,289.00	\$4,435,337.00
Hillsborough	\$0.00	\$2,556,368.00	\$0.00	\$931,777.00	\$0.00	\$3,488,145.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$240,150.00	\$0.00	\$240,150.00	\$3,728,295.00
Holmes	\$17,076.17	\$0.00	\$0.00	\$0.00	\$0.00	\$17,076.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$17,076.17
Holmes	\$24,486.66	\$2,057.39	\$0.00	\$4,416.25	\$0.00	\$30,960.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$84,327.33	\$0.00	\$84,327.33	\$115,287.63
Indian River	\$0.00	\$465,118.00	\$0.00	\$0.00	\$0.00	\$465,118.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$465,118.00
Indian River	\$0.00	\$166,815.00	\$0.00	\$0.00	\$0.00	\$166,815.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$166,815.00
Indian River	\$0.00	\$374,542.15	\$0.00	\$0.00	\$0.00	\$374,542.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$374,542.15
Jackson	\$0.00	\$33,752.00	\$0.00	\$17,599.00	\$0.00	\$51,351.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$132,540.15	\$0.00	\$132,540.15	\$183,891.15
Jefferson	\$53,609.00	\$32,553.00	\$0.00	\$3,912.00	\$0.00	\$90,074.00	\$2,302.00	\$489.00	\$0.00	\$0.00	\$0.00	\$12,717.00	\$0.00	\$15,508.00	\$105,582.00
Lafayette	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,584.00	\$0.00	\$3,584.00	\$3,584.00
Lake	\$9,579.50	\$0.00	\$0.00	\$1,513.50	\$0.00	\$11,093.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$970,482.10	\$0.00	\$970,482.10	\$981,575.10
Lee	\$6,026,503.00	\$1,635,832.00	\$69,781.00	\$1,434,865.00	\$0.00	\$9,166,981.00	\$51,724.00	\$11,364.00	\$8,878.00	\$32,250.00	\$91,680.00	\$5,502,685.00	\$9.00	\$5,698,590.00	\$14,865,571.00
Leon	\$21,656.09	\$1,593.63	\$0.00	\$2,087.68	\$0.00	\$25,337.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$298,131.05	\$0.00	\$298,131.05	\$323,468.45
Leon	\$12,084.93	\$1,702.88	\$0.00	\$0.00	\$0.00	\$13,787.81	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$124,097.65	\$0.00	\$124,097.65	\$137,885.46
Leon	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$145,261.19	\$0.00	\$145,261.19	\$145,261.19
Levy	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Liberty	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

SECTION THREE
STATE-WIDE DATA: Collections Agent Data by County



ACCOUNTS SENT FOR COLLECTION ACTION																
County	Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS SENT TO AGENTS	
Liberty	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,525.20	\$0.00	\$10,525.20	\$10,525.20	
Madison	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Madison	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Manatee	\$917,510.50	\$627,515.82	\$0.00	\$351,054.44	\$0.00	\$1,896,080.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$311,778.87	\$0.00	\$311,778.87	\$2,207,859.63	
Manatee	\$1,390,658.41	\$1,520,068.19	\$0.00	\$1,108,124.14	\$0.00	\$4,018,850.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,151,308.71	\$0.00	\$1,151,308.71	\$5,170,159.45	
Manatee	\$6,637,434.29	\$2,918,438.72	\$0.00	\$2,304,895.42	\$0.00	\$11,860,768.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,025,542.25	\$0.00	\$6,025,542.25	\$17,886,310.68	
Marion	\$1,960,482.62	\$652,754.96	\$0.00	\$275,630.60	\$42,795.38	\$2,931,663.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$431,548.17	\$0.00	\$431,548.17	\$3,363,211.73	
Martin	\$1,221,821.96	\$325,712.50	\$0.00	\$349,109.50	\$20,756.00	\$1,917,399.96	\$2,000.00	\$635.00	\$0.00	\$0.00	\$0.00	\$312,705.40	\$1,081.00	\$313,786.40	\$2,233,821.36	
Miami-Dade	\$2,855,585.11	\$1,487,756.82	\$0.00	\$748,602.18	\$0.00	\$5,091,944.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,608,925.09	\$0.00	\$8,608,925.09	\$13,700,869.20	
Miami-Dade	\$2,630,611.19	\$1,370,545.65	\$0.00	\$748,610.94	\$0.00	\$4,749,767.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,606,882.83	\$0.00	\$10,606,882.83	\$15,356,650.61	
Miami-Dade	\$0.00	\$0.00	\$0.00	\$748,605.81	\$0.00	\$748,605.81	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,613,563.86	\$0.00	\$10,613,563.86	\$11,362,169.67	
Miami-Dade	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,997,239.00	\$0.00	\$1,997,239.00	\$1,997,239.00	
Monroe	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$243,168.37	\$0.00	\$243,168.37	\$243,168.37	
Monroe	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$178,643.59	\$0.00	\$178,643.59	\$178,643.59	
Nassau	\$453,754.67	\$177,276.84	\$0.00	\$203,640.00	\$0.00	\$834,671.51	\$0.00	\$0.00	\$0.00	\$0.00	\$2,095.00	\$145,184.75	\$0.00	\$147,279.75	\$981,951.26	
Okaloosa	\$636,603.55	\$2,532,375.94	\$0.00	\$2,147,545.09	\$0.00	\$5,316,524.58	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,444,697.28	\$915.00	\$2,445,612.28	\$7,762,136.86	
Okeechobee	\$1,261,716.84	\$207,531.26	\$20,022.39	\$159,482.09	\$0.00	\$1,648,752.58	\$0.00	\$1,497.50	\$0.00	\$900.00	\$1,153.00	\$42,128.48	\$107.50	\$45,786.48	\$1,694,539.06	
Orange	\$1,304,331.00	\$494,711.00	\$278.00	\$455,656.00	\$0.00	\$2,254,976.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,644,723.00	\$0.00	\$2,644,723.00	\$4,899,699.00	
Orange	\$4,844,668.00	\$874,838.00	\$439.00	\$854,180.00	\$0.00	\$6,574,125.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,532,776.00	\$0.00	\$5,532,776.00	\$12,106,901.00	
Orange	\$1,001,242.00	\$455,698.00	\$0.00	\$615,693.00	\$0.00	\$2,072,633.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,728,361.00	\$0.00	\$6,728,361.00	\$8,800,994.00	
Osceola	\$1,341,934.51	\$108,303.83	\$0.00	\$71,743.24	\$0.00	\$1,521,981.58	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$531,082.11	\$0.00	\$531,082.11	\$2,053,063.69	
Osceola	\$215,528.33	\$171,360.03	\$0.00	\$112,058.26	\$0.00	\$498,946.62	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$579,806.72	\$0.00	\$579,806.72	\$1,078,753.34	
Palm Beach	\$4,954,858.20	\$1,719,623.74	\$0.00	\$1,408,321.61	\$0.00	\$8,082,803.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,124,592.59	\$0.00	\$2,124,592.59	\$10,207,396.14	
Palm Beach	\$5,804,687.32	\$1,734,083.65	\$0.00	\$1,450,110.34	\$0.00	\$8,988,881.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,173,515.22	\$0.00	\$2,173,515.22	\$11,162,396.53	
Pasco	\$471,007.45	\$625,409.03	\$0.00	\$303,204.59	\$0.00	\$1,399,621.07	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$643,288.20	\$0.00	\$643,288.20	\$2,042,909.27	
Pasco	\$403,016.09	\$474,219.93	\$0.00	\$305,342.83	\$0.00	\$1,182,578.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$469,442.01	\$0.00	\$469,442.01	\$1,652,020.86	
Pinellas	\$11,423,327.80	\$2,488,612.61	\$0.00	\$0.00	\$0.00	\$13,911,940.41	\$0.00	\$10,151.58	\$0.00	\$0.00	\$0.00	\$2,786,876.66	\$0.00	\$2,797,028.24	\$16,708,968.65	
Pinellas	\$10,969,755.00	\$2,203,589.00	\$0.00	\$0.00	\$0.00	\$13,173,344.00	\$0.00	\$407,133.00	\$0.00	\$0.00	\$0.00	\$2,733,853.00	\$12,810.00	\$3,153,796.00	\$16,327,140.00	
Polk	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$470,123.53	\$0.00	\$470,123.53	\$470,123.53	
Polk	\$0.00	\$405,686.58	\$0.00	\$5,163,968.36	\$0.00	\$5,569,654.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,193,186.75	\$0.00	\$2,193,186.75	\$7,762,841.69	
Putnam	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Putnam	\$8,852.64	\$13,345.15	\$0.00	\$15,504.09	\$0.00	\$37,701.88	\$0.00	\$7,282.33	\$0.00	\$0.00	\$0.00	\$147,002.23	\$0.00	\$154,284.56	\$191,986.44	
Saint Johns	\$523,337.22	\$268,436.08	\$0.00	\$158,553.58	\$68,215.00	\$1,018,541.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$152,442.90	\$0.00	\$152,442.90	\$1,170,984.78	
Saint Johns	\$628,733.62	\$133,785.32	\$0.00	\$79,480.55	\$45,050.50	\$887,049.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$102,595.00	\$0.00	\$102,595.00	\$989,644.99	
Saint Lucie	\$1,032,076.59	\$291,218.17	\$45,547.83	\$194,689.29	\$2,980.00	\$1,566,511.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$159,799.50	\$0.00	\$159,799.50	\$1,726,311.38	
Saint Lucie	\$2,246,917.05	\$371,854.60	\$61,084.33	\$267,404.97	\$1,413.00	\$2,948,673.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$255,166.39	\$0.00	\$255,166.39	\$3,203,840.34	
Santa Rosa	\$5,231,761.53	\$1,163,248.55	\$0.00	\$2,672,173.87	\$0.00	\$9,067,183.95	\$107.00	\$95,814.92	\$0.00	\$0.00	\$2,473.70	\$1,332,174.10	\$0.00	\$1,430,569.72	\$10,497,753.67	
Sarasota	\$0.00	\$0.00	\$0.00	\$0.00	\$7,123,431.00	\$7,123,431.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,149,198.00	\$0.00	\$1,149,198.00	\$8,272,629.00	
Sarasota	\$0.00	\$0.00	\$0.00	\$0.00	\$406,004.00	\$406,004.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$245,399.00	\$0.00	\$245,399.00	\$651,403.00	
Seminole	\$2,550,011.19	\$2,698,811.96	\$0.00	\$853,136.63	\$0.00	\$6,101,959.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,101,959.78	
Seminole	\$2,090,747.31	\$3,141,972.35	\$0.00	\$1,006,750.77	\$0.00	\$6,239,470.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,239,470.43	
Sumter	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Suwannee	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$77,835.43	\$0.00	\$77,835.43	\$77,835.43	
Taylor	\$0.00	\$0.00	\$0.00	\$43,428.46	\$0.00	\$43,428.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$73,956.00	\$0.00	\$73,956.00	\$117,384.46	
Union	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$22,536.50	\$0.00	\$22,536.50	\$22,536.50	
Volusia	\$115,970.34	\$1,947,920.23	\$0.00	\$827,427.83	\$23,989.00	\$2,915,307.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$800,412.64	\$0.00	\$800,412.64	\$3,715,720.04	
Total	\$130,899,002.42	\$60,264,162.81	\$303,016.60	\$47,839,008.59	\$7,747,454.88	\$247,052,645.30	\$71,158.28	\$556,516.89	\$10,368.00	\$70,275.00	\$160,994.03	\$105,995,846.31	\$15,627.50	\$106,880,786.01	\$353,933,431.31	

SECTION FOUR
STATE-WIDE DATA: Collections Agent Data by County



COLLECTIONS RECEIVED															
County	Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS REC'V FROM AGENTS
Alachua	\$27,248.99	\$14,786.80	\$0.00	\$20,796.87	\$0.00	\$62,832.66	\$104.00	\$793.00	\$0.00	\$0.00	\$1,282.00	\$177,494.86	\$0.00	\$179,673.86	\$242,506.52
Baker	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$21,447.30	\$21,447.30
Bay	\$4,001.81	\$10,806.73	\$0.00	\$7,109.51	\$0.00	\$21,918.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$232,039.65	\$0.00	\$232,039.65	\$253,957.70
Bradford	\$991.15	\$0.00	\$0.00	\$913.84	\$0.00	\$1,904.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$172,976.89	\$0.00	\$172,976.89	\$174,881.88
BREVARD	\$269,514.52	\$275,185.18	\$0.00	\$278,164.06	\$0.00	\$822,863.76	\$0.00	\$0.00	\$0.00	\$0.00	\$7,325.48	\$242,155.27	\$0.00	\$249,480.75	\$1,072,344.51
BREVARD	\$61,701.73	\$74,674.68	\$0.00	\$84,362.66	\$0.00	\$220,739.07	\$0.00	\$0.00	\$0.00	\$0.00	\$1,064.56	\$80,736.50	\$0.00	\$81,801.06	\$302,540.13
BREVARD	\$171,454.05	\$171,200.67	\$0.00	\$195,709.35	\$0.00	\$538,364.07	\$0.00	\$0.00	\$55.00	\$0.00	\$4,050.45	\$148,276.24	\$0.00	\$152,381.69	\$690,745.76
Broward	\$155,741.79	\$69,845.70	\$0.00	\$488,494.65	\$0.00	\$714,082.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,775,021.15	\$0.00	\$1,775,021.15	\$2,489,103.29
Broward	\$175,173.13	\$59,455.53	\$0.00	\$496,647.54	\$0.00	\$731,276.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,690,086.35	\$0.00	\$1,690,086.35	\$2,421,362.55
Calhoun	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,190.40	\$0.00	\$7,190.40	\$7,190.40
Calhoun	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,114.03	\$0.00	\$3,114.03	\$3,114.03
Charlotte	\$2,207.16	\$1,884.49	\$0.00	\$9,075.42	\$0.00	\$13,167.07	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$44,616.10	\$0.00	\$44,616.10	\$57,783.17
Charlotte	\$3,182.56	\$2,114.83	\$0.00	\$10,889.11	\$0.00	\$16,186.50	\$0.00	\$0.00	\$0.00	\$0.00	\$400.00	\$54,414.26	\$0.00	\$54,814.26	\$71,000.76
Citrus	\$72,456.11	\$32,149.85	\$0.00	\$30,594.97	\$1,539.00	\$136,739.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$52,838.77	\$0.00	\$52,838.77	\$189,578.70
Citrus	\$59,333.66	\$43,582.72	\$3,998.50	\$35,029.69	\$3,505.00	\$145,449.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$44,737.66	\$0.00	\$44,737.66	\$190,187.23
Clay	\$52,205.63	\$42,117.23	\$0.00	\$66,718.41	\$0.00	\$161,041.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$311,558.48	\$0.00	\$311,558.48	\$472,599.75
Clay	\$28,131.03	\$17,064.99	\$0.00	\$18,958.13	\$0.00	\$64,154.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$229,429.86	\$0.00	\$229,429.86	\$293,584.01
Collier	\$49,542.68	\$25,794.34	\$0.00	\$95,088.39	\$0.00	\$170,425.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$237,849.09	\$0.00	\$237,849.09	\$408,274.50
Collier	\$43,478.83	\$31,277.54	\$0.00	\$77,100.30	\$0.00	\$151,856.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$222,547.47	\$0.00	\$222,547.47	\$374,404.14
Columbia	\$0.00	\$1,729.32	\$0.00	\$1,837.08	\$0.00	\$3,566.40	\$0.00	\$0.00	\$0.00	\$0.00	\$377.79	\$102,679.00	\$0.00	\$103,056.79	\$106,623.19
Desoto	\$19.00	\$71.00	\$0.00	\$300.00	\$0.00	\$390.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$241.23	\$0.00	\$241.23	\$631.23
Dixie	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Duval	\$691.00	\$97,707.25	\$0.00	\$579,130.04	\$0.00	\$677,528.29	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,437,823.50	\$0.00	\$1,437,823.50	\$2,115,351.79
Duval	\$145,523.50	\$88,928.25	\$0.00	\$107,562.85	\$0.00	\$342,014.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$306,268.19	\$0.00	\$306,268.19	\$648,282.79
Duval	\$0.00	\$74,550.25	\$0.00	\$661,141.45	\$0.00	\$735,691.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,408,213.50	\$0.00	\$1,408,213.50	\$2,143,905.20
Escambia	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$105,671.00	\$0.00	\$105,671.00	\$105,671.00
Escambia	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Flagler	\$5,847.79	\$5,002.53	\$0.00	\$12,665.65	\$0.00	\$23,515.97	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,685.91	\$0.00	\$25,685.91	\$49,201.88
Flagler	\$5,643.25	\$7,447.59	\$0.00	\$5,188.30	\$0.00	\$18,279.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$24,876.53	\$0.00	\$24,876.53	\$43,155.67
Franklin	\$2,264.03	\$2,908.62	\$0.00	\$0.00	\$600.01	\$5,772.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,217.87	\$0.00	\$3,217.87	\$8,990.53
Franklin	\$17.00	\$2,138.00	\$0.00	\$775.00	\$0.00	\$2,930.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,825.50	\$0.00	\$3,825.50	\$6,755.50
Gadsden	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,931.65	\$0.00	\$12,931.65	\$12,931.65
Gadsden	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$39,220.57	\$0.00	\$39,220.57	\$39,220.57
Gilchrist	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$326.00	\$0.00	\$0.00	\$0.00	\$5,597.15	\$0.00	\$5,597.15	\$5,597.15
Glades	\$0.00	\$11,648.01	\$0.00	\$19,332.73	\$0.00	\$30,980.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,850.03	\$0.00	\$6,850.03	\$37,830.77
Glades	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$35,611.12	\$0.00	\$35,611.12	\$35,611.12
Gulf	\$1,543.58	\$171.43	\$0.00	\$2,907.56	\$0.00	\$4,622.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,202.28	\$0.00	\$14,202.28	\$18,824.85
Gulf	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$116.00	\$0.00	\$116.00	\$116.00
Hamilton	\$0.00	\$0.00	\$0.00	\$4,948.50	\$0.00	\$4,948.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$55,566.73	\$0.00	\$55,566.73	\$60,515.23
Hardee	\$8,463.69	\$12,741.45	\$0.00	\$17,808.86	\$0.00	\$39,014.00	\$294.50	\$0.00	\$0.00	\$0.00	\$0.00	\$45,253.97	\$0.00	\$45,548.47	\$84,562.47
Hendry	\$3,067.54	\$5,442.17	\$0.00	\$15,543.34	\$1,234.23	\$25,287.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$41,704.01	\$1,341.00	\$43,045.01	\$68,332.29
Hernando	\$145,959.28	\$105,071.65	\$0.00	\$0.00	\$0.00	\$251,030.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$184,532.24	\$0.00	\$184,532.24	\$435,563.17
Hernando	\$0.00	\$0.00	\$0.00	\$84,427.95	\$0.00	\$84,427.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$84,427.95
Highlands	\$0.00	\$0.00	\$0.00	\$0.00	\$162,762.80	\$162,762.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$162,762.80
Highlands	\$0.00	\$0.00	\$2,649.70	\$0.00	\$0.00	\$2,649.70	\$0.00	\$0.00	\$0.00	\$1,211.00	\$0.00	\$56,080.24	\$0.00	\$57,291.24	\$59,940.94
Hillsborough	\$16,090.28	\$184,845.37	\$0.00	\$841,679.42	\$0.00	\$1,042,615.07	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,057,952.02	\$0.00	\$1,057,952.02	\$2,100,567.09
Hillsborough	\$14,077.31	\$105,843.26	\$0.00	\$703,838.41	\$0.00	\$823,758.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$840,190.14	\$0.00	\$840,190.14	\$1,663,949.12
Holmes	\$500.01	\$0.00	\$0.00	\$0.00	\$0.00	\$500.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,650.52	\$0.00	\$2,650.52	\$3,150.53
Holmes	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,635.54	\$0.00	\$14,635.54	\$14,885.54
Indian River	\$0.00	\$183,343.00	\$0.00	\$0.00	\$0.00	\$183,343.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$183,343.00
Indian River	\$0.00	\$145,856.00	\$0.00	\$0.00	\$0.00	\$145,856.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$145,856.00
Indian River	\$0.00	\$43,266.69	\$0.00	\$0.00	\$0.00	\$43,266.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$43,266.69
Jackson	\$0.00	\$1,975.21	\$0.00	\$1,493.00	\$0.00	\$3,468.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$111,323.25	\$0.00	\$111,323.25	\$114,791.46
Jefferson	\$10,110.00	\$17,660.00	\$0.00	\$2,735.00	\$0.00	\$30,505.00	\$2,302.00	\$489.00	\$0.00	\$0.00	\$0.00	\$11,850.00	\$0.00	\$14,641.00	\$45,146.00
Lafayette	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,764.48	\$0.00	\$3,764.48	\$3,764.48
Lake	\$300,272.47	\$122,959.77	\$0.00	\$131,412.42	\$0.00	\$554,644.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$557,354.81	\$0.00	\$557,354.81	\$1,111,999.47
Lee	\$23,970.97	\$33,379.45	\$3,961.60	\$63,411.14	\$0.00	\$124,723.16	\$3,070.24	\$757.12	\$1,346.66	\$1,600.00	\$6,675.79	\$268,024.55	\$0.00	\$281,474.36	\$406,197.52
Leon	\$55,069.72	\$31,018.97	\$0.00	\$39,738.33	\$0.00	\$125,827.02	\$0.00	\$0.00	\$0.00	\$0.00	\$510.36	\$271,673.10	\$0.00	\$272,183.46	\$398,010.48
Leon	\$51,186.29	\$17,477.18	\$0.00	\$25,637.91	\$0.00	\$94,301.38	\$0.00	\$0.00	\$0.00	\$0.00	\$347.49	\$0.00	\$0.00	\$347.49	\$94,648.87
Leon	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$31,878.30	\$0.00	\$31,878.30	\$31,878.30
Levy	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Liberty	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,791.16	\$0.00	\$2,791.16	\$2,791.16

SECTION FOUR
STATE-WIDE DATA: Collections Agent Data by County



COLLECTIONS RECEIVED															
County	Criminal Circuit	Criminal County	Delinquency	Criminal Traffic	Unallocated Lump Sum Criminal	TOTAL CRIMINAL	Civil Circuit	Civil County	Probate	Juvenile Dependency	Family	Civil Traffic	Unallocated Lump Sum Civil	TOTAL CIVIL	TOTAL OF ACCOUNTS REC'V FROM AGENTS
Liberty	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$9,835.00	\$0.00	\$9,835.00	\$9,835.00
Madison	\$0.00	\$0.00	\$0.00	\$1,051.70	\$0.00	\$1,051.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$26,461.38	\$0.00	\$26,461.38	\$27,513.08
Madison	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,925.50	\$0.00	\$10,925.50	\$10,925.50
Manatee	\$80,156.72	\$45,972.53	\$0.00	\$68,219.02	\$0.00	\$194,348.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$276,530.62	\$0.00	\$276,530.62	\$470,878.89
Manatee	\$471.00	\$1,083.25	\$0.00	\$88.60	\$0.00	\$1,642.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$13,234.16	\$0.00	\$13,234.16	\$14,877.01
Manatee	\$46,439.84	\$13,661.24	\$0.00	\$16,299.27	\$0.00	\$76,400.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$62,301.89	\$0.00	\$62,301.89	\$138,702.24
Marion	\$427,451.08	\$190,851.34	\$0.00	\$170,268.68	\$7,596.13	\$796,167.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$321,839.97	\$0.00	\$321,839.97	\$1,118,007.20
Martin	\$23,749.56	\$79,938.90	\$0.00	\$97,382.09	\$1,257.10	\$202,327.65	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$177,139.28	\$0.00	\$177,139.28	\$379,466.93
Miami-Dade	\$394,162.51	\$207,329.96	\$0.00	\$259,360.77	\$0.00	\$860,853.24	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,982,648.81	\$0.00	\$2,982,648.81	\$3,843,502.05
Miami-Dade	\$343,031.70	\$176,747.45	\$0.00	\$257,894.98	\$0.00	\$777,674.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,059,342.02	\$0.00	\$4,059,342.02	\$4,837,016.15
Miami-Dade	\$0.00	\$0.00	\$0.00	\$245,451.83	\$0.00	\$245,451.83	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,025,010.07	\$0.00	\$4,025,010.07	\$4,270,461.90
Miami-Dade	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,137,790.83	\$0.00	\$1,137,790.83	\$1,137,790.83
Monroe	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$159,012.58	\$0.00	\$159,012.58	\$159,012.58
Monroe	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$60,464.80	\$0.00	\$60,464.80	\$60,464.80
Nassau	\$10,211.56	\$47,594.07	\$0.00	\$70,637.04	\$0.00	\$128,442.67	\$0.00	\$0.00	\$0.00	\$50.00	\$373.99	\$87,582.70	\$0.00	\$88,006.69	\$216,449.36
Okaloosa	\$5,955.50	\$107,644.74	\$0.00	\$122,805.51	\$0.00	\$236,405.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$210,504.17	\$255.00	\$210,759.17	\$447,164.92
Okeechobee	\$396.15	\$50.00	\$0.00	\$0.00	\$0.00	\$496.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,045.00	\$0.00	\$1,045.00	\$1,541.15
Orange	\$346,685.00	\$190,279.00	\$0.00	\$447,435.00	\$0.00	\$984,399.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,299,176.00	\$0.00	\$2,299,176.00	\$3,283,575.00
Orange	\$378,539.00	\$145,044.00	\$0.00	\$261,640.00	\$0.00	\$785,223.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,552,046.00	\$0.00	\$2,552,046.00	\$3,337,269.00
Orange	\$987,426.00	\$463,898.00	\$7,070.00	\$738,868.00	\$0.00	\$2,197,262.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,657,517.00	\$0.00	\$3,657,517.00	\$5,854,779.00
Osceola	\$44,572.37	\$20,797.12	\$0.00	\$41,265.39	\$200.00	\$106,834.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$674,897.99	\$0.00	\$674,897.99	\$781,732.87
Osceola	\$23,863.69	\$31,627.09	\$0.00	\$47,004.99	\$174.08	\$102,669.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$636,602.42	\$0.00	\$636,602.42	\$739,272.27
Palm Beach	\$268,007.18	\$234,057.12	\$0.00	\$279,859.34	\$0.00	\$781,923.64	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,053,233.76	\$0.00	\$1,053,233.76	\$1,835,157.40
Palm Beach	\$229,350.46	\$215,241.67	\$0.00	\$315,128.10	\$0.00	\$759,720.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$996,064.10	\$0.00	\$996,064.10	\$1,755,784.33
Pasco	\$45,810.29	\$138,648.70	\$0.00	\$69,264.40	\$0.00	\$253,723.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$553,648.40	\$0.00	\$553,648.40	\$807,371.79
Pasco	\$23,248.67	\$133,456.40	\$0.00	\$152,222.96	\$0.00	\$308,928.03	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$353,258.80	\$0.00	\$353,258.80	\$662,186.83
Pinellas	\$174,507.90	\$357,368.71	\$0.00	\$0.00	\$0.00	\$531,876.61	\$0.00	\$4,066.56	\$0.00	\$0.00	\$0.00	\$1,525,404.48	\$0.00	\$1,529,471.04	\$2,061,347.65
Pinellas	\$34,745.00	\$61,370.00	\$0.00	\$0.00	\$0.00	\$96,115.00	\$0.00	\$5,427.00	\$0.00	\$0.00	\$0.00	\$571,102.00	\$1,274.00	\$577,803.00	\$673,918.00
Polk	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$443,710.19	\$0.00	\$443,710.19	\$443,710.19
Polk	\$0.00	\$57,262.73	\$0.00	\$1,563,012.40	\$0.00	\$1,620,275.13	\$0.00	\$0.00	\$0.00	\$617.04	\$0.00	\$1,314,461.38	\$0.00	\$1,315,078.42	\$2,935,353.55
Putnam	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Putnam	\$965.69	\$479.97	\$0.00	\$3,279.15	\$0.00	\$4,724.81	\$0.00	\$530.19	\$0.00	\$0.00	\$0.00	\$48,997.74	\$0.00	\$49,527.93	\$54,252.74
Saint Johns	\$114,354.73	\$63,824.20	\$0.00	\$60,628.92	\$0.00	\$238,807.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$121,890.84	\$0.00	\$121,890.84	\$360,698.69
Saint Johns	\$16,189.20	\$5,144.58	\$0.00	\$12,824.85	\$0.00	\$34,158.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$49,295.38	\$0.00	\$49,295.38	\$83,454.01
Saint Lucie	\$115,970.11	\$64,215.33	\$972.71	\$66,354.53	\$385.00	\$247,897.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$188,075.55	\$0.00	\$188,075.55	\$435,973.23
Saint Lucie	\$201,349.79	\$100,572.37	\$0.00	\$91,642.83	\$1,485.67	\$395,050.66	\$0.00	\$0.00	\$0.00	\$0.00	\$100.01	\$272,748.60	\$0.00	\$272,748.60	\$667,799.26
Santa Rosa	\$9,924.49	\$1,203.38	\$0.00	\$8,894.74	\$0.00	\$20,022.61	\$0.00	\$2,222.05	\$0.00	\$0.00	\$0.00	\$45,142.00	\$0.00	\$47,364.05	\$67,386.66
Sarasota	\$0.00	\$0.00	\$0.00	\$0.00	\$455,892.00	\$455,892.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$519,785.00	\$0.00	\$519,785.00	\$975,677.00
Sarasota	\$0.00	\$0.00	\$0.00	\$0.00	\$57,832.00	\$57,832.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$228,583.00	\$0.00	\$228,583.00	\$286,415.00
Seminole	\$17,677.50	\$40,334.18	\$0.00	\$133,976.75	\$0.00	\$191,988.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$191,988.43
Seminole	\$12,029.12	\$37,020.61	\$0.00	\$140,368.52	\$0.00	\$189,418.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$189,418.25
Sumter	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Suwannee	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$24,044.24	\$0.00	\$24,044.24	\$24,044.24
Taylor	\$0.00	\$0.00	\$0.00	\$5,563.84	\$0.00	\$5,563.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$24,554.77	\$0.00	\$24,554.77	\$30,118.61
Union	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$11,801.20	\$0.00	\$11,801.20	\$11,801.20
Volusia	\$3,913.77	\$125,022.29	\$0.00	\$293,724.29	\$1,051.00	\$423,711.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$528,190.24	\$0.00	\$528,190.24	\$951,901.59
Total	\$6,418,257.75	\$5,688,762.77	\$18,652.51	\$11,319,099.90	\$695,514.02	\$24,140,286.95	\$5,770.74	\$15,674.82	\$1,401.66	\$4,423.04	\$26,537.12	\$45,416,615.26	\$2,870.00	\$45,473,292.64	\$69,613,579.59

**GUIDELINES FOR REPORTING CASES THAT FAIL TO COMPLY
FOR ANNUAL DRIVER LICENSE REINSTATEMENT EVENTS**

February 2020

- Count the number of cases by “case” that fail to comply, not by the individual (including community service cases).
 - For example, if your county groups multiple cases together and the defendant fails to comply, count each case separately.
- A case is non-compliant when the Clerk notifies the DHSMV to suspend the Driver’s License. A person may have multiple cases. Any one of the cases may result in a suspension status.
- Cases are tracked for a 12-month period starting from the date(s) the Driver License Reinstatement event was held. Driver’s License Reinstatement Event Reports are due to the CCOC by the 20th of the month at the end of the 12-month period.
 - For example, the cases for an event held in October 2019 would be tracked through October 2020 then reported to CCOC by November 20th.
 - If two or more events are held during the year, cases would be tracked for a 12-month period for each event.
- The CCOC should be made aware of all events during the fiscal year so that information can be included in the Annual Report, which is statutorily required to produce by January 1 for the prior fiscal year.